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CLIENT'S COPY

# TAX RETURN FILING INSTRUCTIONS

## FORM 990

## FOR THE YEAR ENDING

DECEMBER 31, 2008

THE SHRINERS' HOSPITAL FOR CHILDREN POST OFFICE BOX 31356 TAMPA, FL 33631-3356
KIRKLAND, RUSS, MURPHY & TAPP, P.A. 13577 FEATHER SOUND DRIVE, SUITE 400 CLEARWATER, FLORIDA 33762
NOT APPLICABLE
NOT APPLICABLE
NOT APPLICABLE
NOT APPLICABLE
THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-EO TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS.

EXTENSION	GRANTED	UNTIL	8/15/09
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**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service

Form **990** 

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.



Α	For the	e 2008 ca	lendar year, or tax year beginning	ind ending		
в	Check if applicabl	e: Please	C Name of organization		D Employer iden	tification number
Г	Addre	ss label or	THE SHRINERS' HOSPITAL FOR CHILDREN			
F	Name	type	Doing Business As		04-2	121377
Ē	Initial return	See	Number and street (or P.O. box if mail is not delivered to street addres	s) Room/su		
Ē	Termin	n- Specific Instruc-	POST OFFICE BOX 31356			)281-0300
	Amen	ded tions.	City or town, state or country, and ZIP + 4		<b>G</b> Gross receipts \$	1,356,141,863.
	Applic	a-	TAMPA, FL 33631-3356		H(a) Is this a group	p return
	pendi	<sup>ng</sup> F Nar	ne and address of principal officer:RALPH W. SEMB		for affiliates?	Yes X No
			ROCKY POINT DRIVE, TAMPA, FL 33607		H(b) Are all affiliates	included? Yes No
Т	Tax-ex			527		h a list. (see instructions)
J	Websi	te: 🕨 HTT	P://WWW.SHRINERSHQ.ORG/		H(c) Group exemp	otion number 🕨
κ	Type of	organizatio	n: 🗴 Corporation 🔄 Trust 🔄 Association 🔛 Other 🕨	L Ye	ar of formation: 1925	M State of legal domicile: MA
	art I	Summ		•		
	1	Briefly de	scribe the organization's mission or most significant activities: WE	ROVIDE PE	DIATRIC SPECIALTY	ľ
Governance		-	THOUT FINANCIAL OBLIGATION TO PATIENTS OR THEIR FA			
rna	2	Check thi	s box 🕨 🛄 if the organization discontinued its operations or di	sposed of m	ore than 25% of its as	sets.
ove	3	Number o	of voting members of the governing body (Part VI, line 1a)			3 19
ڻ مح	4	Number o	of independent voting members of the governing body (Part VI, line <sup>-</sup>			4 19
es	5	Total num	iber of employees (Part V, line 2a)			5 539
Activities &	6		ber of volunteers (estimate if necessary)			6 1000
cti	7a		as unrelated business revenue from Part VIII, line 12, column (C) $\dots$			7a 0.
4	b		ated business taxable income from Form 990-T, line 34			7 <b>b</b> <sup>0</sup> .
					Prior Year	Current Year
ø	8	Contribut	ions and grants (Part VIII, line 1h)	14,974,00	0. 49,966,130.	
enu	9	Program	service revenue (Part VIII, line 2g)			
Revenue	10	Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d)		68,800,12	634,106,502.
	11	Other rev	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		139,45	9. 196,470.
	12	Total reve	enue - add lines 8 through 11 (must equal Part VIII, column (A), line 1	2)	83,913,58	5. 16,056,098.
	13	Grants ar	d similar amounts paid (Part IX, column (A), lines 1-3)			
	14	Benefits p	paid to or for members (Part IX, column (A), line 4)			
es	15		other compensation, employee benefits (Part IX, column (A), lines 5-	-	34,574,68	1. 37,810,163.
Expenses	16a	Professio	nal fundraising fees (Part IX, column (A), line 11e)			
ăx	b		draising expenses (Part IX, column (D), line 25)			
ш	17	Other exp	enses (Part IX, column (A), lines 11a-11d, 11f-24f)		31,392,23	7. 29,430,856.
	18	Total exp	enses. Add lines 13-17 (must equal Part IX, column (A), line 25) $\ldots$		65,966,91	
_	19	Revenue	less expenses. Subtract line 18 from line 12		17,946,66	751,184,921.
Net Assets or	100				Beginning of Year	End of Year
sset	20	Total asse	ets (Part X, line 16)		927,639,55	
et A	21	Total liabi	lities (Part X, line 26)	·····	3,695,20	
			s or fund balances. Subtract line 21 from line 20		923,944,35	3. 690,844,036.
P	art II		ture Block			
		and comple	Ities of perjury, I declare that I have examined this return, including accompanying schedu te. Declaration of preparer (other than officer) is based on all information of which preparer	es and statemen has any knowled	ts, and to the best of my know lge.	/ledge and belief, it is true, correct,
					1	
Się	-		nature of officer		Data	
He	re	ľ			Date	
			JPH W. SEMB, PRESIDENT e or print name and title			
		-	· I Data		Check if Pre	eparer's identifying number
Pa	id	Preparer's			self-	e instructions)
Pre	eparer's	signature			employed	
Us	e Only	yours if self-employ	KIKKLAND, KUSS, MOKENI & IKEE, F.K.		EIN ►	
		address, ar			Dharr	(777) 572 1400
<u>.</u>		ZIP + 4	CLEARWATER, FLORIDA 33762		Phone no.	· (727)572-1400
			s this return with the preparer shown above? (see instructions)		notruotione	X Yes No Form <b>990</b> (2008)
832	001 12-1	18-08 LF	IA FOR PRIVACY ACT AND PAPERWORK REDUCTION ACT NOTICE, SEE IN	e separate l	กอน นอนบทธ.	FUILI <b>33U</b> (2008)

	rm 990 (2008) THE SHRINERS' HOSPITAL FOR CHILDREN	04-21213	77 Page <b>2</b>
	art III Statement of Program Service Accomplishments (see instructions)		
1	Briefly describe the organization's mission: SEE SCHEDULE O		
2	Did the organization undertake any significant program services during the year which were no	ot listed on	
	the prior Form 990 or 990-EZ?		Yes X No
-	If "Yes", describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any pr If "Yes", describe these changes on Schedule O.	rogram services?	Yes X No
4		Im services by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to repo		
	allocations to others, the total expenses, and revenue, if any, for each program service reporte	ed.	
4a	a (Code: ) (Expenses \$ 42,702,455. including grants of \$	0.)(Revenue\$	0.)
	TREATMENT OF PEDIATRIC BURN VICTIMS: ADMISSIONS: 1,136		
	OUTPATIENT CLININC VISITS: 6,896		
44	b (Code: ) (Expenses \$ 24,538,564. including grants of \$	0.)(Revenue\$	0.)
4b	b (Code: ) (Expenses \$ 24,538,564. including grants of \$ TREATMENT OF ORTHOPEDIC PEDIATRIC PATIENTS: ADMISSIONS: 767	•• ) (Revenue \$	0.)
	OUTPATIENT CLINIC VISITS: 19,616		
4c	c (Code: ) (Expenses \$ including grants of \$	) (Revenue \$	)
4d			
<b>A</b> :	(Expenses \$ including grants of \$ ) (Revenue \$	,	
4e	e Total program service expenses <b>\$</b> 67,241,019. (Must equal Part IX, Line	e 25, column (B).)	Form <b>990</b> (2008)
83200 12-18-	002 18-08		
	2		<b></b>
400	0626 784732 67150 2008.03061 THE SHRINERS	' HOSPITAL FOR	67150 1

Part IV Checklist of Required Schedules

04-2121377

Page **3** 

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		х
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and			
	reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice			
	on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25?			
	If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	х	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was			
	prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	х	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the U.S.?	14a		х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity			
	located outside the United States? If "Yes," complete Schedule F, Part II	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Part III	16		х
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Х	
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K.			
	If "No", go to question 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a			
	prior year? If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial			
	contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Х

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			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee:			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an			
	indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other			
	person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		Х
b	Have a family member who had a direct or indirect business relationship with the organization?			
	If "Yes," complete Schedule L, Part IV	28b		Х
с	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional			
	corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?			
	If "Yes," complete Schedule R, Part V, line 2	35		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х

Form 990 (2008)

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Form 990 (2	008
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Pa	t V Statements Regarding Other IRS Filings and Tax Compliance			-
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0 if not applicable 1a 94			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
	(gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 533			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> this return. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		x
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
b	If "Yes," enter the name of the foreign country: ►			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and			
	Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
с	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited			
	Tax Shelter Transaction?	5c		
6a	Did the organization solicit any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g	X	
-	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h	X	
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3)			
	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have			
0	excess business holdings at any time during the year?	8		
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a		
a b	Did the organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
10	Section 501(c)(7) organizations. Enter: N/A	30		
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter: N/A			
	Gross income from members or shareholders 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
~	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

Form **990** (2008)

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Part VI	Governance, Manage	ent, and Disclosure (Sections A, B, and C request information about policies not required by th
	Internal Revenue Code.)	

Section A.	Governing	Body and	Management
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Sec	tion A. Governing Body and Management						
				_		Yes	No
	For each "Yes" response to lines 2-7b below, and for a "No" response to lines 8 or 9b below, describe	e the	circumstances,				
	processes, or changes in Schedule O. See instructions.						
1a	Enter the number of voting members of the governing body 19						
b							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationshi	p with	any other				
	officer, director, trustee, or key employee?			[	2		х
3	Did the organization delegate control over management duties customarily performed by or under th						
	of officers, directors or trustees, or key employees to a management company or other person?				3		х
4	Did the organization make any significant changes to its organizational documents since the prior Fo	orm 99	0 was filed?	[	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's asset	ts? .			5		Х
6	Does the organization have members or stockholders?			[	6		Х
7a	Does the organization have members, stockholders, or other persons who may elect one or more me	ember	s of the				
	governing body?				7a	х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other per	rsons	?	[	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken	durin	g the year				
	by the following:						
а	The governing body?			L	8a	Х	
b	Each committee with authority to act on behalf of the governing body?			L	8b	Х	
9a	Does the organization have local chapters, branches, or affiliates?			L	9a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such						
	and branches to ensure their operations are consistent with those of the organization?						
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All or						
	describe in Schedule O the process, if any, the organization uses to review the Form 990					X	
11	I Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the						
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O						Х
Sec	tion B. Policies						
				-		Yes	No
	Does the organization have a written conflict of interest policy? If "No," go to line 13			🖵	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that cou	-					
	to conflicts?			_	12b	X	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If						
	in Schedule O how this is done				12c	X	
13	Does the organization have a written whistleblower policy?				13	X	
14	Does the organization have a written document retention and destruction policy?				14	Х	
15	Did the process for determining compensation of the following persons include a review and approva	al by i	ndependent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision:			-	45	X	
	a The organization's CEO, Executive Director, or top management official?						
b	Other officers or key employees of the organization?				15b	X	
16-	Describe the process in Schedule O. (see instructions)						
108	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranger			_	10-		v
	taxable entity during the year?				16a		Х
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to eva						
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organized at the such arrangements?			_	101		
800	exempt status with respect to such arrangements?				16b		
	tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ►SEE SCH. G FOR SOLIC	CT TT A	TON REALITER	ENTO	!		
17	List the states with which a copy of this form about frequired to be filed P and bent. G FOR BOLL	CT TU	TOW WEGGTWEE				

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for

public inspection. Indicate how you make these available. Check all that apply.

Own website Another's website X Upon request

19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial
	statements available to the public.

6

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: SHARON RUSSELL - 813-281-0300

2900 ROCKY POINT DR., TAMPA, FL 33607-1435

832006 12-18-08

2008.03061 THE SHRINERS' HOSPITAL FOR

Form **990** (2008) 67150\_\_1

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### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

X Check this box if the organization did not compensate any officer, director, trustee, or key employee.

(A)	(B)	(C)					(D)	(E)	(F)	
Name and Title	Average		Position		Reportable Reportable		Estimated			
	hours	(C	(check all that apply)		compensation	compensation	amount of			
	per week	ctor						from the	from related	other
	week	or dire				tted		organization	organizations (W-2/1099-MISC)	compensation from the
		istee (	truste		æ	pensa		(W-2/1099-MISC)		organization
		ual tru	ional		ploye	t com				and related
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	ormer			organizations
NICHOLAS THOMAS		_	-	0	Ť	т ө Т	ш.			
TRUSTEE	5.00	x						0.	0.	0.
LOUIS F. BARAZOTTI	5.00	<b>A</b>						· · ·	••	0.
TRUSTEE	5.00	x						0.	0.	0.
HAROLD J. JENNINGS, CPA	5.00	<u>л</u>						· · ·	••	
TRUSTEE	5.00	x						0.	0.	0.
FRANK J. ROTH	5.00	<u>л</u>						· · ·	••	
TRUSTEE	5.00	x						0.	0.	0.
W. BRANDT BEDE, M.D.	5.00							•••	<u>.</u>	
TRUSTEE	5.00	x						0.	0.	0.
CHARLES A. CLAYPOOL	5.00							· · ·		<u>.</u>
TRUSTEE	5.00	x						0.	0.	0.
BOB SMITH										
TRUSTEE	5.00	x						0.	0.	0.
TIMOTHY E. MORRIS										
TRUSTEE	5.00	x						0.	0.	0.
DAVID MCKECHNIE										
TRUSTEE	5.00	x						0.	0.	0.
PHILIP E. THOMAS										
TRUSTEE	5.00	x						0.	0.	Ο.
RAOUL L. FREVEL, SR.										
TRUSTEE	5.00	x						0.	0.	0.
FRANK R. PREBLE										
TRUSTEE	5.00	x						0.	0.	0.
RODNEY S. PINKHAM										
TRUSTEE	5.00	x						0.	0.	Ο.
BRUCE BRADIGAN										
TRUSTEE	5.00	x						0.	0.	0.
RALPH W. SEMB										
PRESIDENT	5.00			х				0.	0.	Ο.
BERNARD J. LEMIEUX, M.D.										
CHAIRMAN OF THE BOARD	20.00			х				٥.	0.	0.
GENE BRACEWELL										
TREASURER	5.00			х				0.	0.	0.
832007 12-18-08										Form <b>990</b> (2008)

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Form 990 (2008)

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
(A)	(B)				C)			(D)	(E)			(F)	
Name and title	Average				sition			Reportable	Reportable		Es	timate	əd
	hours	(c	heck	( all	that	t app	oly)	compensation	compensatio			nount	
	per week	ector						from from relate				other	
	WEEK	or dire	e			ated		organization	(W-2/1099-MIS				
		Istee	truste		e.	pens		(W-2/1099-MISC)	(	-,		anizat	
		ual tri	ional		ploye	t com						d relat	
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated emplovee	Forme				orga	anizati	ons
GERALD A. ROBERTS						$\mathbf{T}$							
ASST. TREASURER	5.00			х				0.		Ο.			Ο.
DOUGLAS E. MAXWELL													
VICE PRESIDENT	5.00			х				٥.		0.			0.
DAVID M. DRVARIC, M.D.													
CHIEF OF STAFF	40.00					X		447,507.		٥.			0.
PETER D. MASSO, M.D.													
ASST. CHIEF	40.00					Х		332,782.		٥.			0.
PHILLIP W. MACK, M.D.													
ORTHOP. SURGEON	40.00				<u> </u>	X		305,947.		٥.			0.
CLIFFORD D'ESMOND													
ADMINISTRATOR	40.00					X		206,824.		0.			0.
DEBORAH ROTHMAN, M.D. PEDIATRICIAN	40.00					x		190,729.		٥.			0.
					-					$ \rightarrow $			
								1 402 700		0.			
1b Total							00	1,483,789.		۰.			0.
2 Total number of individuals (including those								-					39
compensation from the organization								<u></u>			<u> </u>	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer,	director or tru	stee	ke	v er	nnlo		orl	highest compensated er	nnlovee on	Г			
line 1a? If "Yes," complete Schedule J for s				-	-	-		• •			3		x
4 For any individual listed on line 1a, is the su											-		
and related organizations greater than \$150	•							•	•		4	х	
5 Did any person listed on line 1a receive or a													
the organization? If "Yes," complete Sched	•							•			5		x
Section B. Independent Contractors													
1 Complete this table for your five highest co	mpensated inc	depe	ende	ent o	cont	racto	ors	that received more than	\$100,000 of com	ipens	ation f	rom	
the organization.									r				
(A) Name and business	address							<b>(B)</b> Description of s	ervices	С	C) omper		n
MASSACHUSETTS GENERAL HOSPITAL								<u>-</u>					
P.O. BOX 350096, BOSTON, MA 02241								OUTSIDE PATIENT CA	RE		8	.757	,934.
SPRINGFIELD ANESTHESIA SERVICE, INC.												, ,	
908 ALLEN STREET, SPRINGFIELD, MA 011	.01							ANESTHESIOLOGY SER	VICES		1	,082	,327.
PEDIATRIC SURGICAL SERVICES										1,082,327.			
125 LIBERTY STREET, SPRINGFIELD, MA 01103								MEDICAL SERVICES				259	,935.
RADIOLOGY IMAGING, INC., 1350 MAIN ST. STE													<u> </u>
1007, SPRINGFIELD, MA 01103								RADIOLOGY SERVICES				243	,515.
DR. EDWARD BITTNER													
						MEDICAL SERVICES				142	,430.		
2 Total number of independent contractors (in from the organization ►	ncluding those 6	e in '	1) wł	ho r	recei	ived	mo	re than \$100,000 in com	pensation				
										_	_		

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		,	-		TAL FOR CHILD	REN		04-2121377	Page <b>9</b>
Pa	rt V		Statement of Rever	nue					
						<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts			Federated campaigns						
gra Ioui			Membership dues						
fts,			Fundraising events						
, git nilar			Related organizations		28,444,738.				
sin			Government grants (contribut						
<u>Peri</u>	1	T	All other contributions, gifts, gran		01 501 300				
lati		n	similar amounts not included abo Noncash contributions included in lines		21,521,392. 18,000.				
Contributions, gifts, grants and other similar amounts			Total. Add lines 1a-1f			49,966,130.			
					Business Code	, ,			
e	2 8	а							
er vi	I	b							
n Se	(	с							
Bev	(	d							
Program Service Revenue		e							
-			All other program service reve						
-	3	g	Total. Add lines 2a-2f						
	-		other similar amounts)			25,782,225.			25,782,225.
	4		Income from investment of ta						
	5		Royalties		►				
				(i) Real	(ii) Personal				
	6		Gross Rents						
			Less: rental expenses						
			Rental income or (loss) Net rental income or (loss)						
			Gross amount from sales of	(i) Securities	(ii) Other				
		-	assets other than inventory	1280109925.					
	I	b	Less: cost or other basis						
			and sales expenses						
			Gain or (loss)						
			Net gain or (loss)		▶	-59,888,727.			-59,888,727.
en	8 8	а	Gross income from fundraisin						
Other Revenue			including \$ contributions reported on line	of					
Be			Part IV, line 18		127,347.				
the	I	b	Less: direct expenses		87,113.				
0			Net income or (loss) from fund		►	40,234.			40,234.
	9 ;	а	Gross income from gaming ad						
			Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gam	-	▶				
	10 8	а	Gross sales of inventory, less						
		h	and allowances Less: cost of goods sold						
			Net income or (loss) from sale						
ł		-	Miscellaneous Revenu		Business Code				
Ī	11 (	а	MISCELLANEOUS		900099	156,236.			156,236.
	I	b							
		С							
	0		All other revenue			150 000			
	40	е	Total. Add lines 11a-11d			156,236.	0.	0.	_33 010 022
83200 02-02	12		Total Revenue. Add lines 1h, 2g, 3,	4, 5, 6d, 7d, 8c, 9c, 10	oc, and 11e	16,056,098.	υ.	υ.	-33,910,032. Form <b>990</b> (2008)
02-02	-09					9			

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2008.03061 THE SHRINERS' HOSPITAL FOR 67150\_1

Part IX Statement of Functional Expenses

	All other organizations must compl not include amounts reported on lines 6b,	(A) Total expenses	<b>(B)</b> Program service	<b>(C)</b> Management and	(D) Fundraising
70,	8b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to governments and				
-	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
_	the U.S. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
~	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section $4958(f)(1)$ ) and				
7	persons described in section 4958(c)(3)(B)	27,787,636.	27,787,636.		
7 8	Other salaries and wages Pension plan contributions (include section 401(k)	21,101,030.	21,101,000.		
U	and section 403(b) employer contributions)	4,107,102.	4,107,102.		
9	Other employee benefits	3,967,070.	3,967,070.		
0	Payroll taxes	1,948,355.	1,948,355.		
1	Fees for services (non-employees):	1,510,000,	1,510,000.		
a					
b					
	Accounting				
	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	F	11,431,961.	11,431,961.		
12	Advertising and promotion	42,741.	42,741.		
13	Office expenses	575,371.	575,371.		
4	Information technology	77,709.	77,709.		
5	Royalties				
6	Occupancy	3,970,539.	3,970,539.		
7	Travel	398,873.	398,873.		
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
2	Depreciation, depletion, and amortization	4,324,413.	4,324,413.		
3	Insurance	461,079.	461,079.		
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)				
а		6,791,876.	6,791,876.		
a b	FOOD SUPPLIES	680,073.	680,073.		
с С	PATIENT COSTS	363,284.	363,284.		
d	DUES AND REGISTRATION	163,164.	163,164.		
e	POSTAGE	82,422.	82,422.		
f	All other expenses	67,351.	67,351.		
25	Total functional expenses. Add lines 1 through 24f	67,241,019.	67,241,019.	0.	
26	Joint Costs. Check here  if following	, , ,	, , , ,		
	SOP 98-2. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				

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Form **990** (2008)

		Part VI of Schedule D	10b	55,852,860.	88,227,106.	10c		85	,676,	218.	
	11	Investments - publicly traded securities			834,575,000.	11		604	,354,	755.	
	12	Investments - other securities. See Part IV, line			2,961,000.	12		3	,184,	987.	
	13	Investments - program-related. See Part IV, line				13					
	14	Intangible assets				14					
	15	Other assets. See Part IV, line 11				15					
	16	Total assets. Add lines 1 through 15 (must equ			927,639,553.	16		694	,319,	482.	
	17	Accounts payable and accrued expenses			3,695,200.	17		3	,475,	446.	
	18	Grants payable				18					
	19	Deferred revenue				19					
	20	Tax-exempt bond liabilities				20					
Se	21	Escrow account liability. Complete Part IV of Sc	chedule	D		21					
litie	22	Payables to current and former officers, directo	ors, trust	ees, key employees,							
Liabilities		highest compensated employees, and disqualif	fied pers	ons. Complete Part II							
-		of Schedule L				22					
	23	Secured mortgages and notes payable to unrel		23							
	24	Unsecured notes and loans payable				24					
	25	Other liabilities. Complete Part X of Schedule D				25					
	26	Total liabilities. Add lines 17 through 25			3,695,200.	26		3,475,44			
		Organizations that follow SFAS 117, check h	ere 🕨	X and complete							
es		lines 27 through 29, and lines 33 and 34.						600 844			
Fund Balances	27	Unrestricted net assets			923,944,353.	27		690	,844,	036.	
3al	28	Temporarily restricted net assets				28					
Ιpι	29	Permanently restricted net assets				29					
μ		Organizations that do not follow SFAS 117, or	check he	ere 🕨 🛄 and							
o		complete lines 30 through 34.									
ets	30	Capital stock or trust principal, or current funds	s			30					
Ass	31	Paid-in or capital surplus, or land, building, or e				31					
Net Assets	32	Retained earnings, endowment, accumulated ir	ncome, o	or other funds		32					
z	33	Total net assets or fund balances			923,944,353.	33		690	,844,	036.	
	34	Total liabilities and net assets/fund balances .			927,639,553.	34		694	,319,	482.	
Pa	rt XI	Financial Statements and Reporting	g						V		
							r		Yes		
1		ounting method used to prepare the Form 990:			her						
		e the organization's financial statements compiled						2a		X	
		e the organization's financial statements audited					f	2b	X		
с	c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,										
	review, or compilation of its financial statements and selection of an independent accountant?										
3a		result of a federal award, was the organization re		-	-						
		and OMB Circular A-133?						3a		X	
		es," did the organization undergo the required au	udit or au	idits?				3b			
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104	s n c					т т.		671	50	1	
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	,	2008) THE SHRINERS' HOSPITA	AL FOR	CHILDREN		04-23	121377 Page <b>11</b>
Pa	rt X	Balance Sheet					
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		1	1,726.		
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			924,000.	4	115,388.
	5	Receivables from current and former officers, di	rectors, †	trustees, key			
		employees, or other related parties. Complete P	art II of S	Schedule L		5	
	6	Receivables from other disqualified persons (as	defined	under section			
		4958(f)(1)) and persons described in section 495	58(c)(3)(E	3). Complete			
		Part II of Schedule L				6	
ets	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use	137,606.	8	158,442.		
∢	9	Prepaid expenses and deferred charges	814,841.	9	827,966.		
	10a	Land, buildings, and equipment: cost basis $\dots$	10a	141,529,078.			
	b	Less: accumulated depreciation. Complete					
		Part VI of Schedule D		55,852,860.	88,227,106.		85,676,218.
	11	Investments - publicly traded securities			834,575,000.		604,354,755.
	12	Investments - other securities. See Part IV, line			2,961,000.		3,184,987.
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equ			927,639,553.		694,319,482.
	17	Accounts payable and accrued expenses			3,695,200.		3,475,446.
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
ies						21	
oilit	22	•					
_iat		•	ed perso	ons. Complete Part II			
Liabilities	21 22	Escrow account liability. Complete Part IV of Sc Payables to current and former officers, director highest compensated employees, and disqualifi	hedule D rs, truste	es, key employees,		21	

SCHEDULE A	
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## (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)

nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No. 1545-0047
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Open to Public

Department of the Treasury
Internal Revenue Service

Internal Revenue Service												
Name of	the organizati	on						E	mployer	identificat	ion nu	mber
		THE SHRINE	RS' HOSPITAL FOR C	HILDREN					04	-2121377		
Part I	Reason	for Public Chari	ity Status (All organiz	ations mu	st comple	te this par	t.) (see ins	tructions)				
The organ	nization is not a	private foundation l	because it is: (Please ch	eck only o	ne organiz	zation.)						
1	A church, co	nvention of churches	s, or association of chur	ches desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)	).				
2	A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
3 X	A hospital or	a cooperative hospit	tal service organization of	described	in <b>section</b>	170(b)(1)	<b>(A)(iii).</b> (At	tach Sche	dule H.)			
4	A medical res	search organization of	operated in conjunction	with a hos	pital desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i	i <b>i).</b> Enter t	the hospita	l's nam	ıe,
	city, and stat	e:										
5	An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or op	perated by	a governi	mental un	it describ	ed in		
	section 170(b)(1)(A)(iv). (Complete Part II.)											
6	A federal, sta	te, or local governme	ent or governmental uni	t describe	d in <b>sectio</b>	n 170(b)( <sup>.</sup>	1)(A)(v).					
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in											
	section 170(	<b>b)(1)(A)(vi).</b> (Comple	te Part II.)									
8 🔛	A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9	An organizati	on that normally rec	eives: (1) more than 33 <sup>-</sup>	1/3% of its	support f	rom contri	butions, n	nembershi	p fees, a	nd gross re	ceipts	from
	activities rela	ted to its exempt fur	nctions - subject to certa	ain excepti	ons, and (	2) no more	e than 33 1	1/3% of its	support	from gross	invest	tment
	income and ι	Inrelated business ta	axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	anization	after June 3	30, 197	75.
	See section	509(a)(2). (Complete	e the Part III.)									
10	An organizati	on organized and op	perated exclusively to te	st for publ	ic safety. S	See <b>sectic</b>	on 509(a)(4	<b>1).</b> (see ins	structions	5)		
11 📖	An organizati	on organized and op	perated exclusively for the	ne benefit	of, to perfo	orm the fu	nctions of,	, or to carr	y out the	purposes of	of one	or
	more publicly	supported organiza	tions described in section	on 509(a)( <sup>-</sup>	1) or section	on 509(a)(2	2). See <b>sec</b>	ction 509(	<b>a)(3).</b> Ch	eck the box	(that	
	describes the	e type of supporting	organization and compl	ete lines 1	1e through	n 11h.				-		
	a 🛄 Type I		- <b>- - - -</b>		e III - Func	-	-		d 🔄	Type III - 0		
e 📖	By checking	this box, I certify tha	t the organization is not	controlled	l directly o	r indirectly	v by one o	r more dis	qualified	persons ot	her tha	ın
	foundation m	anagers and other th	han one or more publicly	y supporte	ed organiza	ations des	cribed in s	ection 50	9(a)(1) or	section 509	9(a)(2).	
f	If the organiz	ation received a writ	ten determination from t	the IRS tha	at it is a Ty	ре I, Туре	II, or Type	e III				
	supporting o	rganization, check th	iis box									. Ш
g	Since Augus	17, 2006, has the o	rganization accepted ar	ny gift or c	ontributior	n from any	of the foll	owing per	sons?			
	(i) A perso	n who directly or ind	irectly controls, either al	one or tog	ether with	persons o	lescribed	in (ii) and (	iii) below		Yes	No
			upported organization?									
			n described in (i) above?									
	(iii) A 35% o	controlled entity of a	person described in (i) of	or (ii) above	e?					11g(iii)		
h	Provide the f	ollowing information	about the organizations	the organ	ization su	oports.						
(i) Name	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the c	organization	(v) Did you	u notify the	el (iv)	s the	(vii) Ar	nount o	of
org	anization		(described on lines 1-9	in col. (i) lis	sted in your document?	organizat		(I) Organiz	.00 111 1110	sup	port	
			above or IRC section					U.S				
			(see instructions))	Yes	No	Yes	No	Yes	No			
				1	1	1	1	1	1			

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule A (Form 990 or 990-EZ) 2008

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Total

_	edule A (Form 990 or 990-EZ) 2008	-			D(b)(1)(A)(iv) aı	nd 170(b)(1)(A)(v	Page 2 vi)
<u> </u>	(Complete only if you checked	d the box on line	5, 7, or 8 of Part I.	)			
	ction A. Public Support	(a) 2004	(h) 2005	(a) 2006	(4) 2007	(a) 2008	
	endar year (or fiscal year beginning in) Gifts, grants, contributions, and	<b>(a)</b> 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organ-						
2	ization's benefit and either paid to						
2	The value of services or facilities						
0	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 - 3						
	The portion of total contributions						
Ŭ	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public Support. Subtract line 5 from line 4.						
Se	ction B. Total Support			•	•		
Cal	endar year (or fiscal year beginning in)	<b>(a)</b> 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources $\dots$						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruct	ions)			12	
13	First five years. If the Form 990 is for	° °					. —
80	organization, check this box and stop ction C. Computation of Publ	here	roontago				▶∟
	•		•	column (f))		14	
	Public support percentage for 2008 (I Public support percentage from 2007						% 9
	33 1/3% support test - 2008. If the c						
100	stop here. The organization qualifies						
r	<b>33 1/3% support test - 2007.</b> If the c						
~	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
Ł	10% -facts-and-circumstances tes						
~	more, and if the organization meets th	-	-				
	organization meets the "facts-and-circ						
18	Private foundation. If the organizatio						

Schedule A (Form 990 or 990-EZ) 2008

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	edule A (Form 990 or 990-EZ) 2008						Page <b>3</b>
	rt III Support Schedule for (	Organizations	Described in	Section 509(a	)(2) (Complete only	/ if you checked the b	ox on line 9 of Part I.)
Se	ction A. Public Support			-			
Cal	endar year (or fiscal year beginning in)►	<b>(a)</b> 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 - 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
Ł	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	r the organization'	s first, second, thi	d, fourth, or fifth t	ax year as a secti	on 501(c)(3) organiz	zation,
	check this box and <b>stop here</b>	-			•		
Se	ction C. Computation of Publ						·
	Public support percentage for 2008 (		-	column (f))		15	%
	Public support percentage from 2007					16	%
	ction D. Computation of Inve						, -
	Investment income percentage for 20					17	%
	Investment income percentage from					18	%
	33 1/3% support tests - 2008. If the						
190	more than 33 1/3%, check this box a						
٢	33 1/3% support tests - 2007. If the						► 💷
L.	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

Schedule A	(Form	990 or	990-F7	2008
Schedule A	(FOI III	330 01	330-EZ	2000

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chedule A	(Form	990	or	990	-EZ)	20	308	

2008.03061 THE SHRINERS' HOSPITAL FOR 67150\_\_1

Sch	edu	le D
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## (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

▶ Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No. 1545-0047

Nam	of the organization THE SHRINERS' HOSPITAL FOR	CHILDREN	Em	nployer identification number 04-2121377
Par			de or Acco	
Fai				Complete li the
	organization answered "Yes" to Form 990, Part IV, lir	(a) Donor advised funds	(b) Eu	nds and other accounts
	Tabel works and a first and			
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	-		
	are the organization's property, subject to the organization's	s exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds may	be used only	
	for charitable purposes and not for the benefit of the donor	or donor advisor or other impermissible	private benefit	t? Yes No
Par	t II Conservation Easements. Complete if the or	rganization answered "Yes" to Form 990	, Part IV, line 7	7.
1	Purpose(s) of conservation easements held by the organization	tion (check all that apply).		
	Preservation of land for public use (e.g., recreation or	pleasure) Preservation of an I	historically imp	portant land area
	Protection of natural habitat	Preservation of cer	tified historic s	structure
	Preservation of open space			
2	Complete lines 2a-2d if the organization held a qualified con	servation contribution in the form of a co	onservation ea	asement on the last day
	of the tax year.			,
	,			Held at the End of the Year
а	Total number of conservation easements		2a	
b				
c	Number of conservation easements on a certified historic st			
	Number of conservation easements included in (c) acquired			
3	Number of conservation easements modified, transferred, re		·····	
3		eleased, extinguished, or terminated by	ine organizatio	on during the taxable
	year ► Number of states where property subject to conservation ea			
4				
5	Does the organization have a written policy regarding the per			
~	enforcement of the conservation easements it holds?			Yes No
6	Staff or volunteer hours devoted to monitoring, inspecting, a			
7	Amount of expenses incurred in monitoring, inspecting, and			
8	Does each conservation easement reported on line 2(d) abo			
	and section 170(h)(4)(B)(ii)?			
9	In Part XIV, describe how the organization reports conservation			
	include, if applicable, the text of the footnote to the organization	ation's financial statements that describe	es the organiza	ation's accounting for
	conservation easements.			
Par	t III Organizations Maintaining Collections of		Other Sim	ilar Assets.
	Complete if the organization answered "Yes" to Form	n 990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS 116, no	ot to report in its revenue statement and	l balance shee	et works of art, historical
	treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of p	public service,	provide, in Part XIV, the text o
	the footnote to its financial statements that describes these	e items.		
b	If the organization elected, as permitted under SFAS 116, to	o report in its revenue statement and bal	ance sheet wo	orks of art, historical treasures,
	or other similar assets held for public exhibition, education,	or research in furtherance of public serv	ice, provide th	e following amounts relating to
	these items:			
	(i) Revenues included in Form 990, Part VIII, line 1		▶	\$
	(ii) Assets included in Form 990, Part X			\$
2	If the organization received or held works of art, historical tre			
-	the following amounts required to be reported under SFAS		5.5. gan, provi	
~	Revenues included in Form 990, Part VIII, line 1	-	•	\$
D	Assets included in Form 990, Part X		P	Ψ
_HA	For Privacy Act and Paperwork Reduction Act Notice, se	e the instructions for Form 990.		Schedule D (Form 990) 2008

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		RS' HOSPITAL FOR					04-212		Page <b>2</b>
Par	t III Organizations Maintaining C	Collections of A	rt, Hist	torical Tr	reasures, o	r Other	Similar As	sets (cont	inued)
3	Using the organization's accession and othe	r records, check any	/ of the f	ollowing the	at are a signific	cant use of	its collection	items (che	ck all
	that apply):								
а	Public exhibition	d	<b>i</b> 🗌 I	Loan or exc	hange progra	ms			
b	Scholarly research	е	. 🗌 (	Other					
с	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explai	in how th	ney further t	the organizatio	on's exemp	t purpose in F	Part XIV.	
5	During the year, did the organization solicit of	or receive donations	of art, hi	storical trea	asures, or othe	er similar as	ssets		
	to be sold to raise funds rather than to be ma	aintained as part of t	the orgai	nization's c	ollection?		[	Yes	🗌 No
Par	t IV Trust, Escrow and Custodia	I Arrangements	. Compl	ete if organ	ization answe	red "Yes" t	o Form 990, F	Part IV, line	9, or
	reported an amount on Form 990, Pa	rt X, line 21.							
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for	contributio	ns or other ass	sets not ind	cluded		
	on Form 990, Part X?						[	Yes	No No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing t	table:					
								Amoun	t
с	Beginning balance						1c		
d	Additions during the year						1d		
е	Distributions during the year						1e		
f	Ending balance						1f		
2a	Did the organization include an amount on F	orm 990, Part X, line	21?				L	Yes	No No
	If "Yes," explain the arrangement in Part XIV								
Par	t V Endowment Funds. Complete	f organization answe	ered "Ye	s" to Form	990, Part IV, li				
		(a) Current year	<b>(b)</b> P	rior year	(c) Two years	s back <b>(d)</b>	Three years bad	ck (e) Four	r years back
1a	Beginning of year balance	834,575,000.							
b	Contributions								
с	Investment earnings or losses	-216,021,898.							
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs	14,198,347.							
f	Administrative expenses								
g	End of year balance	604,354,755.							
2	Provide the estimated percentage of the year	r end balance held a	as:						
а	Board designated or quasi-endowment	100.00	_%						
b	Permanent endowment  .00	%							
С	Term endowment .00	%							
3a	Are there endowment funds not in the posse	ession of the organiz	ation tha	at are held a	and administer	red for the	organization		
	by:								Yes No
	(i) unrelated organizations							3a(i)	X
	(ii) related organizations							3a(ii)	X
b	If "Yes" to 3a(ii), are the related organization	s listed as required o	on Scheo	dule R?				<b>3</b> b	
4	Describe in Part XIV the intended uses of the								
Par	t VI   Investments - Land, Building			e Form 990	), Part X, line 1	0.			
	Description of investment	(a) Cost or o basis (investr		• •	t or other (other)	<b>(c)</b> Depr	reciation	<b>(d)</b> Boo	k value
<b>1</b> a	Land				303,990.				303,990.
	Buildings			104	1,638,130.	28	,848,967.	75	,789,163.
	Leasehold improvements				423,819.		314,840.		108,979.
	Equipment			34	1,694,202.	26	,689,053.	8	,005,149.
e	Other				, 468,937.		. , .		,468,937.
Total	Add lines 1a-1e. (Column (d) should equal Fo		ımn (B).		<u>, , ,</u>				,676,218.
			(-))	(-/-/			Schedu		n 990) 2008

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Schedule D	(Form 990) 2008	THE	SHRINERS

Part VII Investments - Other Securities. Se	e Form 990, Part X, lin	e 12.		
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valuat t or end-of-year mark	
Financial derivatives and other financial products				
Closely-held equity interests				
Other				
Total. (Col (b) should equal Form 990, Part X, col (B) line 12.)				
Part VIII Investments - Program Related. S	I ee Form 990 Part X lir	0e 13		
			(c) Method of valuat	ion:
(a) Description of investment type	(b) Book value		t or end-of-year mark	
Total. (Col (b) should equal Form 990, Part X, col (B) line 13.) ►				
Part IX Other Assets. See Form 990, Part X, line				
(a)	Description			(b) Book value
Total. (Column (b) should equal Form 990, Part X, col (B) li	ne 15)			
Part X Other Liabilities. See Form 990, Part X,				
(a) Description of liability		(b) Amount		
Federal income taxes				
Total. (Column (b) should equal Form 990, Part X, col (B) li				
In Part XIV, provide the text of the footnote to the organization	tion's financial statem	ents that reports the orga	anization's liability for	uncertain tax positions
under FIN 48.				
832053 12-23-08			Sche	dule D (Form 990) 2008

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-	dule D (Form 990) 2008 THE SHRINERS' HOSPITAL FOR CHILDREN				21377	Page <b>4</b>
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	o Finan	cial Statements	;		
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1		16	,056,098.
2	Total expenses (Form 990, Part IX, column (A), line 25)				67	,241,019.
3	Excess or (deficit) for the year. Subtract line 2 from line 1				-51	,184,921.
4	Net unrealized gains (losses) on investments				-181	,915,396.
5	Donated services and use of facilities					
6	Investment expenses					
7	Prior period adjustments					
8	Other (Describe in Part XIV)					
9	Total adjustments (net). Add lines 4-8				-181	,915,396.
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9					,100,317.
Par	t XII Reconciliation of Revenue per Audited Financial Statem	ents Wi	th Revenue per	Return	ו	
1	Total revenue, gains, and other support per audited financial statements			. 1	47	,483,428.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains on investments	. 2a				
b	Donated services and use of facilities	2b				
с	Recoveries of prior year grants	. 2c				
d	Other (Describe in Part XIV)	2d				
е	Add lines 2a through 2d			. 2e		0.
3	Subtract line 2e from line 1			. 3	47	,483,428.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a				
b	Other (Describe in Part XIV)	. 4b	-31,427,33	0.		
с	Add lines 4a and 4b			. 4c	-31	,427,330.
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)					,056,098.
Pa	t XIII Reconciliation of Expenses per Audited Financial Staten				rn	
1	Total expenses and losses per audited financial statements			. 1	67	,264,724.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	. <b>2</b> a				
b	Prior year adjustments	. 2b				
с	Losses reported on Form 990, Part IX, line 25	. 2c				
d	Other (Describe in Part XIV)	. 2d	23,70	5.		
е	Add lines 2a through 2d					23,705.
3	Subtract line 2e from line 1			. 3	67	,241,019.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a				
	Other (Describe in Part XIV)	. 4b				
С	Add lines 4a and 4b			. <b>4c</b>		0.
5	Total expenses. Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18.)			5	67	,241,019.
	t XIV Supplemental Information					
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III, lines 1	a and 4; Part IV, line	s 1b and 2	2b; Part V, li	ine 4; Part
,	rt XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.					
PART	V, LINE 4: THE ENDOWMENT FUNDS (INCLUDING UNRETRICTED FUND					
BALA	NCES) ARE THE PRIMARY SOURCE OF SUPPORT FROM WHICH SHRINERS HO	OSPITALS	3			
FOR	CHILDREN PERFORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY	EXEMPT				
PURF	OSE.					
PART	XII, LINE 4B :					

BALANCES" = -59,888,727

Schedule D (Form 990) 2008

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OTHER REVENUE RECLASSIFIED FROM "OTHER CHANGES IN FUND

BALANCES" = 40,365

Part XIV Supplemental Information (continued)

RELATED PARTY CONTRIBUTIONS RECLASSIFIED FROM "OTHER CHANGES IN

FUND BALANCES" = 28,444,737

SPECIAL EVENTS EXPENSES NETTED AGAINST REVENUES = -23,705

TOTAL = -31, 427, 330

PART XIII, LINE 2D :

SPECIAL EVENTS EXPENSES NETTED AGAINST REVENUES = 23,705

Schedule D (Form 990) 2008

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# SCHEDULE G

Department of the Treasury

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a. OMB No. 1545-0047

2008
Open To Public
Inspection

Internal Revenue Service				• •			Inspection
Name of the organization	DA' HOADTENL DOD ANTLODEN						entification number
	RS' HOSPITAL FOR CHILDREN	ered "	Yes" to	o Form 990. Part IV.	ine 1	04-2121377 7.	
<ol> <li>Indicate whether the organization rais</li> <li>a Mail solicitations</li> <li>b Email solicitations</li> <li>c Phone solicitations</li> <li>d In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, F</li> <li>b If "Yes," list the ten highest paid indicompensated at least \$5,000 by the</li> </ol>	sed funds through any of the followi e Solicita f Solicita g Special or oral agreement with any individua Part VII) or entity in connection with p ividuals or entities (fundraisers) pure	ng acti ition of I fundra I (inclu profess suant to	ivities. non-g gover aising ding o sional f o agre	Check all that apply overnment grants nment grants events fficers, directors, true fundraising services? ements under which	stees	or	
(i) Name of individual or entity (fundraiser)	(ii) Activity	have c	Did raiser ustody ntrol of utions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. <b>(i)</b>	(vi) Amount paid to (or retained by) organization
		Yes	No				
		<u> </u>					
Total	· · · · · · · · · · · · · · · · · · ·						
3 List all states in which the organization	on is registered or licensed to solicit	funds	or has	been notified it is ex	(emp	t from registrat	ion or licensing.
LHA For Privacy Act and Paperwork Re	eduction Act Notice, see the Instru	iction	s for F	orm 990. S	Sche	dule G (Form 9	990 or 990-EZ) 2008
832081 12-18-08							

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			VERS HOSPITAL FOR			121377 Page <b>2</b>
Pa	nrt	•	•		IV, line 18, or reported	more than \$15,000
		on Form 990-EZ, line 6a. List events with				
			(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
				LOCAL GOLF		(Add col. (a) through
			PAPER CRUSADE	TOURNAMENTS	21	col. (c))
Ð			(event type)	(event type)	(total number)	
Revenue						
eve	1	Gross receipts	37,098.	24,708.	65,540.	127,346.
Ē			,	,	· · ·	,,
	2	Less: Charitable contributions				
	2					
	3	Grass revenue (line 1 minus line 2)	37,098.	24,708.	65,540.	127,346.
	3	Gross revenue (line 1 minus line 2)	57,050.	24,700.	05,540.	127,340.
	4	Cash prizes				
	_					
Direct Expenses	5	Non-cash prizes				
en						
ЦЦ	6	Rent/facility costs				
ğ						
Dire	7	Other direct expenses	25,377.	16,902.	44,833.	87,112.
	8	Direct expense summary. Add lines 4 throug	h 7 in column (d)		►	( 87,112)
			( )			
	9	Net income summary. Combine lines 3 and 8	sin column (d)			40,234.
Pa	irt	<b>II Gaming.</b> Complete if the organization	answered "Yes" to Form	990. Part IV. line 19. or r	reported more than	,
		\$15,000 on Form 990-EZ, line 6a.		, , , ,	I.	
			l	(b) Pull tabs/Instant		(d) Total gaming (Add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
ver						
Ве		_				
	1	Gross revenue				
ŝ	2	Cash prizes				
SUS						
ďx	3	Non-cash prizes				
Direct Expenses						
irec	4	Rent/facility costs				
Δ						
	5	Other direct expenses				
		·	Yes %	Yes %	Yes %	
	6	Volunteer labor	□ No	□ No	No	
	Ŭ					
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		•	
	7	Direct expense summary. Add lines 2 throug				)
			4 1 <del>7</del> 1 (1)			
	8	Net gaming income summary. Combine lines	1 and 7 in column (d)		····· <b>&gt;</b>	
						Yes No
		ter the state(s) in which the organization opera				
а	ls t	the organization licensed to operate gaming a	ctivities in each of these	states?		9a
b	lf "	No," Explain:				
10a	We	ere any of the organization's gaming licenses r	evoked, suspended or te	erminated during the tax	/ear?	10a
		Yes," Explain:		с .		
~		· 1				
44		es the organization operate gaming activities	with nonmombora?			11
11				r of a partnarabin ar otha		
12		the organization a grantor, beneficiary or truste				40
	ad	minister charitable gaming?				12
					Schedule G (For	m 990 or 990-EZ) 2008

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ule G (For 90-EZ)

Page 3

							Yes	No
13 Indicate the percentage of gan	ning activity operated in:							
a The organization's facility				13a	%			
<b>b</b> An outside facility				13b	%			
14 Provide the name and address				ks and records	5:			
Name 🕨								
Address 🕨								
15a Does the organization have a c	ontract with a third party	from whom the organizati	on receives gaming reve	enue?		15a		
<b>b</b> If "Yes," enter the amount of g	aming revenue received b	y the organization $\blacktriangleright$ \$	an	d the amount				
of gaming revenue retained by		·						
<b>c</b> If "Yes," enter name and addre	SS:							
Name								
Address 🕨					— I			
10								
<b>16</b> Gaming manager information:								
Name 🕨								
Name -								
Gaming manager compensatio	n 🕨 \$							
	Ψ							
Description of services provide	ed 🕨							
					_			
Director/officer	Employee	Independent o	ontractor					
17 Mandatory distributions:								
a Is the organization required un	der state law to make cha	ritable distributions from t	he gaming proceeds to					
retain the state gaming license	?					17a		
<b>b</b> Enter the amount of distributio	ns required under state la	w distributed to other exe	mpt organizations or sp	ent in the				
organization's own exempt act	ivities during the tax year	▶\$						

Schedule G (Form 990 or 990-EZ) 2008

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SCHEDULE H	
(Form 990)	

g Subsidized health services

contributions to community groups (from Worksheet 8) j Total Other Benefits

i Cash and in-kind

k Total (line 7d and 7j)

(from Worksheet 6) h Research (from Worksheet 7) ..... OMB No. 1545-0047

(Fo	rm 990)			Hospi	tals			20	80	}
	ment of the Treasury I Revenue Service	To be co	ompleted by orga			rm 990, Part IV, lin	e 20.	Open to		ic
				Attach to F	orm 990.		Employeri	Inspect		mahar
nam	e of the organization						Employer i		on nu	mper
Par	t L Charity (		INERS' HOSPITA			ntional fax 2000)	04-212137	//		
Par		Jare and Cert	am Other Cor	nmunity bene	efits at Cost (O	ptional for 2008)			Yes	No
	Dese the survey inst							4-	res	No
	Does the organizat								<u> </u>	
-	If "Yes," is it a writh							1b		
2	If the organization has mu						als.			
		ormly to all hospita			ed uniformly to mo	ist hospitals				
•		lored to individual	•	uia that analiaa ta th			to			
3	Answer the following			••	•	• ·				
а	Does the organizat		•			-		0-		
	individuals? If "Yes			<b>-</b>		or free care:		<u>3a</u>		
			200%	_ Other	<u> </u>		0			
b	Does the organizat									
	If "Yes," indicate w		300%					3b		
_	200%				· · ·	ther %				
С	If the organization eligibility for free or		0				0			
	threshold, regardle				0		ounci			
			0							
4	Does the organizat								<u> </u>	
	Does the organizat								<u> </u>	
	If "Yes," did the or If "Yes" to line 5b,							5b	<u> </u>	
C								Fa		
6	care to a patient w								<u> </u>	
	Does the organizat								<u> </u>	
D	If "Yes," does the o									
7	Complete the following ta				not submit these worksh	eets with the Schedule H				
	Charity Care and C Charity Care and		(a) Number of	(b) Persons	(C) Total	(d) Direct	(e) Net	(f)	Percent	t of
	Tested Governmer		activities or programs (optional)	served (optional)	community benefit expense	offsetting	community benefit expense	tot	al exper	ise
		-		, ,						
d	Charity care at cos Worksheets 1 and									
h	Unreimbursed Med	/								
D.	Worksheet 3, colur	<b>`</b>								
c	Unreimbursed cos									
Ŭ	tested government									
	Worksheet 3, colur	-								
Ь	Total Charity Care	-								
	Tested Governmer									
	Other Bene									
е	Community health									
5	improvement servi	ces and								
	community benefit									
	(from Worksheet 4)	•								
f	Health professions									
	(from Worksheet 5)									

832091 12-24-08 LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule H (Form 990) 2008

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Name and address			General medical & surgical	ធ	_	Critical access hospital				Other (Describe)
		Licensed hospital	lical	ospit	Teaching hospital	ss ho	sility			
	-	hộ	med	sho	ğ	cce	n fac	ours		
		Jsec	eral	dren	hing	cal a	sarc	4	othe	
		Lice	Gen	Chilo	Teac	Critic	Research facility	ER-24 hours	ER-other	
SHRINERS HOSPITAL FOR CHILDREN										
51 BLOSSOM STREET										
BOSTON, MA 02114-2699	:	x		x	x		x			
SHRINERS HOSPITAL FOR CHILDREN										
516 CAREW STREET										
SPRINGFIELD, MA 01104	:	x		x	x		x			
								-		
								-		
					_			-		
	———————————————————————————————————————									
332093 12-24-08	i			-	-	-	-	•		Schedule H (Form 990)

SCHEDULE J	
(Form 990)	

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Attach to Form 990. To be completed by organizations that

OMB No. 1545-0047

**Open to Public** 

	artment of the Treasury nal Revenue Service answered "Yes" to Form 990, Part IV, line 23.							
Nar	ne of the organizat	on		Employer	identificati	ion nu	mber	
		THE SHRINERS' HOSPITAL FOR CHILDREN		04-21	L21377			
Pa	art I Question	s Regarding Compensation						
						Yes	No	
1a	Check the appropr	iate box(es) if the organization provided any of the following to or for a person listed in	- orm	990,				
	Part VII, Section A,	line 1a. Complete Part III to provide any relevant information regarding these items.						
	X First-class or		oerso	nal use				
	X Travel for com	npanions Payments for business use of perso	nal re	sidence				
	Tax indemnifi	cation and gross up payments Health or social club dues or initiatic						
	Discretionary	spending account Personal services (e.g., maid, chauft	eur, c	hef)				
b	If line 1a is checke	d, did the organization follow a written policy regarding payment or reimbursement or p	rovisi	on				
	of all of the expens	es described above? If "No," complete Part III to explain			1b	Х		
2	Did the organizatio	n require substantiation prior to reimbursing or allowing expenses incurred by all office	s, dir	ectors,				
	trustees, and the C	EO/Executive Director, regarding the items checked in line 1a?			2	Х		
3	Indicate which, if a	ny, of the following the organization uses to establish the compensation of the organization of the organization	tion's	6				
	CEO/Executive Dire	ector. Check all that apply.						
	Compensation	n committee Written employment contract						
		compensation consultant						
	Form 990 of c	ther organizations	ion c	ommittee				
4		d any person listed in Form 990, Part VII, Section A, line 1a:						
		ce payment or change of control payment?					X	
		ceive payment from, a supplemental nonqualified retirement plan?				X	<u> </u>	
С		ceive payment from, an equity-based compensation arrangement?	•••••		4c		X	
	If "Yes" to any of li	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only 501(c)(3) and	1 501(c)(4) organizations must complete lines 5-8.						
5	For persons listed	in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compe	satio	n				
	contingent on the r	revenues of:						
							X	
b	Any related organiz	zation?			5b		X	
	·	or 5b, describe in Part III.						
6		in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compe	satio	n				
	contingent on the r							
							X	
b	Any related organiz	zation?			6b		X	
		or 6b, describe in Part III.						
7		in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed pay						
	not described in lin	ies 5 and 6? If "Yes," describe in Part III			7		Х	

initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the

8 Schedule J (Form 990) 2008

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Schedule J (Form 990) 2008

04-2121377

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred	<b>(D)</b> Nontaxable	<b>(E)</b> Total of columns	<b>(F)</b> Compensation
<b>(A)</b> Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
	(i)	447,507.	0.	0.	28,846.	2,638.	478,991.	359,846.
DAVID M. DRVARIC, M.D.	(ii)	0.	Ο.	Ο.	0.	Ο.	Ο.	0.
	(i)	332,782.	0.	Ο.	36,000.	6,004.	374,786.	291,808
PETER D. MASSO, M.D.	(ii)	0.	0.	0.	0.	0.	Ο.	0
	(i)	305,947.	Ο.	0.	20,500.	7,259.	333,706.	276,081
PHILLIP W. MACK, M.D.	(ii)	Ο.	Ο.	0.	0.	٥.	0.	0
	(i)	206,824.	0.	٥.	20,500.	1,859.	229,183.	182,318
CLIFFORD D'ESMOND	(ii)	0.	٥.	0.	0.	٥.	0.	0
	(i)	190,729.	0.	٥.	20,500.	949.	212,178.	177,662
DEBORAH ROTHMAN, M.D.	(ii)	٥.	٥.	0.	0.	٥.	0.	0
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2008

# SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information. OMB No. 1545-0047

Name of the organization THE SHRINERS' HOSPITAL FOR CHILDREN

Employer identification number 04-2121377

FORM 990, PART VI, SECTION A, LINE 7A: THE ORGANIZATION HAS APPROXIMATELY

1,400 MEMBERS, ELECTED FROM THE TOTAL MEMBERSHIP, WHO ELECT THE GOVERNING

BODY.

FORM 990, PART VI, SECTION A, LINE 7B: UNDER THE BYLAWS OF THE

ORGANIZATION, SOME DECISIONS OF THE GOVERNING BODY REQUIRE APPROVAL BY

THESE 1,400 MEMBERS.

FORM 990, PART VI, SECTION A, LINE 10: AN OVERVIEW OF THE NEW FORM AND

SCHEDULES WAS PROVIDED TO THE GOVERNING BOARD, ALONG WITH THE 990, ALLOWING

THEIR REVIEW PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION HAS A WRITTEN

CONFLICT OF INTEREST POLICY AND ALL MEMBERS ARE REQUIRED TO DISCLOSE ANY

CONFLICTING INTERESTS OR STATE "NONE" ON THE ANNUAL CONFLICT OF INTEREST

FORM.

FORM 990, PART VI, SECTION B, LINE 15: A SALARY & PERSONNEL COMMITTEE IS

INVOLVED WITH ALL COMPENSATION AND APPROVES WAGES FOR MANAGEMENT AND

COMPARES THESE SALARIES TO VARIOUS MARKET INDICATORS.

FORM 990, PART VI, SECTION C, LINE 19: THESE DOCUMENTS ARE AVAILABLE TO

THE PUBLIC UPON WRITTEN REQUEST.

FORM 990, PART XI, LINE 2C: THE ORGANIZATION HAS AN AUDIT AND FINANCE

COMMITTEE WHO OVERSEES THE AUDIT SELECTION AND THE AUDIT RESULTS AND

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. <sup>832211</sup> <sup>12-18-08</sup> Schedule O (Form 990) 2008

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# SCHEDULE O

(Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE SHRINERS' HOSPITAL FOR CHILDREN

Employer identification number 04 - 2121377

THEN RECOMMENDS ANY ITEMS TO THE BOARD FOR APPROVAL. THIS HAS

CONSISTENTLY BEEN THE PROCESS.

FORM 990, PART III, LINE 1:

SHRINERS HOSPITALS FOR CHILDREN IN BOSTON AND SPRINGFIELD OFFER

"CHARITY CARE" AS PART OF AN INTERNATIONAL NETWORK OF PEDIATRIC

HOSPITALS DEDICATED TO PROVIDING EXCELLENT PATIENT CARE, RESEARCH, AND

EDUCATION FOR ORTHOPAEDIC CONDITIONS AND BURNS

SHRINERS HOSPITALS FOR CHILDREN-BOSTON SPECIALIZES IN PROVIDING

COMPREHENSIVE ACUTE CARE AND RECONSTRUCTIVE AND REHABILITATIVE CARE TO

CHILDREN WHO HAVE BEEN BURNED INCLUDING ACUTE BURNS, SMOKE INHALATION

RECONSTRUCTIVE SURGERY FOR HEALED BURNS, AND OTHER RELATED INJURY

CONDITIONS.

SHRINERS HOSPITALS FOR CHILDREN-SPRINGFIELD SPECIALIZES IN CARING FOR

CHILDREN WITH ORTHOPAEDIC CONDITIONS AND INJURIES SUCH AS SCOLIOSIS

CLUBFOOT AND ORTHOPAEDIC CONDITIONS RELATED TO CEREBRAL PALSY AND

SPINA BIFIDA. FOR MORE INFO, VISIT HTTP://WWW.SHRINERSHQ.ORG/ OR CALL

1-800-241-GIFT.

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. 832211 12-18-08

Schedule O (Form 990) 2008

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2008.03061 THE SHRINERS' HOSPITAL FOR

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### SCHEDULE R

Part I

#### (Form 990) Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.

See separate instructions.

Open to Public Inspection

Employer identification number

04-2121377

Name of the organization

THE SHRINERS' HOSPITAL FOR CHILDREN

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Identification of Disregarded Entities

(A) Name, address, and EIN of disregarded entity	<b>(B)</b> Primary activity	<b>(C)</b> Legal domicile (state or foreign country)	<b>(D)</b> Total income	<b>(E)</b> End-of-year assets	<b>(F)</b> Direct controlling entity

#### Part II Identification of Related Tax-Exempt Organizations

(A)	(B)	(C)	(D)	(E)	(F)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity
SHRINERS HOSPITALS FOR CHILDREN EMPLOYEE					
DISASTER RELIEF FUND - 26-3733381, 2900					
ROCKY POINT DRIVE, TAMPA, FL 33607	DISASTER RELIEF	DISTRICT OF COLUMBIA	501(C)(3)	9	ио
SHRINERS HOSPITALS FOR CHILDREN -					
36-2193608, POST OFFICE BOX 31356, TAMPA, FL	]				
33631-3356	HOSPITAL SYSTEM	COLORADO	501(C)(3)	3	мо
THE IMPERIAL COUNCIL OF THE ANCIENT ARAB					
ORDER - 36-2158164, POST OFFICE BOX 31356,	FOUNDED SHRINERS HOSPITALS				
TAMPA, FL 33631-3356	FOR CHILDREN	IOWA	501(C)(10)	N/A	ИО

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2008

#### Part III Identification of Related Organizations Taxable as a Partnership

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(	H)	(I)	(J)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, investment, unrelated)	Share of total income	and afternation	ate allo	portion- cations?	amount in box	General o managin partner?
		country)					Yes	No	K-1 (Form 1065)	YesNo

Part IV Identification of Related Organizations Taxable as a Corporation or Trust

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership

## Schedule R (Form 990) 2008 THE SHRINERS' HOSPITAL FOR CHILDREN

Part	V Transactions With Related Organizations						
Not	Complete line 1 if any entity is listed in Parts II, III, or IV.			Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?						
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		12	1	Х		
	Gift, grant, or capital contribution to other organization(s)			)	Х		
с	Gift, grant, or capital contribution from other organization(s)		10	X			
	Loans or loan guarantees to or for other organization(s)				Х		
е	Loans or loan guarantees by other organization(s)		1e	•	Х		
f	Sale of assets to other organization(s)			:	Х		
	Exchange of assets				Х		
i	Lease of facilities, equipment, or other assets to other organization(s)		11		X		
j	Lease of facilities, equipment, or other assets from other organization(s)		1j		Х		
k	Performance of services or membership or fundraising solicitations for other organization(s)			:	Х		
1	Performance of services or membership or fundraising solicitations by other organization(s)				Х		
m	Sharing of facilities, equipment, mailing lists, or other assets			1	Х		
	Sharing of paid employees			1	Х		
о	Reimbursement paid to other organization for expenses		10	)	Х		
	Reimbursement paid by other organization for expenses			)	Х		
q	Other transfer of cash or property to other organization(s)		10		X		
	Other transfer of cash or property from other organization(s)				X		
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and the						
		(B)		C)			
	(A) (B) Transaction (A)						
	Name of other organization(s)						

Name of other organization(s)	Transaction type (a·r)	Amount involved
(1) SHRINERS HOSPITALS FOR CHILDREN	с	28,444,738.
(2)		
(3)		
(4)		
(5)		
(6)		adula B (Farm 000) 2008

#### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(A)	(B)	(C)		<b>)</b> )	(E)	(F		(G)	(ŀ			
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign	Are all partners section 501(c)(3) organizations?		Are all part section 501 organizatio	oartners 501(c)(3) ations?	ners Share of end-of- (c)(3) ns? year assets	Dispropor- tionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	
		country)	Yes	No		Yes	No	(Form 1065)	Yes			

Schedule R (Form 990) 2008

Form	8879-EC	)
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# **IRS e-file Signature Authorization**

OMB No 1545-1878

for an Exempt Organization

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Department of the Treasury Internal Revenue Service
Name of exempt organization

Do not send to the IRS. Keep for your records. See instructions.

, 2008, and ending

04-2121377

Employer identification number

Name and title of officer

RALPH W. SEMB

PRESTDENT

#### Part I Type of Return and Return Information (Whole Dollars Only)

For calendar year 2008, or fiscal year beginning

THE SHRINERS' HOSPITAL FOR CHILDREN

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount from the return if any. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return for which you are filing this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a	Form 990 check here <b>b</b> Total revenue, if any (Form 990, line 12)	1b	16056098
2a	Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)	2b	
3a	Form 1120-POL check here b D Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here <b>b</b> Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here b Balance Due (Form 8868, line 3c)	5b	
		-	

#### Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2008 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) an indication of any refund offset, (c) the reason for any delay in processing the return or refund, and (d) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

#### Officer's PIN: check one box only

X lauthorize KIRKLAND, RUSS, MURPHY & TAPP, P.A.	to enter my PIN	31356
ERO firm name		Enter five numbers, but do not enter all zeros
as my signature on the organization's tax year 2008 electronically filed return. If I have indicated within is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also at enter my PIN on the return's disclosure consent screen.		
As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2008 indicated within this return that a copy of the return is being filed with a state agency(ies) regulating chaprogram, I will enter my PIN on the return's disclosure consent screen.		
Officer's signature Date		
Part III Certification and Authentication		
ERO's EFIN/PIN. Enter your six-digit EFIN followed by your five-digit self-selected PIN. 59288352078 do not enter all zeros		
I certify that the above numeric entry is my PIN, which is my signature on the 2008 electronically filed return for th confirm that I am submitting this return in accordance with the requirements of <b>Pub. 4163</b> , Modernized e-File (Me <i>e-file</i> Providers for Business Returns.	•	
ERO's signature Date		
ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do	o So	
LHA For Paperwork Reduction Act Notice, see instructions.	Forn	n <b>8879-EO</b> (2008)

823051 10-24-08

Form 8879-EO (2008)

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