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CLIENT'S COPY

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2008

Prepared for	SHRINERS HOSPITALS FOR CHILDREN POST OFFICE BOX 31356 TAMPA, FL 33631-3356
Prepared by	KIRKLAND, RUSS, MURPHY & TAPP, P.A. 13577 FEATHER SOUND DRIVE, SUITE 400 CLEARWATER, FLORIDA 33762
Amount due or refund	NOT APPLICABLE
Make check payable to	NOT APPLICABLE
Mail tax return and check (if applicable) to	NOT APPLICABLE
Return must be mailed on or before	NOT APPLICABLE
Special Instructions	THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-EO TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS.

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A	רטו נוו	le 2006 Calendar year, or tax year beginning and el	nung	_			
В	Check if applicab	cle: please use IRS		D Employer iden	tification	number	
	Addre						
	Name Chang	e type		36-2	193608		
	Initial return		Room/suite	E Telephone num	ber		
	Termi ation	in- Specific DOST OFFICE BOX 31356)281-03	00	
	Amen	nded tions.		G Gross receipts \$	1	10,753,25	50,846.
	Application	TAMPA, FL 33631-3356		H(a) Is this a grou	o return		
	pendi	F Name and address of principal officer: RALPH W. SEMB		for affiliates?		Yes	X No
		2900 ROCKY POINT DRIVE, TAMPA, FL 33607		H(b) Are all affiliates	included?	Yes	No
$\overline{\Gamma}$	Tax-ex	xempt status: X 501(c) (03		If "No," attacl	n a list. (se	ee instructi	ons)
		ite: ► HTTP://WWW.SHRINERSHQ.ORG/		H(c) Group exemp	tion num	ber 🕨	
K	Type of	forganization: X Corporation Trust Association Other	L Year	of formation: 1925	M State	of legal dom	icile: CO
Pa	art I	Summary					
-	1	Briefly describe the organization's mission or most significant activities: WE PROVI	IDE PEDI	ATRIC SPECIALT	<u> </u>		
Activities & Governance		CARE WITHOUT FINANCIAL OBLIGATION TO PATIENTS OR THEIR FAMILIE	ES.				
rns	2	Check this box if the organization discontinued its operations or dispose	ed of more	than 25% of its as	sets.		
ove.	3	Number of voting members of the governing body (Part VI, line 1a)			3		19
ত	4	Number of independent voting members of the governing body (Part VI, line 1b)			4		19
es	5	Total number of employees (Part V, line 2a)			5		4946
Ϋ́Ε	6	Total number of volunteers (estimate if necessary)			6		5000
∖ cti	7a	Total gross unrelated business revenue from Part VIII, line 12, column (C)			7a		0.
_	b	Net unrelated business taxable income from Form 990-T, line 34			7b		0.
				Prior Year		Current Ye	ar
Φ	8	Contributions and grants (Part VIII, line 1h)		211,676,00	0.	233,43	30,776.
eun	9	Program service revenue (Part VIII, line 2g)					
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		580,513,29	8.	-214,64	17,439.
ш	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		20,002,89	6.	23,83	30,465.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		812,192,19	4.	42,61	L3,802.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		275,00	0.	37	75,000.
	14	Benefits paid to or for members (Part IX, column (A), line 4)					
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		308,384,26	2.	353,54	15,289.
ns(16a	Professional fundraising fees (Part IX, column (A), line 11e)		7,078,20	6.	7,11	L 4 ,657.
Expenses		Total fundraising expenses (Part IX, column (D), line 25) 23,623,0					
Ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		246,458,57	3.	256,55	59,774.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		562,196,04	1.	617,59	94,720.
	19	Revenue less expenses. Subtract line 18 from line 12		249,996,15	3.	-574,98	30,918.
Net Assets or Find Balances				Beginning of Year		End of Yea	ar
sets	20	Total assets (Part X, line 16)		10,273,789,00	0.	7,317,70	06,801.
t As	21	Total liabilities (Part X, line 26)		1,568,746,00	0.	1,134,70	3,642.
		Net assets or fund balances. Subtract line 21 from line 20		8,705,043,00	0.	6,183,00	3,159.
Pa	art II	Signature Block					
		Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any	statements, a y knowledge.	and to the best of my know	ledge and b	elief, it is true,	correct,
Sig	n						
Hei	re	Signature of officer		Date			
		RALPH W. SEMB, PRESIDENT					
		Type or print name and title					
Pai	d	Preparer's Date	l sel	(se	parer's ident e instructions	ifying number s)	
_	u parer's	signature	em	ployed 🕨 🔲			
	Only	yours if KIRKLAND, RUSS, MURPHY & TAPP, P.A.		EIN ►			
550	. Jy	self-employed), address, and 13577 FEATHER SOUND DRIVE, SUITE 400					
		ZIP + 4 CLEARWATER, FLORIDA 33762		Phone no.	(727)5	72-1400	
Ma	y the I	IRS discuss this return with the preparer shown above? (see instructions)				Yes	No

Pa	t III Statement of Program Service Accomplishments (see instructions)		
1	Briefly describe the organization's mission: SEE SCHEDULE O FOR CONTINUATION SEE SCHEDULE O		
2	Did the organization undertake any significant program services during the year which were not listed on		
_	the prior Form 990 or 990-EZ?	Yes	X No
	If "Yes", describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	X No
	If "Yes", describe these changes on Schedule O.		
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.		
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.		
	, , , , , , , , , , , , , , , , , , , ,		
4a	(Code:) (Expenses \$ 108,422,359. including grants of \$ 0.) (Revenue \$ TREATMENT OF PEDIATRIC BURN VICTIMS ADMISSIONS: 3,312.		0.)
	OUTPATIENT CLINIC VISITS: 20,294 AT 2 BURNS HOSPITALS AND ONE HOSPITAL		
	THAT SPECIALIZES IN BOTH BURNS AND ORTHOPAEDIC SERVICES.		
	 		
4b	(Code:) (Expenses \$ 431,550,998. including grants of \$ 0.) (Revenue \$		0.)
	TREATMENT OF ORTHOPEDIC PATIENTS ADMISSIONS: 119,021.		
	OUTPATIENT CLINIC VISITS: 2,209,768 AT 16 ORTHOPAEDIC HOSPITALS AND ONE		
	HOSPITAL THAT SPECIALIZES IN BOTH ORTHOPAEDIC AND BURNS SERVICES.		
	 		
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services. (Describe in Schedule O.)		
- u	(Expenses \$ including grants of \$) (Revenue \$)		
4e	Total program service expenses ►\$ 539,973,357. (Must equal Part IX, Line 25, column (B).)		

832002 12-18-08

Part IV | Checklist of Required Schedules

1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		Yes	No
•	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Х
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and	_		
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	х	
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	х	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	х	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity			
	located outside the United States? If "Yes," complete Schedule F, Part II	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		Х
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Х	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? <i>If</i> "Yes," answer questions 24b-24d and complete Schedule K.			
	If "No", go to question 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a			
	prior year? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial			
	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Х

Part IV | Checklist of Required Schedules (continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		Х
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		Х
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X

Par	t V Statements Regarding Other IRS Filings and Tax Compliance					
	_				Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of					
	U.S. Information Returns. Enter -0- if not applicable	1a	1461			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and	report	able gaming			
	(gambling) winnings to prize winners?			1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	4946			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see					
За	Did the organization have unrelated business gross income of \$1,000 or more during the year cover			За		х
				3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other		t t			
	financial account in a foreign country (such as a bank account, securities account, or other financial	acco	unt)?	4a		х
b	If "Yes," enter the name of the foreign country:					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign	Bank	and			
	Financial Accounts.					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans	action	?	5b		Х
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity					
	Tax Shelter Transaction?			5с		
6a	Did the organization solicit any contributions that were not tax deductible?			6a		Х
	If "Yes," did the organization include with every solicitation an express statement that such contribu					
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of more	e thar	า \$75?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it v	vas re	quired			
	to file Form 8282?			7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	$ \ \text{Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a} \\$	perso	nal			
	benefit contract?			7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit confidence of the con			7f		Х
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required		•	7g	Х	
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-	C as r	equired?	7h	Х	
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and sec		` '` '			
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring or		1			
	excess business holdings at any time during the year?			8		
	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.					
	Did the organization make any taxable distributions under section 4966?		ľ	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter: N/A	1	,			
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter: N/A	1	,			
	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	า 1041	?	12a	1 1	1

Form **990** (2008)

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Sec	tion A. Governing Body and Management				
				Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe the circums	tances,			
	processes, or changes in Schedule O. See instructions.				
1a	Enter the number of voting members of the governing body	19			
b	Enter the number of voting members that are independent	19			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any ot	ner			
	officer, director, trustee, or key employee?		2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct super	rvision			
	of officers, directors or trustees, or key employees to a management company or other person?		3		Х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was to	iled?	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's assets?		5	Х	
6	Does the organization have members or stockholders?		6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the				
	governing body?		7a	Х	
b			7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar			
	by the following:				
а	The governing body?		8a	Х	
b	Each committee with authority to act on behalf of the governing body?		8b	Х	
9a			9a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, aff				
	and branches to ensure their operations are consistent with those of the organization?		9b		
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations n				
	describe in Schedule O the process, if any, the organization uses to review the Form 990		10	х	
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		11		Х
Sec	etion B. Policies				
				Yes	No
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х	
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise				
	to conflicts?		12b	х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describ	pe			
	in Schedule O how this is done		12c	х	
13	Does the organization have a written whistleblower policy?		13	Х	
14	Does the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by indepen				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision:				
а			15a	Х	
b			15b	Х	
	Describe the process in Schedule O. (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a				
	taxable entity during the year?		16a		Х
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its parti				
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's				
	exempt status with respect to such arrangements?		16b		
Sec					
17	tion C. Disclosure				
	etion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶SEE SCH. G FOR SOLICITATION R	EQUIREMENT	S		
18	List the states with which a copy of this Form 990 is required to be filed SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s or				
18	List the states with which a copy of this Form 990 is required to be filed ► SEE SCH. G FOR SOLICITATION R				
18	List the states with which a copy of this Form 990 is required to be filed ►SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s continuous				
18 19	List the states with which a copy of this Form 990 is required to be filed SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s of public inspection. Indicate how you make these available. Check all that apply. Own website Another's website X Upon request	nly) available	for	ncial	
	List the states with which a copy of this Form 990 is required to be filed SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s of public inspection. Indicate how you make these available. Check all that apply. Own website Another's website Topon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interpretations.	nly) available	for	ncial	
19	List the states with which a copy of this Form 990 is required to be filed SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s of public inspection. Indicate how you make these available. Check all that apply. Own website Another's website Tupon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of integratements available to the public.	only) available rest policy, ar	for nd fina		
	List the states with which a copy of this Form 990 is required to be filed SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s of public inspection. Indicate how you make these available. Check all that apply. Own website Another's website Topon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interpretations.	only) available rest policy, ar	for nd fina		
19	List the states with which a copy of this Form 990 is required to be filed SEE SCH. G FOR SOLICITATION R Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s of public inspection. Indicate how you make these available. Check all that apply. Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interestatements available to the public. State the name, physical address, and telephone number of the person who possesses the books and records of	only) available rest policy, ar	for nd fina		

12-18-08

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			((C)			(D)	(E)	(F)
Name and Title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	k all	that	app	ly)	compensation	compensation	amount of
	per week	ctor						from the	from related organizations	other compensation
	Week	or dire	يو.			ated		organization	(W-2/1099-MISC)	from the
		nstee	truste		e e	ubeus		(W-2/1099-MISC)	,	organization
		Individual trustee or director	Institutional trustee	_	nploy	st con	<u></u>			and related
		Indivi	Institu	Officer	Key employee	Highest compensated employee	Form			organizations
BOB SMITH										
TRUSTEE	5.00	Х						0.	0.	0.
MICHAEL G. SEVERE										
TRUSTEE	5.00	Х						0.	0.	0.
GARY DUNWOODY										
TRUSTEE	5.00	Х						0.	0.	0.
JIM CAIN										
TRUSTEE	5.00	Х						0.	0.	0.
ALAN W. MADSEN										
TRUSTEE	5.00	Х						0.	0.	0.
JOHN A. CINOTTO										
TRUSTEE	5.00	Х						0.	0.	0.
DALE W. STAUSS										
TRUSTEE	5.00	Х						0.	0.	0.
JERRY G. GANTT										
TRUSTEE	5.00	Х						0.	0.	0.
CHRIS L. SMITH								_	_	_
TRUSTEE	5.00	X						0.	0.	0.
GARY BERGENSKE										
TRUSTEE	5.00	X	<u> </u>					0.	0.	0.
RAOUL L. FREVEL, SR.										
TRUSTEE	5.00	X						0.	0.	0.
CHARLES A. CLAYPOOL	5.00									0
TRUSTEE	5.00	Х						0.	0.	0.
FRANK J. ROTH	F 00	۱,,								0
TRUSTEE W. BRANDT BEDE	5.00	I X						0.	0.	0.
TRUSTEE	F 00	\ _v							_	0
	5.00	^	\vdash					0.	0.	0.
BERNARD J. LEMIEUX, M.D. IMP. POTENTATE-PART YEAR	10.00			х				0.	0.	0.
RALPH W. SEMB	10.00	\vdash	\vdash	^	\vdash		\vdash	· ·	٠.	0
CHAIRMAN	35.00			х				18,000.	0.	0.
DOUGLAS E. MAXWELL	33.00	\vdash		Λ	\vdash			10,000.	· ·	0
IMPERIAL POTENTATE	15.00			Х				0.	0.	0.
THI DETENTAL	1 12.00	ı	1	1 4	ı	I	ı	ı	١ ٠٠	Ι ,

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Name and title Average hours (check all that apply) compensation from related other	
Name and title Average Position Reportable Reportable compensation compensation amount	
hours (check all that apply) compensation compensation amount	
por from from soluted other	OŤ
week g the organizations compensa	tion
। जिल्ला प्राप्त कर्म कर्म कर्म कर्म कर्म कर्म कर्म कर्म	
କୁଷ୍ମ ହୁଁ କୁଷ୍ମ (W-2/1099-MISC) organizat	ion
and related to the second of the left of t	
week week week week week week week week	ons
GENE BRACEWELL	
TREASURER 35.00 X 7,140. 0.	0.
GEORGE A. MITCHELL	
IMPERIAL CHIEF RABBAN 5.00 X 0. 0.	0.
PETER ARMSTRONG, M.D.	
VP OF MEDICAL AFFAIRS 40.00 X 1,100,157. 0.	0.
RICHARD MCCALL, M.D.	
CHIEF OF STAFF 40.00 X 482,544. 0.	0.
MICHAEL SUSSMAN, M.D.	
ORTHOPAEDIC SURGEON 40.00 X 471,226. 0.	0.
RANDAL BETZ, M.D.	
CHIEF OF STAFF 40.00 X 469,225. 0.	0.
CHESTER TYLKOWSKI, M.D.	
CHIEF OF STAFF 40.00 X 807,313. 0.	0.
JAMES M. FULL	
EXECUTIVE VP, COO 40.00 X 317,533. 0.	0.
1b Total ▶ 3,673,138. 0.	0.
2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable	
compensation from the organization	378
Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on	
line 1a? If "Yes," complete Schedule J for such individual 3 X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization	
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

the organization? If "Yes," complete Schedule J for such person

(A)	(B)	(C)
Name and business address	Description of services	Compensation
JE DUNN NORTHWEST, INC		
437 NORTH COLUMBIA BLVD, PORTLAND, OR 97217	CONSTRUCTION SERVICES	26,183,504.
MCKESSON INFORMATION SOLUTIONS		
ONE POST STREET, SAN FRANCISCO, CA 94104	IMAGING EQUIPMENT & SERVICES	9,804,132.
BARTON COTTON, 9755 PATUXENT WOODS DRIVE,		
SUITE 300, COLUMBIA, MD 21046	FUNDRAISING	8,075,360.
MONIGLE ASSOCIATES		
150 ADAMS STREET, DENVER, CO 80206	MARKETING & ADVERTISING	6,930,520.
GRESHAM SMITH & PARTNERS		
302 KNIGHTS RUN AVE., TAMPA, FL 33602	ARCHITECTURE & ENGINEERING	4,913,777.
2 Total number of independent contractors (including those in 1) who re	eceived more than \$100,000 in compensation	
from the organization 301		

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42,613,802.

832009 02-02-09 **Total Revenue.** Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e

36-2193608

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

3ection 30 f(c)(3) and 30 f(c)(4)	organizations must complete an columns.
All other organizations must complete column (A	A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	375,000.	375,000.		
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	3,673,138.	3,330,465.	342,673.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	266,500,184.	248,321,655.	15,747,480.	2,431,049
8	Pension plan contributions (include section 401(k)	05 005 05	00 -01 11		
_	and section 403(b) employer contributions)	25,386,032.	22,794,149.	2,591,883.	
9	Other employee benefits	39,721,953.	37,456,283.	2,265,670.	
10	Payroll taxes	18,263,982.	17,066,300.	1,197,682.	
11	Fees for services (non-employees):				
а	Management				
b	Legal				
C	Accounting				
d	Lobbying	E 114 CEE			B 114 CER
e	Professional fundraising services. See Part IV, line 17	7,114,657.			7,114,657
f	Investment management fees				
g	Other	1 065 100	F20 626	1 420 047	14 420
12	Advertising and promotion	1,965,102.	520,626.	1,430,047.	14,429.
13	Office expenses				
14	Information technology				
15 16	Royalties	29,764,265.	26,162,866.	3,601,399.	
	Occupancy	7,045,248.	4,452,897.	2,328,087.	264,264.
17 18	Payments of travel or entertainment expenses	7,043,240.	4,432,037.	2,320,007.	204,204.
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	471,110.		383,372.	87,738.
20	,,	171,110.		303,372.	07,730.
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	37,359,748.	31,112,386.	6,247,362.	
23	Insurance	5,816,794.	5,723,973.	92,821.	
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)	, - , - ,			
а	OUTSIDE SERVICES	75,444,922.	59,563,963.	13,854,475.	2,026,484.
b	MEDICAL SUPPLIES	70,315,073.	70,315,073.	0.	0.
С	PGA EVENTS EXPENSE	8,683,910.	0.	0.	8,683,910.
d	SUPPLIES	5,271,615.	4,899,929.	319,254.	52,432
е	POSTAGE	3,337,053.	756,651.	331,593.	2,248,809.
f	All other expenses	11,084,934.	7,121,141.	3,264,499.	699,294.
25	Total functional expenses . Add lines 1 through 24f	617,594,720.	539,973,357.	53,998,297.	23,623,066.
26	Joint Costs. Check here if following				
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

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		(2008) SHRINERS HOSPITALS F Balance Sheet	OR CH	ILDREN		36-21	193608	Pa	age 1
ı u	T X	Dalance Greek			(A) Beginning of year		(I End c	B) of year	
	1	Cash - non-interest-bearing			1,023,126.	1		1,161	.,273
	2	Savings and temporary cash investments			9,352,874.	2		2,762	,000
	3	Pledges and grants receivable, net				3			
	4	Accounts receivable, net			11,278,000.	4		3,888	,795
	5	Receivables from current and former officers, d	irectors	s, trustees, key					
		employees, or other related parties. Complete F	Part II o	of Schedule L		5			
	6	Receivables from other disqualified persons (as	define	ed under section					
		4958(f)(1)) and persons described in section 49	58(c)(3)(B). Complete					
		Part II of Schedule L				6			
sts	7	Notes and loans receivable, net				7			
Assets	8	Inventories for sale or use			3,627,398.	-		3,268	•
٩	9	Prepaid expenses and deferred charges			14,535,602.	9	3	1,625	,095
	l	Land, buildings, and equipment: cost basis \dots	10a	1,009,733,665.					
	b	Less: accumulated depreciation. Complete							
		Part VI of Schedule D			516,336,000.			5,574	•
	11	Investments - publicly traded securities			7,477,502,000.	-		8,774	
	12	Investments - other securities. See Part IV, line			26,839,000.	-		8,375	
	13	Investments - program-related. See Part IV, line		_	72,364,000.	\vdash	6	7,522	,967
	14	Intangible assets	0 140 021 000	14	1 51	4 552			
	15	Other assets. See Part IV, line 11			2,140,931,000.	 		4,753	•
	16	Total assets. Add lines 1 through 15 (must equ			10,273,789,000.	16		7,706	
	17	Accounts payable and accrued expenses			77,810,000.	17 18	24	9,804	,450
	18 19	Grants payable			19				
	20	Deferred revenue Tax-exempt bond liabilities			20				
w	21	Escrow account liability. Complete Part IV of So			142,094,000.		3	6,493	184
Liabilities	22	Payables to current and former officers, director							
ig		highest compensated employees, and disqualif							
Ë		of Schedule L	•	· ·		22			
	23	Secured mortgages and notes payable to unrel				23			
	24	Unsecured notes and loans payable				24			
	25	Other liabilities. Complete Part X of Schedule D			1,348,842,000.	25	84	8,406	,000
	26	Total liabilities. Add lines 17 through 25			1,568,746,000.	26	1,13	4,703	,642
		Organizations that follow SFAS 117, check h	ere 🕨	x and complete					
es		lines 27 through 29, and lines 33 and 34.							
auc	27	Unrestricted net assets			7,413,360,000.	27	5,00	5,919	,800
Bal	28	Temporarily restricted net assets			295,542,000.	28		8,886	
pu	29				996,141,000.	29	89	8,196	,636
Ē		Organizations that do not follow SFAS 117, or	check h	nere 🕨 📖 and					
s or		complete lines 30 through 34.							
set	30	Capital stock or trust principal, or current funds				30			
As	31	Paid-in or capital surplus, or land, building, or e				31			
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in			9 705 042 000	32	6 10	2 002	150
	33 34	Total net assets or fund balances Total liabilities and net assets/fund balances			8,705,043,000.	33 34		3,003	
Pa	rt XI	Financial Statements and Reporting			10,273,789,000.	34	7,31	7,706	,001
. u	/(1	i manoidi otatomento and neporting	<u> </u>					Yes	No
1	Acco	ounting method used to prepare the Form 990:		ash X Accrual	Other				
2a		e the organization's financial statements compile					2a		Х
		e the organization's financial statements audited						Х	1
			-					1	+

			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit			
	Act and OMB Circular A-133?	3a		Х
b	If "Yes," did the organization undergo the required audit or audits?	3b		

832011 12-18-08

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

2008
Open to Public

Inspection

Employer identification number

				OSPITALS FOR CHILD						36-	2193608		
Par	t I	Reason	for Public Char	ity Status (All organiz	zations mu	st comple	te this par	t.) (see ins	tructions)				
The o	gan	ization is not a	a private foundation	because it is: (Please ch	neck only o	ne organiz	zation.)						
1		A church, co	nvention of churches	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)).				
2		A school des	cribed in section 17	'0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
3	X	A hospital or	a cooperative hospi	tal service organization o	described	in section	170(b)(1)	(A)(iii). (At	tach Sche	dule H.)			
4		A medical res	search organization	operated in conjunction	with a hos	pital desc	ribed in se	ction 170	(b)(1)(A)(ii	i). Enter th	e hospital	's nam	ne,
		city, and stat	te:										
5		An organizat	ion operated for the	benefit of a college or ur	niversity ov	wned or or	perated by	a govern	mental uni	t describe	d in		
		section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6		A federal, sta	ate, or local governm	ent or governmental uni	t describe	d in sectio	n 170(b)(1)(A)(v).					
7		An organizat	ion that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit d	or from the	general p	ublic desc	ribed i	in
		section 170	(b)(1)(A)(vi). (Comple	te Part II.)									
8		A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9		An organizat	ion that normally rec	eives: (1) more than 33	1/3% of its	support f	rom contri	butions, n	nembershi	p fees, and	d gross red	ceipts	from
		activities rela	ated to its exempt fur	nctions - subject to certa	ain excepti	ons, and (2) no more	than 33 ⁻	1/3% of its	support f	rom gross	invest	tment
		income and t	unrelated business t	axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	nization at	fter June 3	0, 197	75.
_		See section	509(a)(2). (Complete	e the Part III.)									
10	_	An organizat	ion organized and op	perated exclusively to te	st for publ	ic safety. S	See sectio	n 509(a)(4	1). (see ins	tructions)			
11		An organizat	ion organized and op	perated exclusively for the	ne benefit	of, to perfo	orm the fu	nctions of	, or to carr	y out the p	ourposes o	of one	or
		more publicly	y supported organiza	ations described in secti	on 509(a)(1) or section	on 509(a)(2	2). See se	ction 509(a	a)(3). Ched	ck the box	that	
				organization and comple									
_	_	a Type		- ,.		e III - Fund	•	-			Type III - (
e L				at the organization is not									
				han one or more publicly						9(a)(1) or s	ection 509	(a)(2).	
f		•		ten determination from t		•							
				nis box									. 🖳
g				organization accepted ar									
				irectly controls, either al								Yes	No
				upported organization?								<u> </u>	
				n described in (i) above?									
				person described in (i) o							11g(iii)		
h		Provide the f	following information	about the organizations	the organ	ization su	oports.						
				(iii) Type of	la v		() 5: 1						
(i) N		of supported	(ii) EIN	(iii) Type of organization		organization sted in your			(vi) Is organizațio	tne on in col.	(vii) Am		of
	orga	ınization		(described on lines 1-9		document?		support?	(i) organiz U.S.	ed in the	sup	port	
				above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No			
				(See manualions))									
									-				
									-				
Total													
	or P	rivacy Act ar	nd Paperwork Redu	ction Act Notice, see tl	he Instruc	tions for I	orm 990.		Schedul	e A (Form	990 or 99	0-EZ	2008

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

00	Complete only if you checker		, , , or o or r art i.)				
	ction A. Public Support		# > c = = =	1 ,,,,,,,,	1,00	() ====	(0 = : :
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 - 3						
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public Support. Subtract line 5 from line 4.						
	ction B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 4	, ,	. ,	,	,	. ,	
	Gross income from interest,						
_	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
9							
	activities, whether or not the						
40	business is regularly carried on						
IU	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
	Total support. Add lines 7 through 10		`			40	
	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	•	s first, second, thi	ra, tourtn, or tittn t	ax year as a section	n 501(c)(3)	▶□
200	organization, check this box and storection C. Computation of Publ						P
	-			actumen (f))		44	0/
	Public support percentage for 2008 (I					15	<u>%</u>
	Public support percentage from 2007 33 1/3% support test - 2008. If the control of the control o						
104							
L	stop here. The organization qualifies 33 1/3% support test - 2007. If the o						
L							
170	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes	-					
	and if the organization meets the "fac			-	•	•	
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes	ū				•	
	more, and if the organization meets the				-		
40	organization meets the "facts-and-circ		-	•			
18	Private foundation. If the organization	n did not check a	pox on line 13, 16	oa, 160, 1/a, or 17		and see instruction	

Part III | Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)

section A. Public Support						
Calendar year (or fiscal year beginning in)▶	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 200	08 (f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 - 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 200	08 (f) Total
9 Amounts from line 6						
dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	rd, fourth, or fifth t	ax year as a sectio	n 501(c)(3) (organization,
check this box and stop here	<u></u>	<u></u>				
Section C. Computation of Publi						
15 Public support percentage for 2008 (lin	ne 8, column (f) d	ivided by line 13,	column (f))		15	%
16 Public support percentage from 2007					16	%
Section D. Computation of Inves	tment Incom	e Percentage	!			
17 Investment income percentage for 200	38 (line 10c, colur	nn (f) divided by lir	ne 13, column (f))		17	%
18 Investment income percentage from 2					18	%
19a 33 1/3% support tests - 2008. If the o	organization did n	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and	d line 17 is not
more than 33 1/3%, check this box an	nd stop here. The	organization qual	lifies as a publicly	supported organiza	ation	
b 33 1/3% support tests - 2007. If the						
line 18 is not more than 33 1/3%, ched	ck this box and s f	top here. The orga	anization qualifies	as a publicly suppo	orted organi	zation
20 Private foundation. If the organization						
		,	•			orm 990 or 990-EZ) 200

Schedule D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2008
Open to Public Inspection

Name of the organization
SHRINERS HOSPITALS FOR CHILDREN

Employer identification number

36-2193608

Pai	t I Organizations Maintaining Donor Advise		ls or Accou	unts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line			
		(a) Donor advised funds	(b) Fur	ds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor adv	ised funds	
	are the organization's property, subject to the organization's	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds may b	e used only	
	for charitable purposes and not for the benefit of the donor of	r donor advisor or other impermissible p	rivate benefit	? Yes No
Pai	t II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990,	Part IV, line 7	
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).		
	Preservation of land for public use (e.g., recreation or p	leasure) Preservation of an h	istorically imp	ortant land area
	Protection of natural habitat	Preservation of certi	fied historic st	ructure
	Preservation of open space			
2	Complete lines 2a-2d if the organization held a qualified cons	ervation contribution in the form of a co	nservation eas	sement on the last day
	of the tax year.			
				Held at the End of the Year
а	Total number of conservation easements		2a	
b				
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c	
d	Number of conservation easements included in (c) acquired a	after 8/17/06	2d	
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	he organizatio	n during the taxable
	year▶			
4	Number of states where property subject to conservation eas	sement is located >		
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, violations,	and	
	enforcement of the conservation easements it holds?			Yes No
6	Staff or volunteer hours devoted to monitoring, inspecting, as	nd enforcing easements during the year		
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing easements during the year 🕨	\$	
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 17	'0(h)(4)(B)(i)	
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIV, describe how the organization reports conservati	on easements in its revenue and expens	se statement,	and balance sheet, and
	include, if applicable, the text of the footnote to the organizat	tion's financial statements that describe	s the organiza	tion's accounting for
	conservation easements.			
Pai		-	Other Simil	ar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS 116, no	t to report in its revenue statement and	balance sheet	works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of p	ublic service,	provide, in Part XIV, the text of
	the footnote to its financial statements that describes these i			
b	If the organization elected, as permitted under SFAS 116, to $$	report in its revenue statement and bala	ance sheet wo	rks of art, historical treasures,
	or other similar assets held for public exhibition, education, o	r research in furtherance of public servi	ce, provide the	following amounts relating to
	these items:			
	(i) Revenues included in Form 990, Part VIII, line 1		>	\$
	(ii) Assets included in Form 990, Part X			\$
2	If the organization received or held works of art, historical treatments	asures, or other similar assets for financ	ial gain, provid	le
	the following amounts required to be reported under SFAS 1 $$	16 relating to these items:		
а	Revenues included in Form 990, Part VIII, line 1		>	\$
b	Assets included in Form 990, Part X		>	\$
LHA	For Privacy Act and Paperwork Reduction Act Notice, see	the Instructions for Form 990.		Schedule D (Form 990) 2008

832051 12-23-08

Pai	t III Organizations Maintaining C	Collections of A	rt, His	torical Tr	easures,	or Othe	er Simila	ar Asse	ts (contin	nued)	
3	Using the organization's accession and other	er records, check any	of the	following tha	at are a signif	icant use	of its coll	ection ite	ms (chec	k all	
	that apply):										
а	Public exhibition	c	ı 🖳	Loan or exc	hange progr	ams					
b	Scholarly research	e	, 🗀	Other							
С	Preservation for future generations										
4	Provide a description of the organization's c	ollections and explai	in how t	hey further t	he organizat:	ion's exe	mpt purpo	se in Par	t XIV.		
5	During the year, did the organization solicit of	or receive donations	of art, h	istorical trea	asures, or oth	ıer similaı	assets		_		
	to be sold to raise funds rather than to be m	aintained as part of	the orga	anization's c	ollection?			<u></u>	Yes	U No	
Pai	Trust, Escrow and Custodia reported an amount on Form 990, Pa		. Comp	olete if organ	ization answ	ered "Yes	s" to Form	990, Par	t IV, line 9), or	
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for	contribution	ns or other as	sets not	included				
	on Form 990, Part X?								Yes	X No	
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing	table:							
									Amount		
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance								_		
2a	Did the organization include an amount on F	orm 990, Part X, line	21?					х	Yes	L No	
_	If "Yes," explain the arrangement in Part XIV										
Pai	t V Endowment Funds. Complete	if organization answe	ered "Ye	es" to Form	990, Part IV,	line 10.					
		(a) Current year	(b) F	Prior year	(c) Two yea	rs back	(d) Three y	ears back	(e) Four	years back	
	Beginning of year balance	8,060,241,165.									
b	Contributions										
С	Investment earnings or losses	-2,031,456,578.									
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs	424,544,778.									
f	Administrative expenses										
g	End of year balance	5,604,239,809.									
2	Provide the estimated percentage of the year	ar end balance held a	as:								
а	Board designated or quasi-endowment	79.00	_%								
b	Permanent endowment 16.00	%									
С	Term endowment 5.00	%									
За	Are there endowment funds not in the posse	ession of the organiz	ation th	at are held a	and administe	ered for t	he organiz	ation	_		
	by:									Yes No	
	(i) unrelated organizations									X	
	(ii) related organizations								3a(ii)	Х	
b	If "Yes" to 3a(ii), are the related organization	s listed as required o	on Sche	dule R?					. 3b		
4	Describe in Part XIV the intended uses of the										
Pai	t VI Investments - Land, Building	gs, and Equipm	ent. S	ee Form 990), Part X, line						
	Description of investment	(a) Cost or o basis (investr		1	t or other (other)	(c) D	epreciatio	n	(d) Book	value	
1a	Land				3,983,336.				13,	983,336.	
	Buildings			652	2,486,715.	2	61,257,	553.	391,	229,162.	
	Leasehold improvements			10	,165,022.		7,683,	188.	2,	481,834.	
	d Equipment 271,022,542. 195,218,622. 75,803,920.										
	Other			62	2,076,050.				62,	076,050.	
Tota	. Add lines 1a-1e. (Column (d) should equal Fe	orm 990, Part X, colu	ımn (B),	line 10(c).)				>	545,	574,302.	

Schedule D (Form 990) 2008

Part VII Investments - Other Securities. Se	e Form 990, Part X, line	2.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method Cost or end-of-y		
Financial derivatives and other financial products				
Closely-held equity interests				
Other				
		<u> </u>		
Total (Col.(h) should squal Form 000 Port V sol.(D) line 10.)				
Total. (Col (b) should equal Form 990, Part X, col (B) line 12.) ► Part VIII Investments - Program Related. So	oo Form 000 Part V line	12		
		(c) Method	of valuation	on:
(a) Description of investment type	(b) Book value	Cost or end-of-y		
Total. (Col (b) should equal Form 990, Part X, col (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, line				(b) Book value
	Description			
BENEFICIAL INTERESTS IN TRUSTS				417,942,068.
ESTATES IN PROCESS PATIENT TRANSPORTATION FUNDS				203,913,055.
COLLATERAL CASH AND SECURITIES				44,492,821. 848,406,000.
CODDATERAL CASH AND SECURITIES				040,400,000.
Total. (Column (b) should equal Form 990, Part X, col (B) lin	ne 15.)		▶	1,514,753,944.
Part X Other Liabilities. See Form 990, Part X,	line 25.			
(a) Description of liability		(b) Amount		
Federal income taxes				
LIABILITY UNDER SEC. LENDING		848,406,000.		
Total (Column (b) should equal Form 999, Part V and (B) II	ne 25)	848,406,000.		
Total. (Column (b) should equal Form 990, Part X, col (B) lin	1 0 20.j	010,100,000		

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

832053 12-23-08

	rt XI Reconciliation of Change in Net Assets from Form 990 t	o Financi	al Statements	30 213	rage I
1	Total revenue (Form 990, Part VIII, column (A), line 12)			-	42,613,802.
2	Total expenses (Form 990, Part IX, column (A), line 25)				617,594,720.
3	Excess or (deficit) for the year. Subtract line 2 from line 1				-574,980,918.
4	Net unrealized gains (losses) on investments				-1,831,194,733.
5	Donated services and use of facilities				_,001,151,700,
6					
7	Investment expenses				
8	Prior period adjustments Other (Describe in Part XIV)				-115,864,190.
9	Total adjustments (net). Add lines 4-8				-1,947,058,923.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9				-2,522,039,841.
	t XII Reconciliation of Revenue per Audited Financial Statem			r Return	2,322,033,011.
1	Total revenue, gains, and other support per audited financial statements			-	473,483,181.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			··· '-	475,405,101.
	Net unrealized gains on investments	2a			
a h					
b	Donated services and use of facilities			_	
	Recoveries of prior year grants			_	
	Other (Describe in Part XIV)				0
_	Add lines 2a through 2d				0.
3	Subtract line 2e from line 1			3	473,483,181.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1			
a	Investment expenses not included on Form 990, Part VIII, line 7b		420.060.25	70	
b	Other (Describe in Part XIV)		-430,869,37		422 262 252
_	Add lines 4a and 4b				-430,869,379.
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)				42,613,802.
	rt XIII Reconciliation of Expenses per Audited Financial Stater				
1	Total expenses and losses per audited financial statements			1	618,758,608.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	اما			
а	Donated services and use of facilities				
b	Prior year adjustments				
	Losses reported on Form 990, Part IX, line 25				
	Other (Describe in Part XIV)	2d	1,163,88		
е	Add lines 2a through 2d				1,163,888.
3	Subtract line 2e from line 1			3	617,594,720.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIV)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.)			5	617,594,720.
Pa	rt XIV Supplemental Information				
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	: III, lines 1a	and 4; Part IV, line	s 1b and 2	b; Part V, line 4; Part
X; Pa	art XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.				
PART	V, LINE 4: THE ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND				
BALA	NCES) ARE THE PRIMARY SOURCE OF SUPPORT FROM WHICH SHRINERS H	OSPITALS			
FOR	CHILDREN PERFORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY	EXEMPT			
PURI	POSE.				
PART	YXI, LINE 8:				
	CHANGE IN MINIMUM PENSION LIABILITY = -65,560,712				
	. ,				

LINE 21 CONSISTS OF ANNUITY LIABILITIES ASSOCIATED WITH CHARITABLE

REMAINDER TRUSTS HELD BY SHRINERS HOSPITALS FOR CHILDREN, WHICH ARE

DETERMINED BASED ON PRESENT VALUE OF THE ESTIMATED FUTURE PAYMENTS TO BE

Schedule D (Form 990) 2008

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Employer identification number

SHRINERS HO	OSPITALS FOR CHILDREN					36-2193608		
Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.								
Indicate whether the organization raised funds through any of the following activities. Check all that apply. a X Mail solicitations b Email solicitations f Solicitation of government grants c X Phone solicitations g X Special fundraising events d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.								
(i) Name of individual or entity (fundraiser)	(ii) Activity	fundr fundr have co or con contribu	aiser ustody trol of	(iv) Gross receipts from activity	to (or	mount paid retained by) undraiser ed in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No					
-otal								
3 List all states in which the organization L, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA	A,HI,ID,IL,IN,IA,KS,KY,LA,MI	E,MD,	MA,M	I,MN,MS	kempt i	from registrati	on or licensing.	
IO,MT,NE,NV,NH,NJ,NM,NY,NC,ND,OF	H,OK,OR,PA,RI,SC,SD,TN,TX,U	Ľ,VT,	VA,W	A,WV,WI,				
				·				

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Schedule G (Form 990 or 990-EZ) 2008

Schedule G (Form 990 or 990-EZ) 2008 SHRINERS HOSPITALS FOR CHILDREN 36-2193608 Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000. (a) Event #1 **(b)** Event #2 (c) Other Events (d) Total Events LOCAL GOLF (Add col. (a) through TOURNAMENTS PAPER CRUSADE col. (c)) (total number) (event type) (event type) Revenue 8,468,947. 1,150,292. 3,051,282 Gross receipts 12,670,521. 2 Less: Charitable contributions 8,468,947 1,150,292 3,051,282 12,670,521. Gross revenue (line 1 minus line 2) Cash prizes 5 Non-cash prizes Direct Expenses 6 Rent/facility costs 2,859,166. Other direct expenses 388,345. 1,030,132, 4,277,643. Direct expense summary. Add lines 4 through 7 in column (d) 4,277,643) Net income summary. Combine lines 3 and 8 in column (d) 8,392,878. Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/Instant (d) Total gaming (Add (c) Other gaming Revenue (a) Bingo bingo/progressive bingo col. (a) through col. (c)) 2 Cash prizes Direct Expenses 3 Non-cash prizes Rent/facility costs Other direct expenses Yes Yes Yes No No Volunteer labor Direct expense summary. Add lines 2 through 5 in column (d) Net gaming income summary. Combine lines 1 and 7 in column (d) Yes No Enter the state(s) in which the organization operates gaming activities: a Is the organization licensed to operate gaming activities in each of these states? b If "No," Explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b If "Yes," Explain: Does the organization operate gaming activities with nonmembers? 11 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

Schedule G (Form 990 or 990-EZ) 2008

Sch	edule G (Form 990 or 990-EZ) 2008 SHRINERS HOSPITALS FOR CHILDREN	36-21936	808	Pa Yes	age 3 No
а	Indicate the percentage of gaming activity operated in: The organization's facility An outside facility	13a 9	_	Tes	NO
	An outside facility				
	Name				
	Address >				
15a	Does the organization have a contract with a third party from whom the organization receives gaming rever	nue?	15a		
	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address: Name ▶				
16	Gaming manager information:				
	Name				
	Gaming manager compensation ▶ \$				
	Description of services provided ▶				
	□ Director/officer □ Employee □ Independent contractor				
17	Mandatory distributions:				

a Is the organization required under state law to make charitable distributions from the gaming proceeds to

organization's own exempt activities during the tax year ▶ \$

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the

retain the state gaming license?

Schedule G (Form 990 or 990-EZ) 2008

17a

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Hospitals

► Attach to Form 990.

► To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20.

2008

OMB No. 1545-0047

Open to Public

Employer identification number

36-2193608 SHRINERS HOSPITALS FOR CHILDREN Charity Care and Certain Other Community Benefits at Cost (Optional for 2008) Part I Yes No 1a Does the organization have a charity care policy? If "No," skip to question 6a 1a **b** If "Yes," is it a written policy? If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals. Applied uniformly to all hospitals Applied uniformly to most hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients. a Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care: За 100% 150% **」** 200% Other **b** Does the organization use FPG to determine eligibility for providing *discounted* care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care: 3b 400% 350% 200% 250% 300% Other c If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. Does the organization's policy provide free or discounted care to the "medically indigent"? 5a Does the organization budget amounts for free or discounted care provided under its charity care policy? **b** If "Yes," did the organization's charity care expenses exceed the budgeted amount? 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 5с 6a Does the organization prepare an annual community benefit report? **b** If "Yes," does the organization make it available to the public? Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Charity Care and Certain Other Community Benefits at Cost (a) Number of activities or programs (optional) (c) Total community benefit expense (f) Percent of total expense (b) Persons (d) Direct (e) Net **Charity Care and Means**offsetting revenue community benefit expense served (optional) **Tested Government Programs** a Charity care at cost (from Worksheets 1 and 2) **b** Unreimbursed Medicaid (from Worksheet 3, column a) c Unreimbursed costs - other meanstested government programs (from Worksheet 3, column b) d Total Charity Care and Means-**Tested Government Programs** Other Benefits e Community health improvement services and community benefit operations (from Worksheet 4) f Health professions education (from Worksheet 5) a Subsidized health services (from Worksheet 6) h Research (from Worksheet 7) i Cash and in-kind contributions to community groups (from Worksheet 8) i Total Other Benefits

832091 12-24-08 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2008

k Total (line 7d and 7j)

36-2193608

Part V Facility Information (Required for 2008)									Ŭ
Name and address		surgical			ital				Other (Describe)
	_		區	_	dso				(Describe)
	pita	g	spit	bits	sh	Ē.			
	100	edi	2	Soc	ces	fac	S _I		
	9	General medical &	,u	lgu	ac	ري بي	ER-24 hours	ē	
	Sus	Jer.	dre	Shi	ical	ear	24	other	
	Licensed hospita	Ge	Children's hospita	Teaching hospital	Critical access hospital	Research facility	Ë	ER-	
CVENTYING MAGRITUS TOO GUILDRIN	+			Ľ	ļ -				
SHRINERS HOSPITAL FOR CHILDREN	-								
2211 NORTH OAK PARK AVENUE	┦		l	l_		l			
CHICAGO, IL 60707-3392	Х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN	4								
3229 BURNET AVENUE	┦								
CINCINNATI, OH 45229-3095	X		Х	Х	-	Х	-		
SHRINERS HOSPITAL FOR CHILDREN	4								
1645 WEST 8TH STREET	4								
ERIE, PA 16505	Х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN	4								
815 MARKET STREET	_								
GALVESTON, TX 77550	Х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN	┙								
950 WEST FARIS ROAD	╛								
GREENVILLE, SC 29605	Х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN	╛								
1310 PUNAHOU STREET									
HONOLULU, HI 96826-1099	х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN									
6977 MAIN STREET									
HOUSTON, TX 77030-3701	х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN									
1900 RICHMOND ROAD									
LEXINGTON, KY 40502	х		Х	Х		Х			
SHRINERS HOSPITAL FOR CHILDREN									
3160 GENEVA STREET									
LOS ANGELES, CA 90020	x		Х	х		х			
SHRINERS HOSPITAL FOR CHILDREN									
2425 STOCKTON BOULEVARD	7								
SACRAMENTO, CA 95817	x		Х	х		х			
SHRINERS HOSPITAL FOR CHILDREN									
3551 NORTH BROAD STREET	7								
PHILADELPHIA, PA 19140-4131	x		х	х		х			
SHRINERS HOSPITAL FOR CHILDREN									
3101 SW SAM JACKSON PARK RD.	7								
PORTLAND, OR 97239-3095	x		х	х		х			
SHRINERS HOSPITAL FOR CHILDREN									
FAIRFAX ROAD AT VIRGINIA STREET	7								
SALT LAKE CITY, UT 84103	x		х	х		х			
SHRINERS HOSPITAL FOR CHILDREN									
3100 SAMFORD AVENUE	1								
SHREVEPORT, LA 71103	\exists_{x}		х	х		х			
SHRINERS HOSPITAL FOR CHILDREN	1								
911 WEST 5TH AVENUE	1								
SPOKANE, WA 99204	$\frac{1}{x}$		x	x		x			
SHRINERS HOSPITAL FOR CHILDREN	+		ᢡ	+		 			
2001 S. LINDBERGH BOULEVARD	+								
ST. LOUIS, MO 63131-3597	$\frac{1}{x}$		x	x		х			
51. H0013, M0 03131-3337			ΙΔ.	-11		-11			Schodulo H (Form 990) 2009

Part V	Facility Information (Required for 2008)									
	Name and address		surgical	Children's hospital		spital				Other (Describe)
		ospital	edical &	hospita	ospital	sess hos	Research facility	rs		
		Licensed hospital	neral m	ldren's	ching h	ical acc	search f	24 hou	other	
		Lice	Ğe	S	Tes	Ş	Res	EŖ	ER.	
	HOSPITAL FOR CHILDREN									
	F PINE DRIVE	ļ								
	L 33612-9499	Х		Х	Х		Х			
	HOSPITAL FOR CHILDREN T RIVER PARKWAY	ł								
	LIS, MN 55414	х		х	x		х			
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SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22.

► Attach to Form 990.

Open to Public Inspection

Employer identification number Name of the organization 36-2193608 SHRINERS HOSPITALS FOR CHILDREN General Information on Grants and Assistance Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ... (c) IRC section (d) Amount of (e) Amount of (f) Method of 1 (a) Name and address of organization (b) EIN (g) Description of (h) Purpose of grant valuation (book. or government if applicable cash grant non-cash non-cash assistance or assistance FMV, appraisal, assistance other) AMERICAN ACADEMY OF PEDIATRICS ADDRESS AVAILABLE UPON REQUEST 0 ELK GROVE VILLAGE, IL 60007 36-2275597 501(C)(3) 290,000 CONTRIBUTION AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS - ADDRESS AVAILABLE UPON 0 REQUEST - ROSEMONT, IL 60018 36-2110592 501(C)(3) 20,000 SPONSORSHIP GRANT TOGETHER FOR KIDS ADDRESS AVAILABLE UPON REQUEST 20-8551226 501(C)(3) 60,000 0 CONTRIBUTION CHARLOTTE, NC 28202 MEDICAL COLLEGE OF GEORGIA ADDRESS AVAILABLE UPON REQUEST AUGUSTA, GA 30912 59-1892079 501(C)(3) 5.000 0 CONTRIBUTION Enter total number of section 501(c)(3) and government organizations

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations

Schedule I (Form 990) 2008

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2008

OMB No. 1545-0047

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number 36-2193608

Pa	art I Questions Regarding Compensation			
	·		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision			
	of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
_				
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a:			
	Receive a severance payment or change of control payment?	4a		х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
Ŭ	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3) and 501(c)(4) organizations must complete lines 5-8.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes," to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	_		l _
_	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			l
	initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2008

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

(A) Name		(B) Breakdown of \	W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ	
	(i)	492,516.	0.	607,641.	36,000.	3,658.	1,139,815.	424,965.	
PETER ARMSTRONG, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	426,477.	0.	56,067.	31,000.	2,638.	516,182.	425,205.	
RICHARD MCCALL, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	433,291.	0.	37,935.	36,000.	3,539.	510,765.	0.	
MICHAEL SUSSMAN, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	469,225.	0.	0.	36,000.	2,638.	507,863.	0.	
RANDAL BETZ, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	455,005.	0.	352,308.	36,000.	2,638.	845,951.	0.	
CHESTER TYLKOWSKI, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	317,533.	0.	0.	20,500.	0.	338,033.	265,110.	
JAMES M. FULL	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
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	(i)								
	(ii)								
	(i)								
	(ii)								

SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

NonCash Contributions

► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

2008

Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number 36-2193608

Schedule M (Form 990) 2008

Pai	rt I Types of Property				•			
	·	(a)	(b)	(c)	(d)			
		Check if applicable	Number of	Revenues reported on Form 990, Part VIII, line 1	Method of dete		g	
		арріісаріє	Continuations	Tomin 990, i art viii, iiile i	g			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles	Х	3	85,16	5.FMV			
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution							
	(historic structures)							
14	Qualified conservation contribution (other)							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies	Х		21,00).FMV			
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts		2	10.05	2 0007			
25	Other (CHILD PLAY CE)	X	0	18,25	O.FMV			
26	Other (MISCELLANEOUS)		0	5,01	J.FMV			
27	Other () Other ()							
28 29	Number of Forms 8283 received by the organi	zation durin	a the tay year	for contributions				
23	for which the organization completed Form 82				,			
	101 Willott the organization completed 1 offit oz	.00,1 41111,	Dones / tolalov	vieagment	<u>′ </u>		Yes	No
30a	During the year, did the organization receive b	v contributio	on any propert	v reported in Part I lines 1	-28 that it must hold for		100	110
004	at least three years from the date of the initial							
	the entire holding period?					30a		х
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance	policy that r	equires the rev	riew of any non-standard of	ontributions?	31	Х	
	Does the organization hire or use third parties							
	contributions?		•			32a		х
b	If "Yes," describe in Part II.							
33	If the organization did not report revenues in o	column (c) fo	r a type of pro	perty for which column (a)	is checked,			
	describe in Part II.							

832141 03-11-09

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization SHRINERS HOSPITALS FOR CHILDREN	Employer identification number 36-2193608
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
SHRINERS HOSPITALS FOR CHILDREN OFFERS "CHARITY CARE" THROUGH AN	
INTERNATIONAL NETWORK OF PEDIATRIC HOSPITALS DEDICATED TO PROVIDING	
EXCELLENT PATIENT CARE, RESEARCH, AND EDUCATION FOR ORTHOPAEDIC	
CONDITIONS, BURNS, SPINAL CORD INJURIES AND CLEFT LIP AND PALATE. OUR	
SPECIALIZED MEDICAL CARE, BACKED BY THE SKILLS AND KNOWLEDGE OF THE	
STAFF IN 18 HOSPITALS, DELIVERS EXPERT, FAMILY-FOCUSED CARE AT NO	
CHARGE.	
AS A 501(C)3 NON-PROFIT ORGANIZATION, SHRINERS HOSPITALS RELIES ON THE	
GENEROUS DONATIONS OF SHRINERS AND THE GENERAL PUBLIC TO CARRY OUT OUR	
MISSION AND CHANGE THE LIVES OF CHILDREN EVERY DAY. FOR MORE	
INFORMATION ABOUT SUPPORTING SHRINERS HOSPITALS, PLEASE VISIT	
WWW.SHRINERSHQ.ORG OR CALL 1-800-241-GIFT.	
FORM 990, PART VI, SECTION A, LINE 5: DURING 2008, AN ELABORATE SCHEME	
WAS DISCOVERED, WHEREBY A MANAGER IN THE FISCAL SERVICES DEPARTMENT AT THE	
ST. LOUIS SHRINERS HOSPITAL, USED VARIOUS MEANS TO CIRCUMVENT INTERNAL	
CONTROLS AND MISAPPROPRIATE ASSETS OF APPROXIMATELY \$800,000. UPON	
DISCOVERY, THE EMPLOYEE WAS IMMEDIATELY TERMINATED FROM HIS POSITION WITH	
SHC. THE HOSPITAL CALLED IN THE LOCAL AUTHORITIES AND THE FBI TO	
INVESTIGATE. THE EMPLOYEE WAS ULTIMATELY CHARGED AND PLED GUILTY. HE WAS	
SENTENCED TO 41 MONTHS IN PRISON, AND ORDERED TO MAKE RESTITUTION TO SHC.	
CONTROL PROCEDURES HAVE BEEN MODIFIED TO PREVENT THIS OCCURRENCE IN THE	
FUTURE.	

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule O (Form 990) 2008

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.



Name of the organization SHRINERS HOSPITALS FOR CHILDREN	Employer identification number 36-2193608
FORM 990, PART VI, SECTION A, LINE 6: THE NOT-FOR-PROFIT CORPORATION HAS	
MEMBERS WHO MAY ELECT PERSONS BELONGING TO THE GOVERNING BODY AND WHO MAY	
APPROVE SIGNIFICANT DECISIONS OF THE GOVERNING BODY.	
FORM 990, PART VI, SECTION A, LINE 7A: THE ORGANIZATION HAS APPROXIMATELY	
1,400 MEMBERS, ELECTED FROM THE TOTAL MEMBERSHIP, WHO ELECT THE GOVERNING	
BODY.	
FORM 990, PART VI, SECTION A, LINE 7B: UNDER THE BYLAWS OF THE	
ORGANIZATION, SOME DECISIONS OF THE GOVERNING BODY REQUIRE APPROVAL BY	
THESE 1,400 MEMBERS.	
FORM 990, PART VI, SECTION A, LINE 10: AN OVERVIEW OF THE NEW FORM AND	
SCHEDULES WAS PROVIDED TO THE GOVERNING BOARD, ALONG WITH THE 990, ALLOWING	
THEIR REVIEW PRIOR TO FILING.	
FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION HAS A WRITTEN	
CONFLICT OF INTEREST POLICY AND ALL MEMBERS ARE REQUIRED TO DISCLOSE ANY	
CONFLICTING INTERESTS OR STATE "NONE" ON THE ANNUAL CONFLICT OF INTEREST	
FORM.	
TODY 000 DID II GROWN D. LIVE 15 D. GIVING D. DEPONDER GOVERNMENT TO	
FORM 990, PART VI, SECTION B, LINE 15: A SALARY & PERSONNEL COMMITTEE IS	
INVOLVED WITH ALL COMPENSATION AND APPROVES WAGES FOR MANAGEMENT AND	
COMPARES THESE SALARIES TO VARIOUS MARKET INDICATORS.	

FORM 990, PART VI, SECTION C, LINE 19: THESE DOCUMENTS ARE AVAILABLE TO

SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.



Name of the organization SHRINERS HOSPITALS FOR CHILDREN	Employer identification number 36-2193608
THE PUBLIC UPON WRITTEN REQUEST.	
FORM 990, PART XI, LINE 2C: THE ORGANIZATION HAS AN AUDIT AND FINANCE	
COMMITTEE WHO OVERSEES THE AUDIT SELECTION AND THE AUDIT RESULTS AND	
THEN RECOMMENDS ANY ITEMS TO THE BOARD FOR APPROVAL. THIS HAS	
CONSISTENTLY BEEN THE PROCESS.	
FORM 990, PART IV, LINES 14-16	
THE ANSWERS TO THESE QUESTIONS IS NO; HOWEVER, AS PART XIV, SCHEDULE D	
SHOWS TRANSFERS WERE MADE TO:	
SHOWS TRANSPERS WERE MADE TO.	
1. SHRINERS HOSPITALS FOR CHILDREN, A CANADIAN CORPORATION	
1529 CEDAR AVENUE	
MONTREAL, QUEBEC, CANADA	
2. HOSPITAL SHRINERS PARA NINOS	
AVE. DEL IMAN NO. 257 COL. PEDREGAL SANTA URSULA	
MEXICO CITY, MEXICO	
FOR THE FURTHERANCE OF THE CHARITY CARE OF CHILDREN AT THESE HOSPITALS,	
NEITHER OF THESE HOSPITALS ARE LISTED ON SCHEDULE R AS THAT SCHEDULE	
DOES NOT APPLY TO THESE ENTITIES.	
FORM 990, PART VII, SECTION A, COLUMN D, & SCH J, PART II, SECTION B(III)	
"OTHER COMPENSATION" AMOUNTS REPORTED ARE RECOGNIZED, BUT NOT PAID,	
LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule O (Form 990) 2008

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.



Name of the organization SHRINERS HOSPITALS FOR CHILDREN	Employer identification number 36-2193608
	30 2250000
VESTED 457(F) BENEFITS.	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.

See separate instructions.

2008
Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number 36-2193608

(A)	(B)	(C)	(D)	(E)	(F)
Name, address, and EIN of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
	4				
art II Identification of Related Tax-Exempt Organi	zations				
art II Identification of Related Tax-Exempt Organi	zations (B)	(C)	(D)	(E)	(F)
		(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public charity status (if section 501(c)(3))	(F) Direct controlling entity
(A) Name, address, and EIN of related organization	(B)	Legal domicile (state or	Exempt Code	Public charity status (if section	Direct controlling
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN -	(B) Primary activity	Legal domicile (state or	Exempt Code	Public charity status (if section	Direct controlling
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN - -2121377, POST OFFICE BOX 31356, TAMPA, F	(B) Primary activity	Legal domicile (state or	Exempt Code	Public charity status (if section	Direct controlling
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN - E-2121377, POST OFFICE BOX 31356, TAMPA, F: E631-3356 E IMPERIAL COUNCIL OF THE ANCIENT ARAB	(B) Primary activity HOSPITAL SYSTEM	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN2121377, POST OFFICE BOX 31356, TAMPA, F: 631-3356 E IMPERIAL COUNCIL OF THE ANCIENT ARAB DER OF NOBLES - 36-2158164, POST OFFICE	(B) Primary activity HOSPITAL SYSTEM FOUNDED SHRINERS HOSPITALS	Legal domicile (state or foreign country) MASSACHUSETTS	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN2-2121377, POST OFFICE BOX 31356, TAMPA, F: 631-3356 E IMPERIAL COUNCIL OF THE ANCIENT ARAB DER OF NOBLES - 36-2158164, POST OFFICE OX 31356, TAMPA, FL 33631-3356	(B) Primary activity HOSPITAL SYSTEM	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling entity
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN2121377, POST OFFICE BOX 31356, TAMPA, F: 631-3356 E IMPERIAL COUNCIL OF THE ANCIENT ARAB DER OF NOBLES - 36-2158164, POST OFFICE IX 31356, TAMPA, FL 33631-3356 IRINERS HOSPITALS FOR CHILDREN EMPLOYEE	(B) Primary activity HOSPITAL SYSTEM FOUNDED SHRINERS HOSPITALS	Legal domicile (state or foreign country) MASSACHUSETTS	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity NO
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN2121377, POST OFFICE BOX 31356, TAMPA, F: 631-3356 E IMPERIAL COUNCIL OF THE ANCIENT ARAB DER OF NOBLES - 36-2158164, POST OFFICE X 31356, TAMPA, FL 33631-3356 RINERS HOSPITALS FOR CHILDREN EMPLOYEE SASTER RELIEF FUND - 26-3733381, 2900	(B) Primary activity HOSPITAL SYSTEM FOUNDED SHRINERS HOSPITALS	Legal domicile (state or foreign country) MASSACHUSETTS IOWA	Exempt Code section 501(C)(3) 501(C)(10)	Public charity status (if section 501(c)(3))	Direct controlling entity
(A) Name, address, and EIN of related organization E SHRINERS' HOSPITAL FOR CHILDREN2121377, POST OFFICE BOX 31356, TAMPA, F: 631-3356 E IMPERIAL COUNCIL OF THE ANCIENT ARAB DER OF NOBLES - 36-2158164, POST OFFICE X 31356, TAMPA, FL 33631-3356 RINERS HOSPITALS FOR CHILDREN EMPLOYEE SASTER RELIEF FUND - 26-3733381, 2900	(B) Primary activity HOSPITAL SYSTEM FOUNDED SHRINERS HOSPITALS	Legal domicile (state or foreign country) MASSACHUSETTS	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity NO
(A) Name, address, and EIN	(B) Primary activity HOSPITAL SYSTEM FOUNDED SHRINERS HOSPITALS FOR CHILDREN	Legal domicile (state or foreign country) MASSACHUSETTS IOWA	Exempt Code section 501(C)(3) 501(C)(10)	Public charity status (if section 501(c)(3))	Direct controlling entity NO

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2008

Part III	Identification of Related Organizations	Taxable as a Partnership
	racintinoation of ficiated of garnzations	Taxable as a Lantitolollip

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(I	H)	(I)	(,	J)	
Name, address, and EIN of related organization	Primary activity	rimary activity Legal domicile (state or foreign fore		Predominant income (related, investment, unrelated)	Share of total income		Share of end-of-year assets		portion- cations?	amount in box	Gene mana partr	aging ner?
		country)		,			Yes No		K-1 (Form 1065)	Yes No		
										Ш	<u> </u>	
										Ш	<u> </u>	
										\vdash	<u> </u>	
											1	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
ROLLINS HILLS WATER CORPORATION - 75-2813030			SHRINERS				
P.O. BOX 31356			HOSPITALS FOR				
TAMPA, FL 31356	HOLDING COMPANY	TX	CHILDREN	C CORP	0.	0 .	100.00%

Part V Transactions With Related Organizations

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		Х
	Gift, grant, or capital contribution to other organization(s)	1b	Х	
С	Gift, grant, or capital contribution from other organization(s)	1c		Х
	Loans or loan guarantees to or for other organization(s)	1d		Х
	Loans or loan guarantees by other organization(s)	1e		Х
f	Sale of assets to other organization(s)	1f		Х
g	Purchase of assets from other organization(s) Exchange of assets	1g		Х
h	Exchange of assets	1h		Х
	Lease of facilities, equipment, or other assets to other organization(s)	1i	Х	
j	Lease of facilities, equipment, or other assets from other organization(s)	1j		Х
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k		Х
	Performance of services or membership or fundraising solicitations by other organization(s)	11		Х
	Sharing of facilities, equipment, mailing lists, or other assets	1m		Х
n	Sharing of paid employees	1n		Х
0	Reimbursement paid to other organization for expenses	10	Х	
	Reimbursement paid by other organization for expenses	1p	Х	
q	Other transfer of cash or property to other organization(s)	1q		Х
r	Other transfer of cash or property to other organization(s) Other transfer of cash or property from other organization(s)	1r		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

(A) Name of other organization(s)	(B) Transaction type (a-r)	(C) Amount involved
(1) THE SHRINERS' HOSPITAL FOR CHILDREN	В	28,444,738.
(2) THE IMPERIAL COUNCIL OF THE ANCIENT ARAB ORDER OF NOBLES	I	3,293,213.
(3)		
<u>(4)</u>		
(5)		
(6)		

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(A)	(B) Primary activity		(1	D)	(E)	(1	F)	(G)		H)
Name, address, and EIN of entity			Are all partners section 501(c)(3) organizations?		Share of end-of- year assets	Dispr tion alloca	ropor- nate itions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man par	eral or aging tner?
		country)		No		Yes	No	(Form 1065)	Yes	No
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Form **8868** (Rev. April 2009)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

 If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 on the complete Part II unless you have already been granted an automatic 3-month extension on a previous provided in the complete Part II unless. 	f this form).	
Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).		
A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and Part I only	d complete	 ▶ □
All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to reque to file income tax returns.	est an exter	nsion of time
Electronic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month automatic extended below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronic automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electrowww.irs.gov/efile and click on e-file for Charities & Nonprofits.	ctronically in or consolid	f (1) you want the additional ated Form 990-T. Instead,
Type or Name of Exempt Organization	Emp	loyer identification number
print		
SHRINERS HOSPITALS FOR CHILDREN File by the	3	6-2193608
due date for filing your POST OFFICE BOX 31356 Number, street, and room or suite no. If a P.O. box, see instructions.		
return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. TAMPA, FL 33631-3356		
Check type of return to be filed (file a separate application for each return):		
X Form 990 Form 990-T (corporation) Fo Form 990-BL Form 990-T (sec. 401(a) or 408(a) trust) Fo Form 990-EZ Form 990-T (trust other than above) Fo Form 990-PF Form 1041-A Fo		
● The books are in the care of ▶ 2900 ROCKY POINT DRIVE - TAMPA, FL 33607		
Telephone No. ► 813-281-0300 FAX No. ► 813-281-2519		
 If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) box If it is for part of the group, check this box and attach a list with the names and EINs 	. If this is fo	r the whole group, check this
I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time		The extension
2 If this tax year is for less than 12 months, check reason:		Change in accounting period
3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
nonrefundable credits. See instructions.	3a	\$
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated		
tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required,		
deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$ N/A
Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and		
LHA For Privacy Act and Paperwork Reduction Act Notice, see Instructions.		Form 8868 (Rev. 4-2009

823831

OMB No. 1545-1878 **IRS e-file Signature Authorization** Form 8879-EO for an Exempt Organization For calendar year 2008, or fiscal year beginning , 2008, and ending ▶ Do not send to the IRS. Keep for your records. Department of the Treasury See instructions. Internal Revenue Service Name of exempt organization Employer identification number SHRINERS HOSPITALS FOR CHILDREN 36-2193608 Name and title of officer RALPH W. SEMB PRESIDENT Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount from the return if any. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return for which you are filing this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I. 1a Form 990 check here X b Total revenue, if any (Form 990, line 12) ______ 1b 2a Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9) ______ 2b ____ **b Total tax** (Form 1120-POL, line 22) ______ **3b** _____ 3a Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5) 4b 4a Form 990-PF check here b Balance Due (Form 8868, line 3c) 5b 5a Form 8868 check here ▶ Part II **Declaration and Signature Authorization of Officer** Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2008 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) an indication of any refund offset, (c) the reason for any delay in processing the return or refund, and (d) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only X | authorize KIRKLAND, RUSS, MURPHY & TAPP, P.A. 31356 ERO firm name as my signature on the organization's tax year 2008 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2008 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Officer's signature Certification and Authentication Part III

ERO's EFIN/PIN. Enter your six-digit EFIN followed by your five-digit self-selected PIN.

59288352078

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2008 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do So

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2008)