Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047 Open to Public Inspection

|                             |                | nue Service       | ► The organization may have to                                                    | use a copy of this return to sa      | atisfy state r | eporting requirements.      | Inspection                              |
|-----------------------------|----------------|-------------------|-----------------------------------------------------------------------------------|--------------------------------------|----------------|-----------------------------|-----------------------------------------|
| A F                         | or the         | 2011 calend       | dar year, or tax year beginning                                                   | and                                  | ending         |                             |                                         |
| <b>B</b> c                  | heck if        | C Name o          | of organization                                                                   |                                      |                | D Employer identific        | cation number                           |
|                             | Addres         | ss SHRIN          | ERS HOSPITALS FOR CHILDREN                                                        |                                      |                |                             |                                         |
|                             | Name<br>change |                   | Business As                                                                       |                                      |                | 36-219                      | 3608                                    |
|                             | Initial        |                   | er and street (or P.O. box if mail is not del                                     | ivered to street address)            | Room/suite     | E Telephone number          |                                         |
|                             | Termin<br>ated |                   | OFFICE BOX 31356                                                                  | ,                                    |                |                             | 31-0300                                 |
|                             | Ameno          | City or           | town, state or country, and ZIP + 4                                               |                                      |                | G Gross receipts \$         | 5,556,128,717.                          |
|                             | Application    | a- TAMPA          | , FL 33631-3356                                                                   |                                      |                | H(a) Is this a group re     |                                         |
|                             | pendin         | F Name a          | and address of principal officer:DOUGI                                            | LAS MAXWELL                          |                | for affiliates?             | Yes X No                                |
|                             |                |                   | CKY POINT DRIVE, TAMPA, FL                                                        |                                      |                | H(b) Are all affiliates inc | luded? Yes No                           |
| <u> </u>                    | ax-exe         | empt status:      | X 501(c)(3) 501(c)( )                                                             | ◀ (insert no.) 4947(a)(1)            | or 527         | If "No," attach a           | list. (see instructions)                |
| J١                          | Vebsit         | te: MTTP:         | //WWW.SHRINERSHQ.ORG/                                                             |                                      |                | H(c) Group exemption        | n number 🕨                              |
| K F                         | orm of         | organization:     | x Corporation Trust As                                                            | sociation Other                      | <b>∟</b> Year  | of formation: 1925          | State of legal domicile; CO             |
| Pa                          | art I          | Summary           | 1                                                                                 |                                      |                |                             |                                         |
| Ð                           | 1              | Briefly descri    | be the organization's mission or most                                             | significant activities: WE PRO       | VIDE PEDI      | ATRIC SPECIALTY             |                                         |
| auc                         |                | CARE WITHO        | OUT FINANCIAL OBLIGATION TO I                                                     | PATIENTS OR THEIR FAMIL              | IES.           |                             |                                         |
| ern                         |                |                   | ox 🕨 📖 if the organization disco                                                  |                                      |                | 1 1                         | sets.                                   |
| Š                           |                |                   | oting members of the governing body                                               |                                      |                |                             | 20                                      |
| ۵                           |                |                   | dependent voting members of the go                                                |                                      |                |                             | 18                                      |
| ies                         |                |                   | r of individuals employed in calendar y                                           |                                      |                |                             | 5416                                    |
| Activities & Governance     |                |                   | of volunteers (estimate if necessary)                                             |                                      |                |                             | 5000                                    |
| Act                         |                |                   | ed business revenue from Part VIII, co                                            |                                      |                |                             | 0.                                      |
|                             | b              | Net unrelated     | d business taxable income from Form                                               | 990-T, line 34                       |                |                             | 0.                                      |
|                             | _              |                   |                                                                                   |                                      |                | Prior Year                  | Current Year                            |
| ne                          |                |                   | s and grants (Part VIII, line 1h)                                                 |                                      |                | 222,674,207.                | 197,275,442.                            |
| Revenue                     |                |                   |                                                                                   |                                      |                | 4,622,016.                  | 66,934,531.                             |
| Be                          |                |                   | ncome (Part VIII, column (A), lines 3, 4                                          |                                      |                | 303,705,276.                | 669,350,342.                            |
|                             | I              |                   | e (Part VIII, column (A), lines 5, 6d, 8d                                         |                                      |                | 39,410,003.                 | 30,087,050.                             |
| _                           |                |                   | e - add lines 8 through 11 (must equal                                            |                                      |                | 570,411,502.<br>50,000.     | 963,647,365.<br>45,805.                 |
|                             |                |                   | imilar amounts paid (Part IX, column (<br>l to or for members (Part IX, column (A |                                      |                | 0.                          | 45,005.                                 |
| "                           |                |                   | er compensation, employee benefits (                                              |                                      |                | 319,832,503.                | 344,911,456.                            |
| Expenses                    |                |                   | fundraising fees (Part IX, column (A), I                                          |                                      |                | 2,017,626.                  | 6,638,399.                              |
| per                         |                |                   | sing expenses (Part IX, column (D), lin                                           |                                      |                |                             | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Щ                           |                |                   | ses (Part IX, column (A), lines 11a-11d                                           | , <u> </u>                           |                | 251,481,507.                | 268,785,988.                            |
|                             |                |                   | es. Add lines 13-17 (must equal Part I                                            |                                      |                | 573,381,636.                | 620,381,648.                            |
|                             | l              |                   | s expenses. Subtract line 18 from line                                            |                                      |                | -2,970,134.                 | 343,265,717.                            |
| or                          |                |                   |                                                                                   |                                      |                | ginning of Current Year     | End of Year                             |
| Net Assets or Fund Balances | 20             | Total assets (    | (Part X, line 16)                                                                 |                                      |                | 8,198,274,933.              | 7,907,745,025.                          |
| d                           | 21             | Total liabilities | (5 ( !!                                                                           |                                      |                | 867,428,438.                | 959,112,907.                            |
| Fun                         | 22             | Net assets or     | r fund balances. Subtract line 21 from                                            | line 20                              |                | 7,330,846,495.              | 6,948,632,118.                          |
| Pa                          | art II         | Signatur          | e Block                                                                           |                                      |                |                             |                                         |
| Und                         | er pena        | Ities of perjury, | , I declare that I have examined this return,                                     | including accompanying schedule      | s and statem   | ents, and to the best of my | knowledge and belief, it is             |
| true,                       | correc         | t, and complete   | e. Declaration of preparer (other than office                                     | er) is based on all information of w | hich preparer  | has any knowledge.          |                                         |
|                             |                | 0                 |                                                                                   |                                      |                | Data                        |                                         |
| Sig                         | n              | '                 | re of officer                                                                     |                                      |                | Date                        |                                         |
| Her                         | е              |                   | AS MAXWELL, PRESIDENT                                                             |                                      |                |                             |                                         |
|                             |                | <b>7</b>          | print name and title                                                              | <u> </u>                             | 1 7            | Data I                      | II DTIN                                 |
| D-'                         | .              | Print/Type pre    | •                                                                                 | Preparer's signature                 | '              | Date Check L                | PTIN                                    |
| Paid                        |                | NATHAN SMI        |                                                                                   | DILL C MADD                          |                | self-employe                |                                         |
|                             | Only           | Firm's name       | CBIZ KIRKLAND, RUSS, MUR                                                          |                                      |                | Firm's EIN                  | 27-3605969                              |
| use                         | Only           | ririii s addres   | S 13577 FEATHER SOUND DRIV                                                        | E, SUITE 400                         |                | Dhono no 15                 | 27\572_1400                             |
| Mar                         | the IF         | SS discuss +h     | is return with the preparer shown abo                                             | ove? (see instructions)              |                | Phone no. (7                | 27)572-1400<br>X Yes No.                |

| Pa     | rt III Statement of Program Service Accomplishments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | X                      |
|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| 1      | Check if Schedule O contains a response to any question in this Part III  Briefly describe the organization's mission:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <u> </u>               |
|        | SEE SCHEDULE O                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
| 2      | Did the organization undertake any significant program services during the year which were not listed on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                        |
|        | the prior Form 990 or 990-EZ?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes X No               |
|        | If "Yes," describe these new services on Schedule O.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                        |
| 3      | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Yes X No               |
|        | If "Yes," describe these changes on Schedule O.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
| 4      | Describe the organization's program service accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services, as measured accomplishments for each of its three largest program services. |                        |
|        | Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants a others, the total expenses, and revenue, if any, for each program service reported.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ind allocations to     |
| <br>4а |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 12,494,134.)           |
|        | TREATMENT OF PEDIATRIC BURN VICTIMS ADMISSIONS: 927.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <u> </u>               |
|        | OUTPATIENT CLINIC VISITS: 9,624 AT 2 BURNS HOSPITALS AND ONE HOSPITAL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                        |
|        | THAT SPECIALIZES IN BOTH BURNS AND ORTHOPAEDIC SERVICES.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                        |
|        | OUTPATIENT CLINIC SURGERIES: 1,512.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
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|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        | (Code: ) (Expenses \$ 407,331,442. including grants of \$ ) (Revenue \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 54,440,397.)           |
| 710    | TREATMENT OF ORTHOPAEDIC PATIENTS ADMISSIONS: 9,271.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                        |
|        | OUTPATIENT CLINIC VISITS: 197,931 AT 16 ORTHOPAEDIC HOSPITALS AND ONE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                        |
|        | HOSPITAL THAT SPECIALIZES IN BOTH ORTHOPAEDIC AND BURNS SERVICES.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                        |
|        | OUTPATIENT CLINIC SURGERIES: 7,544.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
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|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        | (6 + ) /5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | \                      |
| 4c     | (Code:) (Expenses \$21,216,051. including grants of \$) (Revenue \$)  MEDICAL RESEARCH IS CONDUCTED AND PROVIDES A STRONG, POSITIVE IMPACT ON                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | )                      |
|        | THE CARE AND CURE OF CHILDREN WITH ORTHOPAEDIC PROBLEMS, BURN AND                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                        |
|        | SPINAL CORD INJURIES. 111 RESEARCH PROJECTS WERE FUNDED, AND 31                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        | RESEARCH FELLOWSHIPS WERE PROVIDED. SHRINERS HOSPITALS FOR CHILDREN IS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                        |
|        | COMMITTED TO THE SUSTAINED INVESTMENT IN CLINICALLY USEFUL RESEARCH SO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                        |
|        | THAT FUNDAMENTAL KNOWLEDGE CAN BE ACQUIRED, IMPROVING THE QUALITY OF                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                        |
|        | LIFE FOR CHILDREN WITH ORTHOPAEDIC PROBLEMS, BURN AND SPINAL CORD                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                        |
|        | INJURIES.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |
| 4d     | Other program services (Describe in Schedule O.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                        |
|        | (Expenses \$ including grants of \$ ) (Revenue \$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | )                      |
| 4e     | Total program service expenses ► 522,030,534.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 5 000 (54 ) 11         |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Form <b>990</b> (2011) |

#### Part IV Checklist of Required Schedules

|     |                                                                                                                                                                                                                       |            | Yes | No |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?                                                                                                                   |            |     |    |
|     | If "Yes," complete Schedule A                                                                                                                                                                                         | 1          | Х   |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?                                                                                                                                        | 2          | Х   |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                  | 3          |     | Х  |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                          | 4          |     | х  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or                                                                                          | 7          |     |    |
| 3   | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                                                                        | 5          |     | Х  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to                                                                                             | -          |     |    |
| Ū   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                                                                          | 6          |     | Х  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                                                                                                             |            |     |    |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                                                                  | 7          |     | Х  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                     | 8          |     | х  |
| 9   | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide                                                                                           |            |     |    |
| Ū   | credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV                                                                                               | 9          | х   |    |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent                                                                                         |            |     |    |
|     | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                                                                                | 10         | х   |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X                                                                                      |            |     |    |
|     | as applicable.                                                                                                                                                                                                        |            |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,                                                                                           |            |     |    |
|     | Part VI                                                                                                                                                                                                               | 11a        | Х   |    |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total                                                                                           |            |     |    |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                                                                           | 11b        |     | Х  |
| С   | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total                                                                                            |            |     |    |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                                                                          | 11c        |     | Х  |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                  | 11d        | х   |    |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                 | 11e        | Х   |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses                                                                                               |            |     |    |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                                                                                | 11f        |     | X  |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                               | 12a        |     | х  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                                                                                                             |            |     |    |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional                                                                                          | 12b        | Х   |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                     | 13         |     | Х  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                           | 14a        |     | Х  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,                                                                                               |            |     |    |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000                                                                                            |            | v   |    |
| 45  | or more? If "Yes," complete Schedule F, Parts I and IV                                                                                                                                                                | 14b        | Х   |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 45         |     | Х  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals                                                                                        | 15         |     |    |
| 10  | located outside the United States? If "Yes," complete Schedule F, Parts III and IV                                                                                                                                    | 16         |     | х  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,                                                                                               | 10         |     |    |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I                                                                                                                                                    | 17         | х   |    |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines                                                                                          |            | .,  |    |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                                     | 18         | Х   |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"                                                                                                | 40         |     | Х  |
| 20- | complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                            | 19<br>20a  | Х   |    |
|     | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?             | 20a<br>20b | X   |    |
| IJ  | ii res to line zoa, uiu trie organization attacin a copy on its auditeu iinancial statements to triis retum?                                                                                                          | 200        |     |    |

# Form 990 (2011) SHRINERS HOSPITALS FOR CHILD Part IV Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                     |     | Yes | No |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                                   | 21  | Х   |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                                                                     | 22  |     | х  |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current                                                                                                                                          |     |     |    |
|     | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                                                                                                                                           | 23  | х   |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the                                                                                                                                             |     |     |    |
|     | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25                                                                                                               | 24a |     | Х  |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                                                                   | 24b |     |    |
| С   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?                                                                                                                          | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                                                             | 24d |     |    |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                                                       | 25a |     | х  |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b |     | х  |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified                                                                                                                                      | 200 |     |    |
|     | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                                                                                                                                             | 26  |     | Х  |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial                                                                                                                                                |     |     |    |
|     | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member                                                                                                                                                 |     |     |    |
|     | of any of these persons? If "Yes," complete Schedule L, Part III                                                                                                                                                                                                    | 27  |     | Х  |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV                                                                                                                                                   |     |     |    |
|     | instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                                                                                                         |     |     |    |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV                                                                                                                                                             | 28a |     | X  |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV                                                                                                                                          | 28b |     | Х  |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,                                                                                                                                     |     |     |    |
|     | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV                                                                                                                                                                              | 28c |     | X  |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M                                                                                                                                                            | 29  |     |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M                                                                                            | 30  |     | х  |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations?  If "Yes," complete Schedule N, Part I                                                                                                                                                 | 31  |     | Х  |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II                                                                                                                                | 32  |     | Х  |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations                                                                                                                                                          |     |     |    |
|     | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I                                                                                                                                                                                           | 33  | Х   |    |
| 34  | Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1                                                                                                                                  | 34  | Х   |    |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                             | 35a |     | Х  |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of                                                                                                                                           |     |     |    |
|     | section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2                                                                                                                                                                                                   | 35b |     | Х  |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2                                                                                           | 36  |     | Х  |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization                                                                                                                                                    |     |     |    |
|     | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI                                                                                                                                                        | 37  |     | Х  |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?                                                                                                                                                       |     |     |    |
|     | Note. All Form 990 filers are required to complete Schedule O                                                                                                                                                                                                       | 38  | Х   |    |

#### Part V Statements Regarding Other IRS Filings and Tax Compliance

|        | Check if Schedule O contains a response to any question in this Part V                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |      |                      |              | X     |
|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------|----------------------|--------------|-------|
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |      |                      | Yes          | No    |
| 1a     | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 1a    | 4309 |                      |              |       |
| b      | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       | 0    |                      |              |       |
| С      | Did the organization comply with backup withholding rules for reportable payments to vendors and re-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       |      |                      |              |       |
|        | (gambling) winnings to prize winners?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       |      | 1c                   | Х            |       |
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |       |      |                      |              |       |
|        | filed for the calendar year ending with or within the year covered by this return                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2a    | 5416 |                      |              |       |
| b      | If at least one is reported on line 2a, did the organization file all required federal employment tax returns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | rns?  |      | 2b                   | Х            |       |
|        | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | •     |      |                      |              |       |
|        | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |      | 3a                   |              | Х     |
|        | •                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       |      | 3b                   |              |       |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       | •    |                      |              |       |
|        | financial account in a foreign country (such as a bank account, securities account, or other financial                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | accou | nt)? | 4a                   | Х            |       |
| b      | If "Yes," enter the name of the foreign country: ► SEE SCHEDULE O                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       |      |                      |              |       |
|        | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |      |                      |              |       |
| 5a     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       |      | 5a                   |              | X     |
| b      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       |      | 5b                   |              | Х     |
|        | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |       |      | 5c                   |              |       |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | _     |      |                      |              |       |
|        | any contributions that were not tax deductible?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |      | 6a                   |              | Х     |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contribut                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       | •    |                      |              |       |
| _      | were not tax deductible?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |      | 6b                   |              |       |
| 7      | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |      | _                    | v            |       |
| а      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |       |      | 7a                   | X            |       |
| b      | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |      | 7b                   | Λ            |       |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was the first same 2000.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |      | 7.                   |              | Х     |
|        | to file Form 8282?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |       |      | 7c                   |              | Α     |
| d      | If "Yes," indicate the number of Forms 8282 filed during the year  Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |       | x+2  | 7e                   |              | Х     |
| e<br>f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribute organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribute organization.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       |      | 7 <del>e</del><br>7f |              | X     |
| g      | If the organization received a contribution of qualified intellectual property, did the organization file Fo                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       |      | 7g                   | Х            |       |
| 9<br>h | If the organization received a contribution of qualified intellectual property, and the organization file of the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, airplanes, ai |       |      | 79<br>7h             | Х            |       |
| 8      | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |       |      | , · · ·              |              |       |
| •      | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |      | 8                    |              |       |
| 9      | Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       |      |                      |              |       |
| а      | Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       |      | 9a                   |              |       |
|        | Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |      | 9b                   |              |       |
| 10     | Section 501(c)(7) organizations. Enter:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       |      |                      |              |       |
| а      | Initiation fees and capital contributions included on Part VIII, line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 10a   |      |                      |              |       |
|        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 10b   |      |                      |              |       |
| 11     | Section 501(c)(12) organizations. Enter:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |      |                      |              |       |
| а      | Gross income from members or shareholders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 11a   |      |                      |              |       |
|        | Gross income from other sources (Do not net amounts due or paid to other sources against                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |      |                      |              |       |
|        | amounts due or received from them.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 11b   |      |                      |              |       |
| 12a    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 1041  | ?    | 12a                  |              |       |
| b      | If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 12b   |      |                      |              |       |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |       |      |                      |              |       |
| а      | Is the organization licensed to issue qualified health plans in more than one state?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |       |      | 13a                  |              |       |
|        | <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |      |                      |              |       |
| b      | Enter the amount of reserves the organization is required to maintain by the states in which the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |       |      |                      |              |       |
|        | organization is licensed to issue qualified health plans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 13b   |      |                      |              |       |
|        | Enter the amount of reserves on hand                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 13c   |      |                      |              |       |
|        | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       |      | 14a                  |              | Х     |
| b      | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | e O   |      | 14b                  | 000          | .0011 |
|        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |      | ⊦orm                 | <b>990</b> ( | ZU11) |

36-2193608 Pag

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. |   |  |
|------------------------------------------------------------------------------------------------------------------|---|--|
| Check if Schedule O contains a response to any question in this Part VI                                          | X |  |

| Sec | tion A. Governing Body and Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |                        |          |       |         |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------|----------|-------|---------|
|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |                        |          | Yes   | No      |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1a       | 2                      | 0        |       |         |
|     | If there are material differences in voting rights among members of the governing body, or if the governing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |          |                        |          |       |         |
|     | body delegated broad authority to an executive committee or similar committee, explain in Schedule O.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |                        |          |       |         |
| b   | Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1b       | 1                      | 8        |       |         |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationsh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | ip with  | any other              |          |       |         |
|     | officer, director, trustee, or key employee?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |                        | 2        |       | Х       |
| 3   | Did the organization delegate control over management duties customarily performed by or under the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ne direc | ct supervision         |          |       |         |
|     | of officers, directors, or trustees, or key employees to a management company or other person? $\dots$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |                        | 3        |       | X       |
| 4   | $\label{eq:decomposition} Did the organization make any significant changes to its governing documents since the prior Form$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 990 wa   | as filed?              | 4        |       | X       |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's as                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |                        | 5        |       | X       |
| 6   | Did the organization have members or stockholders?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |          |                        | 6        | Х     |         |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ppoint   | one or                 |          |       |         |
|     | more members of the governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |          |                        | 7a       | Х     |         |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | stockh   | olders, or             |          |       |         |
|     | persons other than the governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |                        | 7b       | Х     |         |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -        | =                      |          |       |         |
| а   | The governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |          |                        | 8a       | X     |         |
| b   | Each committee with authority to act on behalf of the governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |                        | 8b       | Х     |         |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | ached a  | at the                 |          |       |         |
|     | organization's mailing address? If "Yes," provide the names and addresses in Schedule O                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |          |                        | 9        |       | Х       |
| sec | tion B. Policies (This Section B requests information about policies not required by the Internal F                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | levenu   | e Code.)               |          |       |         |
| 40- | Did the consequent is the content of |          |                        | 40-      | Yes   | No<br>X |
|     | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |          |                        | 10a      |       |         |
| D   | If "Yes," did the organization have written policies and procedures governing the activities of such conditions are consistent with the organization's event purposes?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | •        |                        | 10b      |       |         |
| 110 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |                        |          |       |         |
|     | Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ay belo  | re ming the form?      | 11a      | Х     |         |
|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |                        | 12a      | Х     |         |
|     | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          | flicts?                | 12b      | Х     |         |
|     | Did the organization regularly and consistently monitor and enforce compliance with the policy? If ")                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |                        | 120      |       |         |
| ·   | in Schedule O how this was done                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |                        | 12c      | х     |         |
| 13  | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |          |                        | 13       | Х     |         |
| 14  | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |          |                        | 14       | Х     |         |
| 15  | Did the process for determining compensation of the following persons include a review and approv                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          |                        |          |       |         |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          | t                      |          |       |         |
| а   | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |                        | 15a      | х     |         |
|     | Other officers or key employees of the organization                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |          |                        | 15b      | Х     |         |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |          |                        |          |       |         |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | ment v   | vith a                 |          |       |         |
|     | taxable entity during the year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |                        | 16a      |       | Х       |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |                        |          |       |         |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organical statements are steps to safeguard the organical statements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ınizatio | n's                    |          |       |         |
|     | exempt status with respect to such arrangements?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |                        | 16b      |       |         |
| Sec | tion C. Disclosure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |          |                        |          |       |         |
| 17  | List the states with which a copy of this Form 990 is required to be filed AL, AK, AZ, AR, CA, CO, C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |          |                        |          |       |         |
| 18  | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | T (Sect  | ion 501(c)(3)s only)   | availab  | le    |         |
|     | for public inspection. Indicate how you made these available. Check all that apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |          |                        |          |       |         |
|     | Own website X Another's website Vpon request                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |                        |          |       |         |
| 19  | Describe in Schedule O whether (and if so, how), the organization made its governing documents, c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | onflict  | of interest policy, ar | nd finar | ncial |         |
| 00  | statements available to the public during the tax year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |          |                        |          |       |         |
| 20  | State the name, physical address, and telephone number of the person who possesses the books a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | ınd rec  | ords of the organiza   | ation:   |       |         |
|     | SHARON RUSSELL - 813-281-0300 2900 ROCKY POINT DRIVE, TAMPA, FL 33607                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |                        |          |       |         |
|     | 2900 ROCKY POINT DRIVE, TAMPA, FL 33607                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |          |                        |          |       |         |

01-23-12

SEE SCHEDULE O FOR FULL LIST OF STATES

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A)                         | (B)                       |                     |                       | ((      | C)           |                              |        | (D)             | (E)             | (F)                          |
|-----------------------------|---------------------------|---------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------|-----------------|------------------------------|
| Name and Title              | Average                   | (do                 | not c                 | Pos     | ition        | )<br>than                    | one    | Reportable      | Reportable      | Estimated                    |
|                             | hours per                 | box                 | t, unle               | ss pe   | rson         | is bot                       | th an  | compensation    | compensation    | amount of                    |
|                             | week                      | offi                | cer ar                | id a d  | irecto       | or/trus                      | stee)  | from            | from related    | other                        |
|                             | (describe                 | ector               |                       |         |              |                              |        | the             | organizations   | compensation                 |
|                             | hours for                 | ordir               | e e                   |         |              | ated                         |        | organization    | (W-2/1099-MISC) | from the                     |
|                             | related                   | trustee or director | truste                |         | gg.          | bens                         |        | (W-2/1099-MISC) |                 | organization                 |
|                             | organizations in Schedule | ual tr              | ional                 |         | ploye        | t co m                       | ١.     |                 |                 | and related<br>organizations |
|                             | O)                        | Individual          | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                 |                 | organizations                |
| (1) JACK JONES              | ,                         | <del>  -</del>      | ┢                     |         | _            |                              |        |                 |                 |                              |
| DIRECTOR                    | 15.00                     | х                   |                       |         |              |                              |        | 0.              | 158,833.        | 0.                           |
| (2) DOUGLAS MAXWELL         |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| PRESIDENT, TRUSTEE CHAIRMAN | 35.00                     | Х                   |                       | Х       |              |                              |        | 18,000.         | 0.              | 0.                           |
| (3) GEORGE MITCHELL         |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 15.00                     | Х                   |                       |         |              |                              |        | 0.              | 96,800.         | 0.                           |
| (4) GENE BRACEWELL          |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| TREASURER                   | 35.00                     | Х                   |                       | Х       |              |                              |        | 3,745.          | 1,155.          | 0.                           |
| (5) MICHAEL SEVERE          |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| CHAIRMAN OF THE BOARD       | 5.00                      | Х                   |                       | Х       |              |                              |        | 0.              | 49,000.         | 0.                           |
| (6) ALAN MADSEN             |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| FIRST V.P.                  | 5.00                      | Х                   |                       | Х       |              |                              |        | 0.              | 1,800.          | 0.                           |
| (7) JOHN CINOTTO            |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| SECOND V.P.                 | 5.00                      | Х                   |                       | Х       |              |                              |        | 0.              | 0.              | 0.                           |
| (8) DALE STAUSS             |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| SECRETARY                   | 5.00                      | Х                   |                       | Х       |              |                              |        | 0.              | 0.              | 0.                           |
| (9) JERRY GANTT             |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| ASSISTANT SECRETARY         | 5.00                      | Х                   |                       | Х       |              |                              |        | 0.              | 0.              | 0.                           |
| (10) CHRIS SMITH            |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 5.00                      | Х                   |                       |         |              |                              |        | 0.              | 0.              | 0.                           |
| (11) GARY BERGENSKE         |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 5.00                      | Х                   |                       |         |              |                              |        | 0.              | 0.              | 0.                           |
| (12) JIM CAIN               |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 5.00                      | Х                   |                       |         |              |                              |        | 0.              | 0.              | 0.                           |
| (13) JEFFREY SOWDER         |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 5.00                      | Х                   |                       |         |              |                              |        | 0.              | 0.              | 0.                           |
| (14) WAYNE LACHUT           |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 5.00                      | Х                   |                       |         |              |                              |        | 0.              | 0.              | 0.                           |
| (15) JAMES SMITH            |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| DIRECTOR                    | 5.00                      | Х                   | _                     |         |              | <u> </u>                     |        | 0.              | 0.              | 0.                           |
| (16) CHARLES CLAYPOOL       |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| TRUSTEE                     | 5.00                      | Х                   | _                     |         |              |                              |        | 0.              | 0.              | 0.                           |
| (17) GARY DUNWOODY          |                           |                     |                       |         |              |                              |        |                 |                 |                              |
| TRUSTEE                     | 5.00                      | Х                   |                       |         |              |                              |        | 0.              | 0.              | 0.                           |
| 122007 01 22 12             |                           |                     |                       |         |              |                              |        |                 |                 | Form <b>990</b> (2011)       |

132007 01-23-12

| (A)                                                                         | (B)                                                                     |                                |                       | (0      | C)             |                              |        | (D)                                    | (E)                                        | (F)                                                            |                   |
|-----------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------|-----------------------|---------|----------------|------------------------------|--------|----------------------------------------|--------------------------------------------|----------------------------------------------------------------|-------------------|
| Name and title                                                              | Average<br>hours per<br>week                                            | box.                           | not c<br>unle         | ss pe   | more<br>rson i | than<br>is bot<br>or/trus    | h an   | Reportable<br>compensation<br>from     | Reportable<br>compensation<br>from related | Estimat<br>amount<br>other                                     | of                |
|                                                                             | (describe<br>hours for<br>related<br>organizations<br>in Schedule<br>O) | Individual trustee or director | Institutional trustee | Officer | Key employee   | Highest compensated employee | Former | the<br>organization<br>(W-2/1099-MISC) | organizations<br>(W-2/1099-MISC)           | compensa<br>from the<br>organizate<br>and relate<br>organizate | ne<br>tion<br>ted |
| (18) RAOUL L. FREVAL                                                        |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| TRUSTEE                                                                     | 5.00                                                                    | Х                              |                       |         |                |                              |        | 0.                                     | 0.                                         |                                                                | (                 |
| (19) BOBBY SIMMONS                                                          |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| TRUSTEE                                                                     | 5.00                                                                    | х                              |                       |         |                |                              |        | 0.                                     | 0.                                         |                                                                | (                 |
| (20) PETER DIAZ                                                             |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| TRUSTEE                                                                     | 5.00                                                                    | х                              |                       |         |                |                              |        | 0.                                     | 0.                                         |                                                                |                   |
| 21) KEITH GARDNER                                                           |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| EXECUTIVE VICE PRESIDENT                                                    | 40.00                                                                   |                                |                       |         | х              |                              |        | 362,359.                               | 0.                                         | 25                                                             | ,36               |
| (22) KENNETH GUIDERA                                                        |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| CHIEF OF STAFF                                                              | 40.00                                                                   |                                |                       |         |                | Х                            |        | 428,771.                               | 0.                                         | 946                                                            | , 22              |
| (23) RICHARD KAGAN                                                          |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| CHIEF OF STAFF                                                              | 40.00                                                                   |                                |                       |         |                | Х                            |        | 408,892.                               | 0.                                         | 626                                                            | ,63               |
| (24) JACQUES D'ASTOUS                                                       |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| CHIEF OF STAFF                                                              | 40.00                                                                   |                                |                       |         |                | Х                            |        | 429,752.                               | 0.                                         | 541                                                            | , 29              |
| (25) PHILLIP GATES                                                          |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| CHIEF OF STAFF                                                              | 40.00                                                                   |                                |                       |         |                | Х                            |        | 405,233.                               | 0.                                         | 487                                                            | , 23              |
| (26) JOHN SCAVONE                                                           |                                                                         |                                |                       |         |                |                              |        |                                        |                                            |                                                                |                   |
| CHIEF OF ANESTHESIA                                                         | 40.00                                                                   |                                |                       |         |                | Х                            |        | 736,348.                               | 0.                                         | 64                                                             | ,70               |
| 1b Sub-total                                                                |                                                                         |                                |                       |         |                | ▶                            |        | 2,793,100.                             | 307,588.                                   | 2,691                                                          | , 45              |
| c Total from continuation sheets to Par                                     | t VII, Section A                                                        |                                |                       |         |                | $\blacktriangleright$        |        | 0.                                     | 0.                                         |                                                                |                   |
| d Total (add lines 1b and 1c)                                               |                                                                         |                                |                       |         |                | $\blacktriangleright$        |        | 2,793,100.                             | 307,588.                                   | 2,691                                                          | , 45              |
| Total number of individuals (including becompensation from the organization | ut not limited to th                                                    |                                |                       |         |                | e) wł                        | no re  | eceived more than \$100                | ,000 of reportable                         |                                                                | 3                 |
| Compondation nom the organization                                           |                                                                         |                                |                       |         |                |                              |        |                                        |                                            | Yes                                                            | N                 |

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization

4 X 5 5 X

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)                                                                  | (B)                                             | (C)          |
|----------------------------------------------------------------------|-------------------------------------------------|--------------|
| Name and business address                                            | Description of services                         | Compensation |
| DICKERSONS REFRIGERATION                                             |                                                 |              |
| 1931 LIBERTY ROAD, LEXINGTON, KY 40505                               | HVAC CONTRACTOR SERVICES                        | 8,775,228.   |
| JJ HEALTHCARE SYSTEMS, 425 HOES LANE,                                |                                                 |              |
| PISCATAWAY TOWNSHIP, NJ 08854                                        | MEDICAL SUPPLIES                                | 7,877,060.   |
| OWENS & MINOR, 9120 LOCKWOOD BLVD,                                   |                                                 |              |
| MECHANICSVILLE, VA 23116                                             | MEDICAL SERVICES                                | 6,771,504.   |
| UC DAVIS MEDICAL CENTER                                              |                                                 |              |
| 2315 STOCKTON BLVD, SACRAMENTO, CA 95817                             | MEDICAL SERVICES                                | 5,901,146.   |
| WASHINGTON UNIVERSITY                                                |                                                 |              |
| ONE BROOKINGS DRIVE, ST. LOUIS, MO 63130                             | MEDICAL SERVICES                                | 5,239,223.   |
| 2 Total number of independent contractors (including but not limited | d to those listed above) who received more than |              |
| \$100,000 of compensation from the organization                      | 408                                             |              |

| Pa                                                     | rt VII   | Statement of Rever                      | nue             |               |                             |                                                 |                                         |                                                               |
|--------------------------------------------------------|----------|-----------------------------------------|-----------------|---------------|-----------------------------|-------------------------------------------------|-----------------------------------------|---------------------------------------------------------------|
|                                                        |          |                                         |                 |               | <b>(A)</b><br>Total revenue | (B)<br>Related or<br>exempt function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| nts                                                    | 1 a      | Federated campaigns                     | 1a              |               |                             |                                                 |                                         |                                                               |
| ir a                                                   |          | Membership dues                         |                 | 1,528,499.    |                             |                                                 |                                         |                                                               |
| Ę,                                                     |          | Fundraising events                      |                 |               |                             |                                                 |                                         |                                                               |
| 業制                                                     |          | Related organizations                   |                 |               |                             |                                                 |                                         |                                                               |
| S,                                                     |          | Government grants (contribut            |                 | 1,594,204.    |                             |                                                 |                                         |                                                               |
| Sign                                                   |          | All other contributions, gifts, gran    | · -             | , ,           |                             |                                                 |                                         |                                                               |
| le E                                                   | •        | similar amounts not included abo        |                 | 194,152,739.  |                             |                                                 |                                         |                                                               |
| 풀히                                                     | ~        | Noncash contributions included in lines |                 |               |                             |                                                 |                                         |                                                               |
| Contributions, Gifts, Grants and Other Similar Amounts | _        | Total. Add lines 1a-1f                  |                 |               | 197,275,442.                |                                                 |                                         |                                                               |
| <del>"</del>                                           |          | Total. Add lines 1a-11                  |                 | Business Code |                             |                                                 |                                         |                                                               |
| اه                                                     | 2 a      | PATIENT SERVICE                         |                 | 621110        | 66,934,531.                 | 66,934,531.                                     |                                         |                                                               |
| ķ                                                      | z a<br>b |                                         | -               | 02222         | 00,501,001.                 | 00,501,001.                                     |                                         |                                                               |
| Ser                                                    | C        |                                         | -               |               |                             |                                                 |                                         |                                                               |
| Ē Ē                                                    | d        |                                         |                 |               |                             |                                                 |                                         |                                                               |
| Program Service<br>Revenue                             | e        |                                         |                 |               |                             |                                                 |                                         |                                                               |
|                                                        |          | All other program service reve          | enue            |               |                             |                                                 |                                         |                                                               |
|                                                        | a        | Total. Add lines 2a-2f                  |                 |               | 66,934,531.                 |                                                 |                                         |                                                               |
| $\neg$                                                 | 3        | Investment income (including            |                 |               | , ,                         |                                                 |                                         |                                                               |
|                                                        |          | other similar amounts)                  | •               |               | 202,896,219.                |                                                 |                                         | 202,896,219.                                                  |
|                                                        | 4        | Income from investment of ta            |                 |               |                             |                                                 |                                         |                                                               |
|                                                        | 5        | Royalties                               |                 | · •           | 56,812.                     |                                                 |                                         | 56,812.                                                       |
|                                                        |          | •                                       | (i) Real        | (ii) Personal |                             |                                                 |                                         |                                                               |
|                                                        | 6 a      | Gross rents                             | 319,696         |               |                             |                                                 |                                         |                                                               |
|                                                        | b        | Less: rental expenses                   | 0.              |               |                             |                                                 |                                         |                                                               |
|                                                        |          | Rental income or (loss)                 | 319,696         |               |                             |                                                 |                                         |                                                               |
|                                                        |          | Net rental income or (loss)             |                 | <b></b>       | 319,696.                    |                                                 |                                         | 319,696.                                                      |
|                                                        |          | Gross amount from sales of              | (i) Securities  | (ii) Other    |                             |                                                 |                                         |                                                               |
|                                                        |          | assets other than inventory             | 5058361481      |               |                             |                                                 |                                         |                                                               |
|                                                        | b        | Less: cost or other basis               |                 |               |                             |                                                 |                                         |                                                               |
|                                                        |          | and sales expenses                      | 4590983397      | 923,961.      |                             |                                                 |                                         |                                                               |
|                                                        | С        |                                         | 467,378,084     | -923,961.     |                             |                                                 |                                         |                                                               |
|                                                        |          | Net gain or (loss)                      |                 | <b></b>       | 466,454,123.                |                                                 |                                         | 466,454,123.                                                  |
| اه                                                     |          | Gross income from fundraisin            |                 |               |                             |                                                 |                                         |                                                               |
| Other Revenue                                          |          | including \$                            |                 |               |                             |                                                 |                                         |                                                               |
| ě                                                      |          | contributions reported on line          |                 |               |                             |                                                 |                                         |                                                               |
| <u>بر</u>                                              |          | Part IV, line 18                        | a               | 28,536,721.   |                             |                                                 |                                         |                                                               |
| 풀                                                      | b        | Less: direct expenses                   |                 | 573,994.      |                             |                                                 |                                         |                                                               |
| ١                                                      | С        | Net income or (loss) from fund          | draising events |               | 27,962,727.                 |                                                 |                                         | 27,962,727.                                                   |
|                                                        | 9 a      | Gross income from gaming ad             | tivities. See   |               |                             |                                                 |                                         |                                                               |
|                                                        |          | Part IV, line 19                        | a               |               |                             |                                                 |                                         |                                                               |
|                                                        | b        | Less: direct expenses                   |                 | 1             |                             |                                                 |                                         |                                                               |
|                                                        | С        | Net income or (loss) from gam           | ning activities |               |                             |                                                 |                                         |                                                               |
|                                                        | 10 a     | Gross sales of inventory, less          | returns         |               |                             |                                                 |                                         |                                                               |
|                                                        |          | and allowances                          | a               |               |                             |                                                 |                                         |                                                               |
|                                                        | b        | Less: cost of goods sold                |                 |               |                             |                                                 |                                         |                                                               |
|                                                        | С        | Net income or (loss) from sale          | s of inventory  |               |                             |                                                 |                                         |                                                               |
|                                                        |          | Miscellaneous Revenu                    | e               | Business Code |                             |                                                 |                                         |                                                               |
|                                                        | 11 a     | OTHER INCOME                            |                 | 900099        | 1,747,815.                  |                                                 |                                         | 1,747,815.                                                    |
|                                                        | b        |                                         |                 |               |                             |                                                 |                                         |                                                               |
|                                                        | С        |                                         |                 |               |                             |                                                 |                                         |                                                               |
|                                                        | d        | All other revenue                       |                 |               |                             |                                                 |                                         |                                                               |
|                                                        |          | Total. Add lines 11a-11d                |                 | <b>&gt;</b>   | 1,747,815.                  |                                                 |                                         |                                                               |
|                                                        | 12       | Total revenue. See instructions.        |                 | <b>&gt;</b>   | 963,647,365.                | 66,934,531.                                     | 0                                       | . 699,437,392.                                                |
| 13200<br>01-23                                         | 9<br>-12 |                                         | ·               |               |                             |                                                 | ·                                       | Form <b>990</b> (2011)                                        |

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

|    | plete columns (B), (C), and (D).                                                                                                                                                                   |                           |                             |                                 |                      |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------|---------------------------------|----------------------|
|    | Check if Schedule O contains a respons                                                                                                                                                             | se to any question in thi | s Part IX(B)                | (C)                             | (D)                  |
|    | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.                                                                                                                         | Total expenses            | Program service<br>expenses | Management and general expenses | Fundraising expenses |
| 1  | Grants and other assistance to governments and                                                                                                                                                     |                           |                             |                                 |                      |
|    | organizations in the United States. See Part IV, line 21                                                                                                                                           | 45,805.                   | 45,805.                     |                                 |                      |
| 2  | Grants and other assistance to individuals in                                                                                                                                                      |                           |                             |                                 |                      |
|    | the United States. See Part IV, line 22                                                                                                                                                            |                           |                             |                                 |                      |
| 3  | Grants and other assistance to governments,                                                                                                                                                        |                           |                             |                                 |                      |
|    | organizations, and individuals outside the                                                                                                                                                         |                           |                             |                                 |                      |
|    | United States. See Part IV, lines 15 and 16                                                                                                                                                        |                           |                             |                                 |                      |
| 4  | Benefits paid to or for members                                                                                                                                                                    |                           |                             |                                 |                      |
| 5  | Compensation of current officers, directors,                                                                                                                                                       |                           |                             |                                 |                      |
|    | trustees, and key employees                                                                                                                                                                        |                           |                             |                                 |                      |
| 6  | Compensation not included above, to disqualified                                                                                                                                                   |                           |                             |                                 |                      |
|    | persons (as defined under section 4958(f)(1)) and                                                                                                                                                  |                           |                             |                                 |                      |
|    | persons described in section 4958(c)(3)(B)                                                                                                                                                         | 409,464.                  | 352,139.                    | 57,325.                         |                      |
| 7  | Other salaries and wages                                                                                                                                                                           | 253,570,955.              | 232,527,351.                | 18,794,161.                     | 2,249,443            |
| 8  | Pension plan accruals and contributions (include                                                                                                                                                   |                           |                             |                                 |                      |
|    | section 401(k) and section 403(b) employer contributions)                                                                                                                                          | 34,348,311.               | 33,385,320.                 | 962,991.                        |                      |
| 9  | Other employee benefits                                                                                                                                                                            | 39,277,367.               | 35,306,024.                 | 3,971,343.                      |                      |
| 10 | Payroll taxes                                                                                                                                                                                      | 17,305,359.               | 15,830,764.                 | 1,474,595.                      |                      |
| 11 | Fees for services (non-employees):                                                                                                                                                                 |                           |                             |                                 |                      |
| а  | Management                                                                                                                                                                                         |                           |                             |                                 |                      |
| b  | Legal                                                                                                                                                                                              | 1,541,396.                |                             | 1,027,000.                      | 514,396              |
| С  | Accounting                                                                                                                                                                                         | 301,941.                  |                             | 301,941.                        |                      |
|    | Lobbying                                                                                                                                                                                           |                           |                             |                                 |                      |
| е  | Professional fundraising services. See Part IV, line 17                                                                                                                                            | 6,638,399.                |                             |                                 | 6,638,399            |
| f  | Investment management fees                                                                                                                                                                         | 9,514,081.                |                             | 9,514,081.                      |                      |
| g  | Other                                                                                                                                                                                              | 75,269,615.               | 57,593,767.                 | 16,832,010.                     | 843,838              |
| 12 | Advertising and promotion                                                                                                                                                                          | 493,931.                  | 419,491.                    | 73,004.                         | 1,436                |
| 13 | Office expenses                                                                                                                                                                                    | 10,029,613.               | 9,746,040.                  | 235,679.                        | 47,894               |
| 14 | Information technology                                                                                                                                                                             | 4,124,394.                | 368,695.                    | 3,754,685.                      | 1,014                |
| 15 | Royalties                                                                                                                                                                                          |                           |                             |                                 |                      |
| 16 | Occupancy                                                                                                                                                                                          | 22,895,299.               | 12,985,803.                 | 9,906,430.                      | 3,066                |
| 17 | Travel                                                                                                                                                                                             | 5,261,324.                | 3,068,230.                  | 1,972,487.                      | 220,607              |
| 18 | Payments of travel or entertainment expenses                                                                                                                                                       |                           |                             |                                 |                      |
|    | for any federal, state, or local public officials                                                                                                                                                  |                           |                             |                                 |                      |
| 19 | Conferences, conventions, and meetings                                                                                                                                                             | 395,397.                  |                             | 395,020.                        | 377                  |
| 20 | Interest                                                                                                                                                                                           | 207,112.                  | 207,112.                    |                                 |                      |
| 21 | Payments to affiliates                                                                                                                                                                             | ,                         |                             |                                 |                      |
| 22 | Depreciation, depletion, and amortization                                                                                                                                                          | 42,002,197.               | 36,014,325.                 | 5,987,872.                      |                      |
| 23 | Insurance                                                                                                                                                                                          | 5,697,667.                | 5,579,406.                  | 118,261.                        |                      |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) |                           |                             |                                 |                      |
| а  | MEDICAL SUPPLIES                                                                                                                                                                                   | 73,432,206.               | 73,432,206.                 |                                 |                      |
| b  | PGA EVENT EXPENSES                                                                                                                                                                                 | 7,930,771.                |                             |                                 | 7,930,771            |
| С  | PATIENT COSTS                                                                                                                                                                                      | 2,212,031.                | 1,386,991.                  | 825,040.                        |                      |
| d  | DUES AND REGISTRATIONS                                                                                                                                                                             | 1,989,644.                | 1,816,121.                  | 169,229.                        | 4,294                |
| е  | All other expenses                                                                                                                                                                                 | 5,487,369.                | 1,964,944.                  | 1,182,234.                      | 2,340,191            |
| 25 | <b>Total functional expenses</b> . Add lines 1 through 24e                                                                                                                                         | 620,381,648.              | 522,030,534.                | 77,555,388.                     | 20,795,726           |
| 26 | <b>Joint costs.</b> Complete this line only if the organization                                                                                                                                    |                           |                             |                                 |                      |
|    | reported in column (B) joint costs from a combined                                                                                                                                                 |                           |                             |                                 |                      |
|    | educational campaign and fundraising solicitation.                                                                                                                                                 |                           |                             |                                 |                      |
|    | Check here if following SOP 98-2 (ASC 958-720)                                                                                                                                                     |                           |                             |                                 |                      |

Part X | Balance Sheet (A) (B) Beginning of year End of year 2,966,948, 1 Cash - non-interest-bearing 1 Savings and temporary cash investments 7,536,575 5,255,703. 2 2 Pledges and grants receivable, net 5,252,278, 35,608,841. 3 3 4 Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 5 of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 6 Notes and loans receivable, net 7 7 20.340.713 18 143 097. Inventories for sale or use 8 8 6,052,215. 4,955,391. Prepaid expenses and deferred charges 9 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D \_\_\_\_\_ 10a 527,932,767. b Less: accumulated depreciation 10b 624,978,323, 10c 618,352,551. 5,981,349,414. 5,663,335,353. Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 187,687,976, 213,688,724. Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 1,362,110,491 1,348,405,365. Other assets. See Part IV, line 11 15 15 Total assets. Add lines 1 through 15 (must equal line 34) 8 198 274 933 7,907,745,025. 16 16 236,269,702. 229,218,190. 17 Accounts payable and accrued expenses ..... 17 18 Grants payable 18 10,404,922. 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 36,008,585. 36,706,503. Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 iabilities Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 595,150,151. 682,783,292. Schedule D 25 867,428,438. 959,112,907. 26 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here 

X

and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 5.983.080.147 5,632,700,282. Unrestricted net assets 27 27 377,403,553. 308,388,249. 28 Temporarily restricted net assets 28 970,362,795. 1,007,543,587. Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here complete lines 30 through 34. Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund ..... 31 31 Retained earnings, endowment, accumulated income, or other funds 32 32 Total net assets or fund balances 7,330,846,495. 6,948,632,118. 33 33 8,198,274,933. 7,907,745,025. Total liabilities and net assets/fund balances 34

| Pa | rt XI Reconciliation of Net Assets                                                                                    |            |       |       |       |
|----|-----------------------------------------------------------------------------------------------------------------------|------------|-------|-------|-------|
|    | Check if Schedule O contains a response to any question in this Part XI                                               |            |       |       | X     |
|    |                                                                                                                       | _          |       |       |       |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)                                                             | 1          | 963   | 3,647 | ,365. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)                                                              | 2          | 620   | ,381  | ,648. |
| 3  | Revenue less expenses. Subtract line 2 from line 1                                                                    | 3          | 343   | 3,265 | ,717. |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                             | 4          | 7,330 | ,846  | ,495. |
| 5  | Other changes in net assets or fund balances (explain in Schedule O)                                                  | 5          | -725  | ,480  | ,094. |
| 6  | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))        | 6          | 6,948 | 3,632 | ,118. |
| Pa | rt XII Financial Statements and Reporting                                                                             |            |       |       |       |
|    | Check if Schedule O contains a response to any question in this Part XII                                              |            |       |       | X     |
|    |                                                                                                                       |            |       | Yes   | No    |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other                                                  |            |       |       |       |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule        | Ο.         |       |       |       |
| 2a | 2a Were the organization's financial statements compiled or reviewed by an independent accountant?                    |            |       |       |       |
| b  | Were the organization's financial statements audited by an independent accountant?                                    |            | 2b    | Х     |       |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    | e audit,   |       |       |       |
|    | review, or compilation of its financial statements and selection of an independent accountant?                        |            | 2c    | Х     |       |
|    | If the organization changed either its oversight process or selection process during the tax year, explain in Sch     | edule O.   |       |       |       |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue     | d on a     |       |       |       |
|    | separate basis, consolidated basis, or both:                                                                          |            |       |       |       |
|    | Separate basis X Consolidated basis Both consolidated and separate basis                                              |            |       |       |       |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si    | ngle Audi  | t     |       |       |
|    | Act and OMB Circular A-133?                                                                                           |            | 3a    |       | Х     |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ired audit | :     |       |       |
|    | or audits, explain why in Schedule O and describe any steps taken to undergo such audits.                             |            | 3b    |       |       |

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number 36-2193608

| Pa  | rt I  | Reason                                                                                                                                    | for Public Char                                                              | <b>ity Status</b> (All organiz          | ations mu       | st complet         | te this par       | t.) See inst       | tructions.                 |                           |            |          |        |
|-----|-------|-------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------|-----------------|--------------------|-------------------|--------------------|----------------------------|---------------------------|------------|----------|--------|
| Γhe | organ | ization is not a                                                                                                                          | private foundation                                                           | because it is: (For lines 1             | I through       | 11, check          | only one b        | oox.)              |                            |                           |            |          |        |
| 1   |       | A church, cor                                                                                                                             | nvention of churche                                                          | s, or association of churc              | ches desc       | ribed in <b>se</b> | ction 170         | (b)(1)(A)(i)       |                            |                           |            |          |        |
| 2   |       | A school des                                                                                                                              | cribed in <b>section 17</b>                                                  | '0(b)(1)(A)(ii). (Attach Sc             | hedule E.)      |                    |                   |                    |                            |                           |            |          |        |
| 3   | X     |                                                                                                                                           |                                                                              | tal service organization of             |                 | in <b>section</b>  | 170(b)(1)         | (A)(iii).          |                            |                           |            |          |        |
| 4   |       | •                                                                                                                                         |                                                                              | operated in conjunction                 |                 |                    |                   |                    | (b)(1)(A)(ii               | i). Enter t               | he hospita | ıl's nan | ne,    |
|     |       | city, and state                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
| 5   |       | An organizati                                                                                                                             | on operated for the                                                          | benefit of a college or ur              | niversity ov    | wned or op         | perated by        | a governi          | mental uni                 | t describe                | ed in      |          |        |
|     |       | section 170                                                                                                                               | (b)(1)(A)(iv). (Comple                                                       | ete Part II.)                           | •               | •                  |                   | -                  |                            |                           |            |          |        |
| 6   |       |                                                                                                                                           |                                                                              | ent or governmental unit                | t describe      | d in <b>sectio</b> | n 170(b)(1        | 1)(A)(v).          |                            |                           |            |          |        |
| 7   |       |                                                                                                                                           |                                                                              | eives a substantial part                |                 |                    |                   |                    | r from the                 | general r                 | oublic des | cribed   | in     |
|     |       |                                                                                                                                           | ection 170(b)(1)(A)(vi). (Complete Part II.)                                 |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
| 8   |       |                                                                                                                                           | A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
| 9   |       | An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              | nctions - subject to certa              |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       | income and u                                                                                                                              | inrelated business t                                                         | axable income (less sect                | ion 511 ta      | x) from bu         | sinesses a        | acquired b         | y the orga                 | nization a                | after June | 30, 197  | 75.    |
|     |       |                                                                                                                                           | <b>509(a)(2).</b> (Complete                                                  |                                         |                 | •                  |                   | ·                  | , ,                        |                           |            | ,        |        |
| 10  |       | An organizati                                                                                                                             | on organized and or                                                          | perated exclusively to tes              | st for publ     | ic safety. S       | See <b>sectio</b> | n 509(a)(4         | 1).                        |                           |            |          |        |
| 11  |       | -                                                                                                                                         | -                                                                            | perated exclusively for th              | -               | •                  |                   |                    | -                          | y out the                 | purposes   | of one   | or     |
|     |       | more publicly                                                                                                                             | supported organiza                                                           | ations described in section             | on 509(a)(      | 1) or section      | on 509(a)(2       | 2). See <b>sec</b> | tion 509(                  | <b>a)(3).</b> Che         | eck the bo | x that   |        |
|     |       |                                                                                                                                           |                                                                              | organization and comple                 |                 |                    |                   |                    | -                          |                           |            |          |        |
|     |       | a Type I                                                                                                                                  |                                                                              | ¬ ·                                     | тур             |                    |                   | tegrated           |                            | d 🗆                       | Type III - | Other    |        |
| е   |       | * *                                                                                                                                       |                                                                              | at the organization is not              | controlled      | directly o         | r indirectly      | by one o           | r more disc                | qualified p               | persons ot | her tha  | an     |
|     |       | foundation m                                                                                                                              | anagers and other t                                                          | han one or more publicly                | / supporte      | d organiza         | ations des        | cribed in s        | ection 509                 | 9(a)(1) or s              | section 50 | 9(a)(2). |        |
| f   |       | If the organiza                                                                                                                           | ation received a writ                                                        | ten determination from t                | he IRS tha      | at it is a Ty      | pe I, Type        | II, or Type        | e III                      | . , . ,                   |            | . , , ,  |        |
|     |       |                                                                                                                                           | ganization, check th                                                         |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
| g   |       |                                                                                                                                           | •                                                                            | organization accepted ar                |                 |                    |                   |                    |                            | sons?                     |            |          | •      |
| _   |       |                                                                                                                                           |                                                                              | irectly controls, either al             |                 |                    |                   |                    |                            |                           |            | Yes      | No     |
|     |       |                                                                                                                                           |                                                                              | upported organization?                  |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              | n described in (i) above?               |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              | person described in (i) o               |                 |                    |                   |                    |                            |                           |            |          |        |
| h   |       |                                                                                                                                           |                                                                              | about the supported org                 |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           | 3                                                                            | ,                                       |                 | ( )                |                   |                    |                            |                           |            |          |        |
| (i) | Name  | of supported                                                                                                                              | (ii) EIN                                                                     | (iii) Type of                           | (iv) Is the o   | rganization        | (v) Did you       | u notify the       | (vi) Is<br>organizațio     | the .                     | (vii) A    | mount c  | <br>nf |
| (., |       | nization                                                                                                                                  | (11) = 114                                                                   | organization<br>(described on lines 1-9 | in col. (i) lis |                    |                   |                    | organizatio<br>(i) organiz | on in col.  <br>ed in the |            | pport    | ,      |
|     | Ū     |                                                                                                                                           |                                                                              | above or IRC section                    | governing       | document?          | (i) of your       | r support?         | Ü.S                        | .?                        | •          |          |        |
|     |       |                                                                                                                                           |                                                                              | (see instructions))                     | Yes             | No                 | Yes               | No                 | Yes                        | No                        |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              |                                         |                 |                    |                   |                    |                            |                           |            |          |        |
|     |       |                                                                                                                                           |                                                                              | I                                       | I               | l                  | I                 | I                  | I                          | 1                         |            |          |        |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Se   | ction A. Public Support                      |                     |                      |                        |                      |              |           |
|------|----------------------------------------------|---------------------|----------------------|------------------------|----------------------|--------------|-----------|
| Cale | ndar year (or fiscal year beginning in)      | (a) 2007            | (b) 2008             | (c) 2009               | (d) 2010             | (e) 2011     | (f) Total |
| 1    | Gifts, grants, contributions, and            |                     |                      |                        |                      |              |           |
|      | membership fees received. (Do not            |                     |                      |                        |                      |              |           |
|      | include any "unusual grants.")               |                     |                      |                        |                      |              |           |
| 2    | Tax revenues levied for the organ-           |                     |                      |                        |                      |              |           |
|      | ization's benefit and either paid to         |                     |                      |                        |                      |              |           |
|      | or expended on its behalf                    |                     |                      |                        |                      |              |           |
| 3    | The value of services or facilities          |                     |                      |                        |                      |              |           |
|      | furnished by a governmental unit to          |                     |                      |                        |                      |              |           |
|      | the organization without charge              |                     |                      |                        |                      |              |           |
| 4    | Total. Add lines 1 through 3                 |                     |                      |                        |                      |              |           |
| 5    | The portion of total contributions           |                     |                      |                        |                      |              |           |
|      | by each person (other than a                 |                     |                      |                        |                      |              |           |
|      | governmental unit or publicly                |                     |                      |                        |                      |              |           |
|      | supported organization) included             |                     |                      |                        |                      |              |           |
|      | on line 1 that exceeds 2% of the             |                     |                      |                        |                      |              |           |
|      | amount shown on line 11,                     |                     |                      |                        |                      |              |           |
|      | column (f)                                   |                     |                      |                        |                      |              |           |
| 6    | Public support. Subtract line 5 from line 4. |                     |                      |                        |                      |              |           |
| Se   | ction B. Total Support                       |                     |                      |                        |                      |              |           |
| Cale | ndar year (or fiscal year beginning in) 🕨    | <b>(a)</b> 2007     | (b) 2008             | (c) 2009               | (d) 2010             | (e) 2011     | (f) Total |
| 7    | Amounts from line 4                          |                     |                      |                        |                      |              |           |
| 8    | Gross income from interest,                  |                     |                      |                        |                      |              |           |
|      | dividends, payments received on              |                     |                      |                        |                      |              |           |
|      | securities loans, rents, royalties           |                     |                      |                        |                      |              |           |
|      | and income from similar sources              |                     |                      |                        |                      |              |           |
| 9    | Net income from unrelated business           |                     |                      |                        |                      |              |           |
|      | activities, whether or not the               |                     |                      |                        |                      |              |           |
|      | business is regularly carried on             |                     |                      |                        |                      |              |           |
| 10   | Other income. Do not include gain            |                     |                      |                        |                      |              |           |
|      | or loss from the sale of capital             |                     |                      |                        |                      |              |           |
|      | assets (Explain in Part IV.)                 |                     |                      |                        |                      |              |           |
| 11   | <b>Total support.</b> Add lines 7 through 10 |                     |                      |                        |                      |              |           |
| 12   | Gross receipts from related activities,      | etc. (see instructi | ons)                 |                        |                      | 12           |           |
| 13   | First five years. If the Form 990 is for     | the organization'   | s first, second, thi | rd, fourth, or fifth t | ax year as a section | on 501(c)(3) |           |
| _    | organization, check this box and stop        |                     |                      |                        |                      |              | <b>_</b>  |
|      | ction C. Computation of Publ                 |                     |                      |                        |                      | 1 1          |           |
|      | Public support percentage for 2011 (I        |                     |                      |                        |                      | 14           | %         |
|      | Public support percentage from 2010          |                     |                      |                        |                      | 15           | %         |
| 16a  | 33 1/3% support test - 2011. If the o        | •                   |                      | •                      |                      | •            |           |
|      | <b>stop here.</b> The organization qualifies |                     |                      |                        |                      |              |           |
| k    | 33 1/3% support test - 2010. If the c        | -                   |                      |                        |                      |              |           |
|      | and <b>stop here.</b> The organization qual  |                     |                      |                        |                      |              |           |
| 17a  | 10% -facts-and-circumstances test            | _                   |                      |                        |                      |              |           |
|      | and if the organization meets the "fac       |                     |                      |                        | · ·                  | -            |           |
|      | meets the "facts-and-circumstances"          |                     |                      |                        |                      |              |           |
| b    | 10% -facts-and-circumstances test            | -                   |                      |                        |                      |              |           |
|      | more, and if the organization meets th       |                     | •                    |                        |                      |              | e         |
|      | organization meets the "facts-and-circ       |                     |                      |                        |                      |              | ▶;        |
| 18   | Private foundation. If the organization      | n did not check a   | box on line 13, 16   | ia, 16b, 17a, or 17    | b, check this box a  |              | ns • L    |

Schedule A (Form 990 or 990-EZ) 2011

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                                   |                    | ,                     |                       |                     |                      |             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------|-----------------------|---------------------|----------------------|-------------|
| Calendar year (or fiscal year beginning in) ►                                                                                                                                               | (a) 2007           | <b>(b)</b> 2008       | (c) 2009              | (d) 2010            | (e) 2011             | (f) Total   |
| 1 Gifts, grants, contributions, and membership fees received. (Do not                                                                                                                       |                    |                       |                       |                     |                      |             |
| include any "unusual grants.")                                                                                                                                                              |                    |                       |                       |                     |                      |             |
| Gross receipts from admissions,<br>merchandise sold or services per-<br>formed, or facilities furnished in<br>any activity that is related to the<br>organization's tax-exempt purpose      |                    |                       |                       |                     |                      |             |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                                              |                    |                       |                       |                     |                      |             |
| 4 Tax revenues levied for the organ-<br>ization's benefit and either paid to<br>or expended on its behalf                                                                                   |                    |                       |                       |                     |                      |             |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                   |                    |                       |                       |                     |                      |             |
| 6 Total. Add lines 1 through 5                                                                                                                                                              |                    |                       |                       |                     |                      |             |
| 7a Amounts included on lines 1, 2, and                                                                                                                                                      |                    |                       |                       |                     |                      |             |
| 3 received from disqualified persons                                                                                                                                                        |                    |                       |                       |                     |                      |             |
| b Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the<br>amount on line 13 for the year                   |                    |                       |                       |                     |                      |             |
| c Add lines 7a and 7b                                                                                                                                                                       |                    |                       |                       |                     |                      |             |
| 8 Public support (Subtract line 7c from line 6.)                                                                                                                                            |                    |                       |                       |                     |                      |             |
| Section B. Total Support                                                                                                                                                                    |                    |                       |                       |                     | •                    |             |
| Calendar year (or fiscal year beginning in) ►                                                                                                                                               | (a) 2007           | <b>(b)</b> 2008       | (c) 2009              | (d) 2010            | (e) 2011             | (f) Total   |
| 9 Amounts from line 6                                                                                                                                                                       |                    |                       |                       |                     |                      |             |
| 10a Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties<br>and income from similar sources                                                 |                    |                       |                       |                     |                      |             |
| <b>b</b> Unrelated business taxable income                                                                                                                                                  |                    |                       |                       |                     |                      |             |
| (less section 511 taxes) from businesses acquired after June 30, 1975                                                                                                                       |                    |                       |                       |                     |                      |             |
| Add lines 10a and 10b  11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on  12 Other income. Do not include gain |                    |                       |                       |                     |                      |             |
| or loss from the sale of capital assets (Explain in Part IV.)                                                                                                                               |                    |                       |                       |                     |                      |             |
| 14 First five years. If the Form 990 is for                                                                                                                                                 | the organization's | s first, second, thir | d, fourth, or fifth t | ax year as a sectio | on 501(c)(3) organi: | zation,     |
|                                                                                                                                                                                             |                    |                       |                       |                     |                      | <b>&gt;</b> |
| Section C. Computation of Publi                                                                                                                                                             |                    |                       |                       |                     |                      |             |
| 15 Public support percentage for 2011 (li                                                                                                                                                   |                    |                       |                       |                     | 15                   | <u>%</u>    |
| 16 Public support percentage from 2010                                                                                                                                                      |                    |                       |                       |                     | 16                   | %           |
| Section D. Computation of Inves                                                                                                                                                             |                    |                       |                       |                     | 1 1                  |             |
| 17 Investment income percentage for 20                                                                                                                                                      |                    |                       |                       |                     | 17                   | %           |
| 18 Investment income percentage from 2                                                                                                                                                      |                    |                       |                       |                     | 18                   | %           |
| 19a 33 1/3% support tests - 2011. If the                                                                                                                                                    | -                  |                       |                       |                     |                      |             |
| more than 33 1/3%, check this box ar                                                                                                                                                        |                    |                       |                       |                     |                      |             |
| <b>b 33 1/3% support tests - 2010.</b> If the line 18 is not more than 33 1/3%, che                                                                                                         | -                  |                       |                       |                     |                      |             |
| <ul><li>20 Private foundation. If the organization</li></ul>                                                                                                                                |                    |                       |                       |                     |                      |             |
| gai inzation                                                                                                                                                                                | u                  |                       | , ,                   |                     |                      |             |

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

**Employer identification number** 

2011

SHRINERS HOSPITALS FOR CHILDREN 36-2193608 Organization type (check one): Filers of Section: 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification number

SHRINERS HOSPITALS FOR CHILDREN

36-2193608

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                            |                                                                                  |  |  |  |  |  |
|------------|------------------------------------------------------------------------------------------------|----------------------------|----------------------------------------------------------------------------------|--|--|--|--|--|
| (a)<br>No. | (b) Name, address, and ZIP + 4                                                                 | (c) Total contributions    | (d)<br>Type of contribution                                                      |  |  |  |  |  |
| 1          |                                                                                                | \$\$                       | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)  |  |  |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                                              | (c)<br>Total contributions | (d)<br>Type of contribution                                                      |  |  |  |  |  |
| 2          |                                                                                                | \$\$                       | Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.) |  |  |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                                              | (c)<br>Total contributions | (d)<br>Type of contribution                                                      |  |  |  |  |  |
|            |                                                                                                | \$                         | Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)   |  |  |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                                              | (c)<br>Total contributions | (d)<br>Type of contribution                                                      |  |  |  |  |  |
|            |                                                                                                | \$                         | Person Payroll Noncash (Complete Part II if there is a noncash contribution.)    |  |  |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                                              | (c)<br>Total contributions | (d)<br>Type of contribution                                                      |  |  |  |  |  |
|            |                                                                                                | \$                         | Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)   |  |  |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                                              | (c)<br>Total contributions | (d) Type of contribution                                                         |  |  |  |  |  |
|            |                                                                                                | \$                         | Person Payroll Noncash (Complete Part II if there is a noncash contribution.)    |  |  |  |  |  |

Name of organization Employer identification number

SHRINERS HOSPITALS FOR CHILDREN

36-2193608

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Part | II if additional space is needed.              |                                  |
|------------------------------|-------------------------------------------------------------------|------------------------------------------------|----------------------------------|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                        | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received             |
|                              |                                                                   |                                                |                                  |
|                              |                                                                   | \$                                             |                                  |
| (a)<br>No.<br>from           | (b)  Description of noncash property given                        | (c) FMV (or estimate)                          | (d)<br>Date received             |
| Part I                       |                                                                   | (see instructions)                             |                                  |
|                              |                                                                   | _                                              |                                  |
|                              |                                                                   |                                                |                                  |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                      | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received             |
|                              |                                                                   | _                                              |                                  |
|                              |                                                                   | <u> </u>                                       |                                  |
|                              |                                                                   |                                                |                                  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                        | (c) FMV (or estimate) (see instructions)       | (d)<br>Date received             |
|                              |                                                                   | _                                              |                                  |
|                              |                                                                   | <u> </u>                                       |                                  |
|                              |                                                                   | \$                                             |                                  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                        | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received             |
|                              |                                                                   | _                                              |                                  |
|                              |                                                                   | —                                              |                                  |
|                              |                                                                   | <u> </u>                                       |                                  |
| (a)<br>No.<br>from           | (b)  Description of noncash property given                        | (c)<br>FMV (or estimate)                       | (d) Date received                |
| Part I                       |                                                                   | (see instructions)                             |                                  |
|                              |                                                                   | <u> </u>                                       |                                  |
|                              |                                                                   |                                                |                                  |
| 3453 01-23                   | 10                                                                | Schedule B (Form                               | <br>990, 990-EZ, or 990-PF) (201 |

| Name of org               | ganization                                                                                                                                                                                  |                                                                                                           |                                                           |                                                                               | Employer identification number          |
|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------|
| SHRINERS                  | HOSPITALS FOR CHILDREN                                                                                                                                                                      |                                                                                                           |                                                           |                                                                               | 36-2193608                              |
| Part III                  | Exclusively religious, charitable, etc., indiverse. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc.  Use duplicate copies of Part III if addition | vidual contributions to section 5 he following line entry. For organi c., contributions of \$1,000 or les | <b>01(c)(7), (8), (</b> izations comple s for the year. ( | or (10) organization<br>eting Part III, enter<br>Enter this information once. | ns that total more than \$1,000 for the |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                         | (c) Use of gift                                                                                           |                                                           | (d) Desc                                                                      | ription of how gift is held             |
|                           |                                                                                                                                                                                             |                                                                                                           |                                                           |                                                                               |                                         |
|                           |                                                                                                                                                                                             | (e) Transfer o                                                                                            |                                                           |                                                                               |                                         |
| _                         | Transferee's name, address, a                                                                                                                                                               | nd ZIP + 4                                                                                                | Rel                                                       | lationship of trar                                                            | nsferor to transferee                   |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                         | (c) Use of gift                                                                                           |                                                           | (d) Desc                                                                      | ription of how gift is held             |
|                           |                                                                                                                                                                                             | (e) Transfer o                                                                                            | f gift                                                    |                                                                               |                                         |
| _                         | Transferee's name, address, a                                                                                                                                                               | nd ZIP + 4                                                                                                | Rel                                                       | lationship of tran                                                            | nsferor to transferee                   |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                         | (c) Use of gift                                                                                           |                                                           | (d) Desci                                                                     | ription of how gift is held             |
|                           |                                                                                                                                                                                             | (a) Tuemefer a                                                                                            |                                                           |                                                                               |                                         |
| _                         | Transferee's name, address, a                                                                                                                                                               | (e) Transfer o                                                                                            |                                                           | lationship of trar                                                            | nsferor to transferee                   |
| (a) No.                   |                                                                                                                                                                                             |                                                                                                           |                                                           |                                                                               |                                         |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                         | (c) Use of gift                                                                                           |                                                           | (d) Desc                                                                      | ription of how gift is held             |
|                           |                                                                                                                                                                                             | (e) Transfer o                                                                                            | f gift                                                    |                                                                               |                                         |
|                           | Transferee's name, address, a                                                                                                                                                               |                                                                                                           |                                                           | lationship of trar                                                            | nsferor to transferee                   |
|                           |                                                                                                                                                                                             |                                                                                                           |                                                           |                                                                               |                                         |

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2011
Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number

36-2193608

| Pa | t I Organizations Maintaining Donor Advise                          | d Funds or Other Similar Fund               | s or Accounts. Complete if the                |
|----|---------------------------------------------------------------------|---------------------------------------------|-----------------------------------------------|
|    | organization answered "Yes" to Form 990, Part IV, line              | e 6.                                        |                                               |
|    |                                                                     | (a) Donor advised funds                     | (b) Funds and other accounts                  |
| 1  | Total number at end of year                                         |                                             |                                               |
| 2  | Aggregate contributions to (during year)                            |                                             |                                               |
| 3  | Aggregate grants from (during year)                                 |                                             |                                               |
| 4  | Aggregate value at end of year                                      |                                             |                                               |
| 5  | Did the organization inform all donors and donor advisors in v      | writing that the assets held in donor adv   | ised funds                                    |
|    | are the organization's property, subject to the organization's      | exclusive legal control?                    | Yes No                                        |
| 6  | Did the organization inform all grantees, donors, and donor a       |                                             |                                               |
|    | for charitable purposes and not for the benefit of the donor o      |                                             |                                               |
|    | impermissible private benefit?                                      |                                             | Yes No                                        |
| Pa | t II Conservation Easements. Complete if the org                    |                                             |                                               |
| 1  | Purpose(s) of conservation easements held by the organization       | on (check all that apply).                  |                                               |
|    | Preservation of land for public use (e.g., recreation or e          | ducation) Preservation of an h              | istorically important land area               |
|    | Protection of natural habitat                                       | Preservation of a cer                       | rtified historic structure                    |
|    | Preservation of open space                                          |                                             |                                               |
| 2  | Complete lines 2a through 2d if the organization held a qualif      | ied conservation contribution in the form   | n of a conservation easement on the last      |
|    | day of the tax year.                                                |                                             |                                               |
|    |                                                                     |                                             | Held at the End of the Tax Year               |
| а  | Total number of conservation easements                              |                                             | 2a                                            |
| b  |                                                                     |                                             |                                               |
| С  | Number of conservation easements on a certified historic stru       | ucture included in (a)                      | 2c                                            |
| d  | Number of conservation easements included in (c) acquired a         | after 8/17/06, and not on a historic struc  | ture                                          |
|    | listed in the National Register                                     |                                             | 2d                                            |
| 3  | Number of conservation easements modified, transferred, rel         |                                             |                                               |
|    | year ▶                                                              |                                             |                                               |
| 4  | Number of states where property subject to conservation eas         | sement is located >                         |                                               |
| 5  | Does the organization have a written policy regarding the per       | iodic monitoring, inspection, handling of   | <u> </u>                                      |
|    | violations, and enforcement of the conservation easements it        | holds?                                      | Yes                                           |
| 6  | Staff and volunteer hours devoted to monitoring, inspecting,        |                                             |                                               |
| 7  | Amount of expenses incurred in monitoring, inspecting, and          | enforcing conservation easements durin      | g the year ▶ \$                               |
| 8  | Does each conservation easement reported on line 2(d) above         | e satisfy the requirements of section 17    | 0(h)(4)(B)(i)                                 |
|    | and section 170(h)(4)(B)(ii)?                                       |                                             | Yes                                           |
| 9  | In Part XIV, describe how the organization reports conservation     | on easements in its revenue and expens      | se statement, and balance sheet, and          |
|    | include, if applicable, the text of the footnote to the organizat   | ion's financial statements that describes   | s the organization's accounting for           |
|    | conservation easements.                                             |                                             |                                               |
| Pa | t III Organizations Maintaining Collections of                      |                                             | Other Similar Assets.                         |
|    | Complete if the organization answered "Yes" to Form                 | 990, Part IV, line 8.                       |                                               |
| 1a | If the organization elected, as permitted under SFAS 116 (AS        | C 958), not to report in its revenue state  | ement and balance sheet works of art,         |
|    | historical treasures, or other similar assets held for public exh   | nibition, education, or research in further | ance of public service, provide, in Part XIV, |
|    | the text of the footnote to its financial statements that describ   | bes these items.                            |                                               |
| b  | If the organization elected, as permitted under SFAS 116 (AS        | C 958), to report in its revenue statemen   | nt and balance sheet works of art, historical |
|    | treasures, or other similar assets held for public exhibition, ec   | ducation, or research in furtherance of p   | ublic service, provide the following amounts  |
|    | relating to these items:                                            |                                             |                                               |
|    | (i) Revenues included in Form 990, Part VIII, line 1                |                                             | <b>&gt;</b> \$                                |
|    |                                                                     |                                             | <b>&gt;</b> \$                                |
| 2  | If the organization received or held works of art, historical treat |                                             |                                               |
|    | the following amounts required to be reported under SFAS 1:         | 16 (ASC 958) relating to these items:       |                                               |
| а  | Revenues included in Form 990, Part VIII, line 1                    |                                             |                                               |
| b  | Assets included in Form 990, Part X                                 |                                             | <b>&gt;</b> \$                                |
|    |                                                                     |                                             |                                               |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

|                                                                                                                                       | adio 2 (1 01111 000) 2011                                             | SPITALS FOR CHI        |                         |                     |                | 36-2193         |            | Page <b>2</b> |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------|-------------------------|---------------------|----------------|-----------------|------------|---------------|
| Pai                                                                                                                                   | t III Organizations Maintaining C                                     | collections of A       | rt, Historical Tr       | easures, or O       | ther S         | imilar Asse     | ts (cont   | inued)        |
| 3                                                                                                                                     | Using the organization's acquisition, accessi (check all that apply): | on, and other record   | ds, check any of the    | following that are  | a signific     | cant use of its | collectio  | n items       |
| а                                                                                                                                     | Public exhibition                                                     | d                      | I Loan or exc           | hange programs      |                |                 |            |               |
| b                                                                                                                                     | Scholarly research                                                    | е                      | Other                   |                     |                |                 |            |               |
| С                                                                                                                                     | Preservation for future generations                                   |                        |                         |                     |                |                 |            |               |
| 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV. |                                                                       |                        |                         |                     |                |                 |            |               |
| 5                                                                                                                                     | During the year, did the organization solicit o                       | r receive donations    | of art, historical trea | sures, or other sir | nilar asse     | ets             | _          |               |
|                                                                                                                                       | to be sold to raise funds rather than to be ma                        | aintained as part of t | the organization's co   | ollection?          |                |                 | Yes        | ☐ No          |
| Pai                                                                                                                                   | t IV Escrow and Custodial Arran                                       | gements. Comple        | ete if the organizatio  | n answered "Yes     | " to Form      | n 990, Part IV, | line 9, or |               |
|                                                                                                                                       | reported an amount on Form 990, Par                                   | rt X, line 21.         |                         |                     |                |                 |            |               |
| 1a                                                                                                                                    | Is the organization an agent, trustee, custod                         | ian or other intermed  | diary for contribution  | s or other assets   | not inclu      | ided            | _          |               |
|                                                                                                                                       | on Form 990, Part X?                                                  |                        |                         |                     |                | L               | Yes        | X No          |
| b                                                                                                                                     | If "Yes," explain the arrangement in Part XIV                         |                        |                         |                     | _              |                 |            |               |
|                                                                                                                                       |                                                                       |                        |                         |                     |                |                 | Amount     | t             |
| С                                                                                                                                     | Beginning balance                                                     |                        |                         |                     |                | 1c              |            |               |
|                                                                                                                                       | Additions during the year                                             |                        |                         |                     |                | 1d              |            |               |
|                                                                                                                                       | Distributions during the year                                         |                        |                         |                     |                | 1e              |            |               |
| f                                                                                                                                     | Ending balance                                                        |                        |                         |                     |                | 1f              |            |               |
| 2a                                                                                                                                    | Did the organization include an amount on Fe                          |                        |                         |                     |                | <u>x</u>        | Yes        | └─ No         |
| <u>b</u>                                                                                                                              | If "Yes," explain the arrangement in Part XIV.                        |                        |                         |                     |                |                 |            |               |
| Pai                                                                                                                                   | t V Endowment Funds. Complete i                                       | f the organization an  | swered "Yes" to Fo      |                     |                |                 |            |               |
|                                                                                                                                       |                                                                       | (a) Current year       | (b) Prior year          | (c) Two years bad   | k <b>(d)</b> ∏ | hree years back | (e) Four   | years back    |
| 1a                                                                                                                                    | Beginning of year balance                                             | 6,598,994,424.         | 6,299,536,273.          | 5,604,239,80        | 9. 8,0         | 60,241,165.     |            |               |
| b                                                                                                                                     | Contributions                                                         |                        |                         |                     |                |                 |            |               |
|                                                                                                                                       | Net investment earnings, gains, and losses                            | 3,569,133.             | 696,982,199.            | 995,576,56          | 3.             |                 |            |               |
| d                                                                                                                                     | Grants or scholarships                                                |                        |                         |                     |                |                 |            |               |
| е                                                                                                                                     | Other expenditures for facilities                                     |                        |                         |                     |                |                 |            |               |
|                                                                                                                                       | and programs                                                          | 262,161,909.           | 397,524,048.            | 300,280,09          | 9. 4:          | 24,544,778.     |            |               |
| f                                                                                                                                     | Administrative expenses                                               |                        |                         |                     |                |                 |            |               |
| g                                                                                                                                     | End of year balance                                                   | 6,340,401,648.         | 6,598,994,424.          | 6,299,536,27        | 3. 5,6         | 04,239,809.     |            |               |
| 2                                                                                                                                     | Provide the estimated percentage of the curr                          | rent year end baland   | ce (line 1g, column (a  | a)) held as:        |                |                 |            |               |
| а                                                                                                                                     | Board designated or quasi-endowment                                   | 79.00                  | _%                      |                     |                |                 |            |               |
| b                                                                                                                                     | Permanent endowment  16.00                                            | %                      |                         |                     |                |                 |            |               |
| С                                                                                                                                     | Temporarily restricted endowment ▶                                    | 5.00 %                 |                         |                     |                |                 |            |               |
|                                                                                                                                       | The percentages in lines 2a, 2b, and 2c should                        | ıld equal 100%.        |                         |                     |                |                 |            |               |
| За                                                                                                                                    | Are there endowment funds not in the posse                            | ssion of the organiz   | ation that are held a   | nd administered 1   | for the or     | ganization      | _          |               |
|                                                                                                                                       | by:                                                                   |                        |                         |                     |                |                 |            | Yes No        |
|                                                                                                                                       | (i) unrelated organizations                                           |                        |                         |                     |                |                 | 3a(i)      | X             |
|                                                                                                                                       |                                                                       |                        |                         |                     |                |                 |            | Х             |
| b                                                                                                                                     | If "Yes" to 3a(ii), are the related organizations                     | s listed as required o | on Schedule R?          |                     |                |                 | 3b         |               |
| 4                                                                                                                                     | Describe in Part XIV the intended uses of the                         | e organization's endo  | owment funds.           |                     |                |                 |            |               |
| Pai                                                                                                                                   | t VI Land, Buildings, and Equipm                                      | nent. See Form 990     | ), Part X, line 10.     |                     |                |                 |            |               |
|                                                                                                                                       | Description of property                                               | (a) Cost or o          | ther (b) Cost           | or other (d         | c) Accum       | ulated          | (d) Bool   | k value       |
|                                                                                                                                       |                                                                       | basis (investr         | ment) basis             | (other)             | deprecia       | ation           |            |               |
| 1a                                                                                                                                    | Land                                                                  |                        | 18                      | ,138,235.           |                |                 | 18         | ,138,235.     |
|                                                                                                                                       | Buildings                                                             |                        | 789                     | ,890,089.           | 300,           | 877,115.        | 489        | ,012,974.     |
|                                                                                                                                       | Leasehold improvements                                                |                        | 10                      | ,082,403.           | 8,:            | 144,545.        | 1          | ,937,858.     |
|                                                                                                                                       | Equipment                                                             |                        | 280                     | ,849,989.           | 218,           | 911,107.        | 61         | ,938,882.     |
|                                                                                                                                       | Other                                                                 |                        | 47                      | ,324,602.           |                |                 | 47         | ,324,602.     |
| Total                                                                                                                                 | I. Add lines 1a through 1e. (Column (d) must e                        | qual Form 990, Part    | X, column (B), line 1   | 0(c).)              |                |                 | 618        | ,352,551.     |

| Schedule D (Form 990) 2011 SHRINERS HOSPIT                           | FALS FOR CHILDREN         |                | 36-2193608                                 | Page <b>3</b>                                  |
|----------------------------------------------------------------------|---------------------------|----------------|--------------------------------------------|------------------------------------------------|
| Part VII Investments - Other Securities.                             |                           | e 12.          |                                            | r age •                                        |
| (a) Description of security or category (including name of security) | (b) Book value            |                | nod of valuation:<br>-of-year market value |                                                |
| (1) Financial derivatives                                            |                           |                |                                            |                                                |
| (2) Closely-held equity interests                                    |                           |                |                                            |                                                |
| (3) Other                                                            |                           |                |                                            |                                                |
| (A)                                                                  |                           |                |                                            |                                                |
| (B)                                                                  |                           |                |                                            |                                                |
| (C)                                                                  |                           |                |                                            |                                                |
| (D)                                                                  |                           |                |                                            |                                                |
| (E)<br>(F)                                                           |                           |                |                                            |                                                |
| (G)                                                                  |                           |                |                                            |                                                |
| (H)                                                                  |                           |                |                                            |                                                |
| (1)                                                                  |                           |                |                                            |                                                |
| Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)       |                           |                |                                            |                                                |
| Part VIII Investments - Program Related.                             | See Form 990, Part X, lir | ne 13.         |                                            |                                                |
| (a) Description of investment type                                   | (b) Book value            |                | nod of valuation:<br>-of-year market value |                                                |
| (1)                                                                  |                           |                |                                            |                                                |
| (2)                                                                  |                           |                |                                            |                                                |
| (3)                                                                  |                           |                |                                            |                                                |
| (4)                                                                  |                           |                |                                            |                                                |
| (5)                                                                  |                           |                |                                            |                                                |
| <u>(6)</u>                                                           |                           |                |                                            |                                                |
| (7)                                                                  |                           |                |                                            |                                                |
| (8)<br>(9)                                                           |                           |                |                                            |                                                |
| (10)                                                                 |                           |                |                                            |                                                |
| Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)       | •                         |                |                                            |                                                |
| Part IX Other Assets. See Form 990, Part X, lin                      |                           |                |                                            |                                                |
|                                                                      | (a) Description           |                | (b) Book                                   | value                                          |
| (1) BENEFICIAL INTERESTS IN TRUSTS                                   |                           |                | 461                                        | ,074,207.                                      |
| (2) ESTATES IN PROCESS                                               |                           |                |                                            | ,302,303.                                      |
| (3) PATIENT TRANSPORTATION FUNDS                                     |                           |                |                                            | ,942,199.                                      |
| (4) COLLATERAL CASH AND SECURITIES                                   |                           |                |                                            | ,783,292.                                      |
| (5) RECEIVABLES FROM INCOME TRUSTS                                   |                           |                | 2                                          | ,303,364.                                      |
| (6)                                                                  |                           |                |                                            |                                                |
| (7)                                                                  |                           |                |                                            |                                                |
| (8)<br>(9)                                                           |                           |                |                                            |                                                |
| (10)                                                                 |                           |                |                                            |                                                |
| Total. (Column (b) must equal Form 990, Part X, col (B) I            | line 15 )                 |                | 1.348                                      | ,405,365.                                      |
| Part X Other Liabilities. See Form 990, Part                         |                           |                |                                            | <u>. , , , , , , , , , , , , , , , , , , ,</u> |
| 1. (a) Description of liability                                      |                           | (b) Book value |                                            |                                                |
| (1) Federal income taxes                                             |                           |                |                                            |                                                |
| (2) LIABILITY UNDER SEC. LENDING                                     |                           | 682,783,292.   |                                            |                                                |
| (3)                                                                  |                           |                |                                            |                                                |
| (4)                                                                  |                           |                |                                            |                                                |
| (5)                                                                  |                           |                |                                            |                                                |

| 1.                | (a) Description of liability                                                                                                           | (b) Book value                     |                                                      |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------------------------|
| (1)               | Federal income taxes                                                                                                                   |                                    |                                                      |
| (2)               | LIABILITY UNDER SEC. LENDING                                                                                                           | 682,783,292.                       |                                                      |
| (3)               |                                                                                                                                        |                                    |                                                      |
| (4)               |                                                                                                                                        |                                    |                                                      |
| (5)               |                                                                                                                                        |                                    |                                                      |
| (6)               |                                                                                                                                        |                                    |                                                      |
| (7)               |                                                                                                                                        |                                    |                                                      |
| (8)               |                                                                                                                                        |                                    |                                                      |
| (9)               |                                                                                                                                        |                                    |                                                      |
| (10)              |                                                                                                                                        |                                    |                                                      |
| (11)              |                                                                                                                                        |                                    |                                                      |
| Total.            | (Column (b) must equal Form 990, Part X, col (B) line 25.)                                                                             | 682,783,292.                       |                                                      |
| <b>2.</b> FIN     | 1 <sup>1</sup> 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial<br>I 48 (ASC 740). | statements that reports the organi | zation's liability for uncertain tax positions under |
| 132053<br>01-23-1 | 2                                                                                                                                      |                                    | Schedule D (Form 9                                   |
|                   |                                                                                                                                        | 2.2                                | •                                                    |

| Sched<br><b>Par</b> l | t XI   Reconciliation of Change in Net Assets from Form 990                                                                                                                                                       | to Auditod                    | Einan      | vial Stat      | 36-219   |               | Page <b>4</b> |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------|----------------|----------|---------------|---------------|
|                       |                                                                                                                                                                                                                   |                               | 1          | 1              | ement    |               | 647,365.      |
|                       |                                                                                                                                                                                                                   |                               | Г          | 2              |          |               | 381,648.      |
|                       |                                                                                                                                                                                                                   |                               |            | 3              |          |               | 265,717.      |
|                       | Excess or (deficit) for the year. Subtract line 2 from line 1                                                                                                                                                     |                               |            | 4              |          |               | 643,636.      |
|                       | Net unrealized gains (losses) on investments  Donated services and use of facilities                                                                                                                              |                               |            | 5              |          |               | <del></del>   |
|                       |                                                                                                                                                                                                                   |                               |            | 6              |          |               |               |
|                       | Investment expenses                                                                                                                                                                                               |                               |            | 7              |          |               |               |
|                       | Prior period adjustments Other (Describe in Part XIV.)                                                                                                                                                            |                               | - 1        | 8              |          | -68           | 836,458.      |
|                       | Other (Describe in Part XIV.) Total adjustments (net). Add lines 4 through 8                                                                                                                                      |                               |            | 9              |          |               | 480,094.      |
|                       | Excess or (deficit) for the year per audited financial statements. Combine lines 3                                                                                                                                |                               |            | 10             |          |               | 214,377.      |
| <u>Parl</u>           | XII Reconciliation of Revenue per Audited Financial Statements.                                                                                                                                                   | nents With                    | Reven      |                | Return   | ,             | ,             |
|                       |                                                                                                                                                                                                                   |                               |            |                | 1        | 297.          | 881,501.      |
|                       | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                                                                                                                                               |                               |            |                | •        |               |               |
|                       | Net unrealized gains on investments                                                                                                                                                                               | 2a                            | -656       | 643,636        |          |               |               |
|                       | Donated services and use of facilities                                                                                                                                                                            |                               |            | ,              |          |               |               |
|                       | Recoveries of prior year grants                                                                                                                                                                                   |                               |            |                |          |               |               |
|                       | Other (Describe in Part XIV.)                                                                                                                                                                                     |                               | - 9        | 514,081        |          |               |               |
|                       | Add lines <b>2a</b> through <b>2d</b>                                                                                                                                                                             | ···                           |            |                | 2e       | -666,         | 157,717.      |
| 3                     | Subtract line <b>2e</b> from line <b>1</b>                                                                                                                                                                        |                               |            |                | 3        | 964,          | 039,218.      |
| 4                     | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                                                                                                                                              |                               |            |                |          |               |               |
|                       | Investment expenses not included on Form 990, Part VIII, line 7b                                                                                                                                                  | 4a                            |            |                |          |               |               |
|                       | Other (Describe in Part XIV.)                                                                                                                                                                                     |                               | -          | -391,853       | .]       |               |               |
| С                     | Add lines <b>4a</b> and <b>4b</b>                                                                                                                                                                                 |                               |            |                | 4c       | -             | 391,853.      |
| 5                     | Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)                                                                                                                     |                               |            |                | 5        | 963,          | 647,365.      |
| Par                   | t XIII Reconciliation of Expenses per Audited Financial State                                                                                                                                                     | ments Witl                    | h Expe     | nses pe        | r Retur  | 'n            |               |
| 1                     | Total expenses and losses per audited financial statements                                                                                                                                                        |                               |            |                | 1        | 608,          | 578,946.      |
|                       | Amounts included on line 1 but not on Form 990, Part IX, line 25:                                                                                                                                                 | 1 1                           |            |                |          |               |               |
|                       | Donated services and use of facilities                                                                                                                                                                            |                               |            |                |          |               |               |
| b                     | Prior year adjustments                                                                                                                                                                                            | 2b                            |            |                |          |               |               |
|                       | Other losses                                                                                                                                                                                                      |                               |            |                | _        |               |               |
|                       | Other (Describe in Part XIV.)                                                                                                                                                                                     | 2d                            |            | 573,994        | <u>-</u> |               |               |
|                       | Add lines 2a through 2d                                                                                                                                                                                           |                               |            |                | 2e       |               | 573,994.      |
|                       | Subtract line 2e from line 1                                                                                                                                                                                      |                               |            |                | 3        | 608,          | 004,952.      |
|                       | Amounts included on Form 990, Part IX, line 25, but not on line 1:                                                                                                                                                | 1.1                           |            |                |          |               |               |
|                       | Investment expenses not included on Form 990, Part VIII, line 7b                                                                                                                                                  |                               | 1 2        | 376,696        | -        |               |               |
|                       | Other (Describe in Part XIV.)                                                                                                                                                                                     |                               |            |                |          | 1 2           | 376,696.      |
|                       | Add lines 4a and 4b                                                                                                                                                                                               |                               |            |                | 4c       |               | 381,648.      |
|                       | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  t XIV Supplemental Information                                                                                                  |                               |            |                | 5        | 020,          | 301,040.      |
|                       | lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Par                                                                                                                           | + III - III - III - III - III | and 4. Day | 4 IV / Iiman i | 11       | h. Dart V. En |               |
| (, line               | 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also col V, LINE 4: THE ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND NCES) ARE THE PRIMARY SOURCE OF SUPPORT FROM WHICH SHRINERS F | mplete this pa                |            |                |          |               |               |
| OR O                  | CHILDREN PERFORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARYOSE.                                                                                                                                                 | Y EXEMPT                      |            |                |          |               |               |
|                       |                                                                                                                                                                                                                   |                               |            |                |          |               |               |

PART XI, LINE 8 - OTHER ADJUSTMENTS:

CHANGE IN PENSION FUNDING OBLIGATION -11,307,912.

TRANSFERS TO RELATED ENTITIES -64,696,301.

132055 01-23-12

#### **SCHEDULE F** (Form 990)

#### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

Open to Public

Name of the organization

Department of the Treasury ► Attach to Form 990. ► See separate instructions. Internal Revenue Service

Inspection

**Employer identification number** 

OMB No. 1545-0047

| SHRINERS HOSPITALS FOR                                                                                                  | CHILDREN                            |                                                                                       |                                                                                                                                                      |                                     | 36-2193608                                                                |                                                                  |
|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------|
| Part I General Info                                                                                                     | rmation on A                        | ctivities Ou                                                                          | tside the United States. Comple                                                                                                                      | ete if the orgar                    | nization answered                                                         | "Yes"                                                            |
| to Form 990, Par                                                                                                        | rt IV, line 14b.                    |                                                                                       |                                                                                                                                                      |                                     |                                                                           |                                                                  |
| <del>-</del>                                                                                                            | -                                   |                                                                                       | ds to substantiate the amount of its gra                                                                                                             |                                     |                                                                           | , ,                                                              |
| the grantees' eligibility f                                                                                             | or the grants or a                  | assistance, and                                                                       | the selection criteria used to award the                                                                                                             | e grants or ass                     | istance? X                                                                | Yes No                                                           |
| 2 For grantmakers. Described United States.                                                                             | cribe in Part V the                 | e organization's                                                                      | procedures for monitoring the use of its                                                                                                             | s grants and o                      | ther assistance ou                                                        | itside the                                                       |
|                                                                                                                         | he following Parl                   | I, line 3 table ca                                                                    | an be duplicated if additional space is r                                                                                                            | needed.)                            |                                                                           |                                                                  |
| (a) Region                                                                                                              | (b) Number of offices in the region | (c) Number of<br>employees,<br>agents, and<br>independent<br>contractors<br>in region | (d) Activities conducted in region<br>(by type) (e.g., fundraising, program<br>services, investments, grants to<br>recipients located in the region) | (e) If acti<br>is a pro<br>describe | vity listed in (d)<br>gram service,<br>e specific type<br>ce(s) in region | (f) Total<br>expenditures<br>for and<br>investments<br>in region |
|                                                                                                                         |                                     |                                                                                       | FUNDING TO HOSPITAL<br>SHRINERS PARA NINOS, A                                                                                                        |                                     |                                                                           |                                                                  |
|                                                                                                                         |                                     |                                                                                       | RELATED NONPROFIT                                                                                                                                    |                                     |                                                                           |                                                                  |
| MEXICO                                                                                                                  | 0                                   | 0                                                                                     | ORGANIZATION.                                                                                                                                        |                                     |                                                                           | 12,995,198.                                                      |
|                                                                                                                         |                                     |                                                                                       | FUNDING TO SHRINERS HOSPITALS FOR CHILDREN RELATED NONPROFIT                                                                                         |                                     |                                                                           |                                                                  |
| CANADA                                                                                                                  |                                     | 0                                                                                     | ORGANIZATION.                                                                                                                                        |                                     |                                                                           | 11,903,675.                                                      |
|                                                                                                                         |                                     |                                                                                       |                                                                                                                                                      |                                     |                                                                           |                                                                  |
| 3 a Sub-total  b Total from continuation sheets to Part I  c Totals (add lines 3a and 3b)  LHA For Paperwork Reductions | 0                                   | 0 0                                                                                   |                                                                                                                                                      |                                     |                                                                           | 24,898,873.<br>0.<br>24,898,873.<br>(Form 990) 2011              |

132071 01-23-12

| Schedule F (Form 990) 201  | 1 SHRINERS                                          | S HOSPITALS FOR CHI       | ILDREN                         |                          | 36-21936                        | 508                                     |                                        | Page                                                 |
|----------------------------|-----------------------------------------------------|---------------------------|--------------------------------|--------------------------|---------------------------------|-----------------------------------------|----------------------------------------|------------------------------------------------------|
| Part II Grants and Oth     | er Assistance to Or                                 | ganizations or Entities   | Outside the United States.     | Complete if the o        | rganization answered            | d "Yes" to Form 9                       | 990, Part IV, line 15, fo              | r any                                                |
| recipient who re           | ceived more than \$5,                               | 000. Check this box if no | o one recipient received mor   | e than \$5,000           |                                 |                                         |                                        | ▶ □                                                  |
|                            | plicated if additional                              |                           |                                |                          |                                 |                                         |                                        |                                                      |
| 1 (a) Name of organization | <b>(b)</b> IRS code section and EIN (if applicable) | (c) Region                | <b>(d)</b> Purpose of grant    | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of<br>non-cash<br>assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FM) appraisal, other) |
|                            |                                                     |                           |                                |                          |                                 |                                         |                                        |                                                      |
|                            |                                                     |                           |                                |                          |                                 |                                         |                                        |                                                      |
|                            |                                                     |                           |                                |                          |                                 |                                         |                                        |                                                      |
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|                            |                                                     |                           |                                |                          |                                 |                                         |                                        |                                                      |
|                            |                                                     |                           |                                |                          |                                 |                                         |                                        |                                                      |
|                            |                                                     |                           | recognized as charities by th  |                          | -                               |                                         |                                        |                                                      |
|                            |                                                     |                           | n 501(c)(3) equivalency letter |                          |                                 | 🕨 .                                     |                                        |                                                      |
| 3 Enter total number of    | other organizations                                 | or entities               |                                |                          |                                 | <b>)</b>                                |                                        |                                                      |

| Part III         | Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.  Part III can be duplicated if additional space is needed. |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------------|--------------------------|----------------------------------------|-----------------------------------|----------------------------------------|----------------------------------------------------------------|--|--|--|--|--|
| (a) <sup>-</sup> | Type of grant or assistance                                                                                                                                                                                          | (b) Region | (c) Number of recipients | (d) Amount of cash grant | <b>(e)</b> Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |
|                  |                                                                                                                                                                                                                      |            |                          |                          |                                        |                                   |                                        |                                                                |  |  |  |  |  |

| Part | IV Foreign Forms                                                                                                                                                                                                                                                                                                                                                         |     |      |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------|
| 1    | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)                                                                                                           | Yes | x No |
| 2    | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) | Yes | X No |
| 3    | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)                                                                                            | Yes | X No |
| 4    | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)                   | Yes | X No |
| 5    | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)                                                                                                        | Yes | X No |
| 6    | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)                                                                                                                                      | Yes | x No |

| Part V Supplemental Information                                                                                                                                                                                                                                                             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column |
| (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.                                                                                                                                                                         |
| SCHEDULE F, PART I, LINE 2: THE FOREIGN ORGANIZATIONS RECEIVING FUNDING                                                                                                                                                                                                                     |
| ARE ENTIRELY CONTROLLED BY THIS ORGANIZATION'S OFFICERS. THE SAME                                                                                                                                                                                                                           |
|                                                                                                                                                                                                                                                                                             |
| PROTOCOLS FOR THIS ORGANIZATION'S PROGRAM SERVICE INITIATIVES APPLY TO                                                                                                                                                                                                                      |
| THE FOREIGN ORGANIZATIONS.                                                                                                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                                                             |
|                                                                                                                                                                                                                                                                                             |
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#### **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Open To Bublic

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Open To Public Inspection

| lame of the organization                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |                                                         |                                                                                     |         | Employer ide                  | ntification number |                            |  |                            |  |                               |  |                               |  |                               |  |                            |  |                            |  |                            |  |                            |  |                               |  |                               |  |                            |  |                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------------------------------|---------|-------------------------------|--------------------|----------------------------|--|----------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|----------------------------|--|----------------------------|--|----------------------------|--|----------------------------|--|-------------------------------|--|-------------------------------|--|----------------------------|--|---------------------------------------------------------|
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| Part I Fundraising Activities required to complete this par                                                                                                                                                                                            | <ul> <li>Complete if the organization answer.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ered "Y                                        | es" to                                                  | Form 990, Part IV,                                                                  | ine 1   | 7. Form 990-EZ                | Ifilers are not    |                            |  |                            |  |                               |  |                               |  |                               |  |                            |  |                            |  |                            |  |                            |  |                               |  |                               |  |                            |  |                                                         |
| <ul> <li>a X Mail solicitations</li> <li>b X Internet and email solicitations</li> <li>c X Phone solicitations</li> <li>d X In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, P</li> </ul> | e X Solicitat f Solicitat g X Special  or oral agreement with any individual  art VII) or entity in connection with p ividuals or entities (fundraisers) purs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | tion of<br>tion of<br>fundra<br>(includerofess | non-govern<br>govern<br>dising of<br>ding of<br>ional f | overnment grants nment grants events fficers, directors, true fundraising services? | stees   | Yes                           |                    |                            |  |                            |  |                               |  |                               |  |                               |  |                            |  |                            |  |                            |  |                            |  |                               |  |                               |  |                            |  |                                                         |
| (i) Name and address of individual or entity (fundraiser)                                                                                                                                                                                              | RINERS HOSPITALS FOR CHILDREN  Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are no ete this part.  Inization raised funds through any of the following activities. Check all that apply.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following activities are no ete this part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are no ethic part.  Provided in the following ethics are not part | have custody or control of                     |                                                         | have custody<br>or control of                                                       |         | have custody<br>or control of |                    | have custody or control of |  | have custody or control of |  | have custody<br>or control of |  | have custody<br>or control of |  | have custody<br>or control of |  | have custody or control of |  | have custody<br>or control of |  | have custody<br>or control of |  | have custody or control of |  | (vi) Amount paid<br>to (or retained by)<br>organization |
|                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Yes                                            | No                                                      |                                                                                     |         |                               |                    |                            |  |                            |  |                               |  |                               |  |                               |  |                            |  |                            |  |                            |  |                            |  |                               |  |                               |  |                            |  |                                                         |
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LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011

Schedule G (Form 990 or 990-EZ) 2011 SHRINERS HOSPITALS FOR CHILDREN

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

(a) Event #1 (b) Event #2 (c) Other events (d) Total events

|                 |        |                                                                                        | (4) 21 3111 11 11                       | (3, 2, 3, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, | (c) cance or and   | (d) Total events           |
|-----------------|--------|----------------------------------------------------------------------------------------|-----------------------------------------|--------------------------------------------------|--------------------|----------------------------|
|                 |        |                                                                                        | PAPER CRUSADE                           | FOOTBALL GAME                                    | 30                 | (add col. (a) through      |
| 4               |        |                                                                                        | (event type)                            | (event type)                                     | (total number)     | col. <b>(c)</b> )          |
| nue             |        |                                                                                        | , ,,                                    | · • • • •                                        | ,                  |                            |
| Revenue         | 1      | Gross receipts                                                                         | 9,894,950.                              | 4,431,055.                                       | 14,210,716.        | 28,536,721.                |
| ш               |        |                                                                                        |                                         |                                                  |                    |                            |
|                 | 2      | Less: Charitable contributions                                                         |                                         |                                                  |                    |                            |
|                 |        |                                                                                        |                                         |                                                  |                    |                            |
|                 | 3      | Gross income (line 1 minus line 2)                                                     | 9,894,950.                              | 4,431,055.                                       | 14,210,716.        | 28,536,721.                |
|                 |        |                                                                                        |                                         |                                                  |                    |                            |
|                 | 4      | Cash prizes                                                                            |                                         |                                                  |                    |                            |
|                 | 5      | Noncash prizes                                                                         |                                         |                                                  |                    |                            |
| Direct Expenses | 5      | Noncash phizos                                                                         |                                         |                                                  |                    |                            |
| per             | 6      | Rent/facility costs                                                                    |                                         |                                                  |                    |                            |
| Ĥ               |        |                                                                                        |                                         |                                                  |                    |                            |
| Jirec           | 7      | Food and beverages                                                                     |                                         |                                                  |                    |                            |
|                 |        |                                                                                        |                                         |                                                  |                    |                            |
|                 | 8      | Entertainment                                                                          |                                         | 00.105                                           | 005 030            | 500.004                    |
|                 | 9      | Other direct expenses                                                                  |                                         | ·                                                | 285,838.           | 573,994.                   |
|                 | 10     | Direct expense summary. Add lines 4 through Net income summary. Combine line 3, column | · / · · · · · · · · · · · · · · · · · · |                                                  |                    | 27,962,727.                |
| Pa              | rt I   | <b>III Gaming.</b> Complete if the organization                                        | answered "Yes" to Form                  | 990, Part IV, line 19, or r                      | reported more than |                            |
|                 |        | \$15,000 on Form 990-EZ, line 6a.                                                      |                                         |                                                  |                    |                            |
| Ф               |        |                                                                                        | (a) Bingo                               | (b) Pull tabs/instant                            | (c) Other gaming   | (d) Total gaming (add      |
| Revenue         |        |                                                                                        | (a) Billigo                             | bingo/progressive bingo                          | (b) Other gaming   | col. (a) through col. (c)) |
| Rev             |        |                                                                                        |                                         |                                                  |                    |                            |
|                 | 1      | Gross revenue                                                                          |                                         |                                                  |                    |                            |
|                 | 2      | Cash prizes                                                                            |                                         |                                                  |                    |                            |
| ses             | _      | Odon prizes                                                                            |                                         |                                                  |                    | _                          |
| Expenses        | 3      | Noncash prizes                                                                         |                                         |                                                  |                    |                            |
| Ű               |        |                                                                                        |                                         |                                                  |                    |                            |
| Direct          | 4      | Rent/facility costs                                                                    |                                         |                                                  |                    |                            |
|                 |        |                                                                                        |                                         |                                                  |                    |                            |
|                 | 5      | Other direct expenses                                                                  |                                         |                                                  | T T                |                            |
|                 |        | Makantana lahari                                                                       | Yes %                                   | Yes %                                            | Yes %              |                            |
|                 | 6      | Volunteer labor                                                                        | └── No                                  | └── No                                           | No No              |                            |
|                 | 7      | Direct expense summary. Add lines 2 through                                            | n 5 in column (d)                       |                                                  | •                  | (                          |
|                 | -      | 2 (A                                                                                   |                                         |                                                  |                    | 1.                         |
|                 | 8      | Net gaming income summary. Combine line 1                                              | I, column d, and line 7                 |                                                  | <b>&gt;</b>        |                            |
|                 |        |                                                                                        |                                         |                                                  |                    | _                          |
|                 |        | ter the state(s) in which the organization opera                                       | _                                       |                                                  |                    |                            |
|                 |        | the organization licensed to operate gaming ac                                         | ctivities in each of these s            | states?                                          |                    | Yes No                     |
| b               | . If " | No," explain:                                                                          |                                         |                                                  |                    |                            |
|                 | "      |                                                                                        |                                         |                                                  |                    |                            |
|                 | _      |                                                                                        |                                         |                                                  |                    |                            |
| 10:             | _      |                                                                                        | evoked suspended or te                  | rminated during the tax y                        | vear?              | Yes No                     |
|                 | We     | ere any of the organization's gaming licenses re                                       | evoked, suspended or te                 | rminated during the tax y                        | year?              | Yes No                     |
|                 | We     |                                                                                        | evoked, suspended or te                 | rminated during the tax y                        | year?              | Yes No                     |
|                 | We     | ere any of the organization's gaming licenses re                                       | evoked, suspended or te                 | rminated during the tax y                        | year?              | Yes No                     |

132082 01-23-12

Schedule G (Form 990 or 990-EZ) 2011

| Sch | edule G (Form 990 or 990-EZ) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-2                                                     | 193608      | Page 3       |
|-----|----------------------------------------------------------------------------------------------------------------------------|-------------|--------------|
| 11  | Does the organization operate gaming activities with nonmembers?                                                           | Y           | es No        |
|     | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed       |             |              |
|     | to administer charitable gaming?                                                                                           | □ v         | es No        |
| 12  | Indicate the percentage of gaming activity operated in:                                                                    | ·  i        |              |
|     |                                                                                                                            | 10-         | 0/           |
|     | The organization's facility                                                                                                |             | %            |
|     | An outside facility                                                                                                        | . 13b       | %            |
| 14  | Enter the name and address of the person who prepares the organization's gaming/special events books and records:          |             |              |
|     | Name                                                                                                                       |             |              |
|     | Address                                                                                                                    |             |              |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue?               | <b>Y</b>    | es No        |
| b   | If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount                              |             |              |
|     | of gaming revenue retained by the third party > \$                                                                         |             |              |
| С   | If "Yes," enter name and address of the third party:                                                                       |             |              |
|     | Name                                                                                                                       |             |              |
|     | Address >                                                                                                                  |             |              |
| 16  | Gaming manager information:                                                                                                |             |              |
|     | Name ▶                                                                                                                     |             |              |
|     |                                                                                                                            |             |              |
|     | Gaming manager compensation ▶ \$                                                                                           |             |              |
|     | Description of services provided                                                                                           |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     | Director/officer Employee Independent contractor                                                                           |             |              |
| 17  | Mandatory distributions:                                                                                                   |             |              |
|     | Is the organization required under state law to make charitable distributions from the gaming proceeds to                  |             |              |
| а   |                                                                                                                            | □ v         | es No        |
|     | retain the state gaming license?                                                                                           | — 1         | es NO        |
| b   | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the |             |              |
|     | organization's own exempt activities during the tax year > \$                                                              |             |              |
| Pa  | Tt IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns        |             |              |
|     | lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional informat         | on (see ins | structions). |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             |              |
|     |                                                                                                                            |             | -            |

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

#### **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990.
 See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number

36-2193608

Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital 1b Х facilities during the tax year Applied uniformly to all hospital facilities  $\perp$  Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes." indicate which of the following was the FPG family income limit for eligibility for free care: Х За 150% 200% X Other b Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the Х following was the family income limit for eligibility for discounted care: 3b 350% x 400% 200% 250% 300% \_\_ Other c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Х b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 5c 6a Did the organization prepare a community benefit report during the tax year? 6a Х **b** If "Yes," did the organization make it available to the public? X Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of activities or programs (optional) (e) Net community benefit expense (f) Percent of total expense (b) Persons (C) Total (d) Direct **Financial Assistance and** served (optional) community benefit expense offsetting revenue **Means-Tested Government Programs** a Financial Assistance at cost (from 500,814,483 66,934,531 433,879,952 69.94% Worksheet 1) **b** Medicaid (from Worksheet 3. column a) c Costs of other means-tested government programs (from Worksheet 3, column b) ..... d Total Financial Assistance and 500 814 483 66,934,531. 433,879,952 69.94% Means-Tested Government Programs Other Benefits e Community health improvement services and community benefit operations (from Worksheet 4)

132091 01-23-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2011

3.42%

3.42%

73.36%

21,216,051

21,216,051

455,096,003.

21,216,051

21,216,051

522,030,534.

k Total. Add lines 7d and 7j

Worksheet 8)

f Health professions education (from Worksheet 5)

g Subsidized health services

(from Worksheet 6)

Total. Other Benefits

 h Research (from Worksheet 7) ......
 i Cash and in-kind contributions for community benefit (from

66.934.531.

|      | rt II   Community Building A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Activities Comp                                 | lete this table if th            | e organizatior                    | conducte    | ed any c                  | ommunity building | activities |                                | the      |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|----------------------------------|-----------------------------------|-------------|---------------------------|-------------------|------------|--------------------------------|----------|
|      | tax year, and describe in Par                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                 |                                  | -                                 |             | -                         |                   |            | Ū                              |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | (a) Number of activities or programs (optional) | (b) Persons<br>served (optional) | (C) Total community building expe | offs        | (d) Direct<br>etting reve |                   |            | <b>f)</b> Percen<br>otal exper |          |
| 1    | Physical improvements and housing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 2    | Economic development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 3    | Community support                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 4    | Environmental improvements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 5    | Leadership development and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
|      | training for community members                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 6    | Coalition building                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 7    | Community health improvement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
|      | advocacy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 8    | Workforce development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 9    | Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 10   | Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| Pa   | rt III Bad Debt, Medicare, &                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | & Collection P                                  | ractices                         |                                   | •           |                           | •                 |            |                                |          |
|      | , ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| Sect | tion A. Bad Debt Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                 |                                  |                                   |             |                           |                   |            | Yes                            | No       |
| 1    | Did the organization report bad deb                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | •                                               |                                  |                                   | -           |                           | sociation         |            |                                | <b>.</b> |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             | 1 1                       |                   | 1          |                                | X        |
|      | · ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | •                                               |                                  |                                   |             | 2                         |                   |            |                                |          |
| 3    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | -                                               | =                                |                                   |             |                           |                   |            |                                |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             | 3                         |                   |            |                                |          |
| 4    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | •                                               |                                  |                                   |             |                           |                   |            |                                |          |
|      | expense. In addition, describe the c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | osting methodolog                               | gy used in determi               | ning the amou                     | unts report | ed on li                  | nes               |            |                                |          |
|      | 2 and 3, and rationale for including a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | a portion of bad de                             | ebt amounts as co                | mmunity ben                       | efit.       |                           |                   |            |                                |          |
| Sect | tion B. Medicare                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 5    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 6    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             | -                         |                   |            |                                |          |
| 7    | Subtract line 6 from line 5. This is th                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | e surplus (or short                             | fall)                            |                                   |             | 7                         |                   |            |                                |          |
| 8    | Describe in Part VI the extent to whi                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ch any shortfall rep                            | oorted in line 7 sh              | ould be treate                    | d as comr   | nunity b                  | enefit.           |            |                                |          |
|      | Also describe in Part VI the costing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | methodology or so                               | ource used to dete               | ermine the am                     | ount repor  | ted on I                  | ine 6.            |            |                                |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ethod used:                                     | _                                | _                                 |             |                           |                   |            |                                |          |
|      | Cost accounting system                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Cost to char                                    | rge ratio └                      | ☐ Other                           |             |                           |                   |            |                                |          |
|      | 6 Coalition building 7 Community health improvement advocacy 8 Workforce development 9 Other 10 Total Bad Debt, Medicare, & Collection Practices  Section A. Bad Debt Expense 1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? 2 Enter the amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy 3 Enter the estimated amount of the organization's financial assistance policy 4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit.  Section B. Medicare 5 Enter total revenue received from Medicare (including DSH and IME) 6 Enter Medicare allowable costs of care relating to payments on line 5 7 Subtract line 6 from line 5. This is the surplus (or shortfall) 7 Subtract line 6 from line 5. This is the surplus (or shortfall) 8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:  Check the box that describes the method used:  Check the box that describes the method used:  Cost accounting system  Cost to charge ratio  Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| 9a   | 2 Economic development 3 Community support 4 Environmental improvements 5 Leadership development and training for community members 6 Coalition building 7 Community health improvement advocacy 8 Workforce development 9 Other 10 Total Part III Bad Debt, Medicare, & Collection Practices  Section A. Bad Debt Expense 1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? 2 Enter the amount of the organization's bad debt expense expense attributable to patients eligible under the organization's financial astatements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit.  Section B. Medicare 5 Enter total revenue received from Medicare (including DSH and IME) 6 Enter Medicare allowable costs of care relating to payments on line 5 6 7 Subtract line 6 from line 5. This is the surplus (or shortfall)     Describe in Part VI the cextent to which any shortfall reported in line 7 should be treated as community benefit.  Also describe in Part VI the cextent to which any shortfall reported in line 7 should be treated as community benefit.  Also describe in Part VI the cextent to which any shortfall reported in line 7 should be treated as community benefit.  Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.  Check the box that describes the method used:  Cost accounting system Cost to charge ratio Other  Section C. Collection Practices  (a) Did the organization's collection policy during the tax year?  (b) Description of primary activity of entity  (c) Organization's (d) Officers, direct, orgonitives, orgonit |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
| b    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             | Part VI .                 |                   | 9b         |                                |          |
| Ра   | rt IV   Management Compar                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | nies and Joint                                  | <b>ventures</b> (see             | instruction                       | ns)         |                           |                   |            |                                |          |
|      | (a) Name of entity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                 |                                  | у                                 |             |                           | ors, trustees, o  | r I n      |                                |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 | ,,                               |                                   |             |                           | I kev emplovees   | i'   .     |                                |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             |                           | ownership %       | n ow       | nership                        | %        |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             |                           | <del>'</del>      |            |                                |          |
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                 |                                  |                                   |             |                           |                   |            |                                |          |
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|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | l                                               |                                  |                                   |             |                           |                   |            |                                |          |

| Double To Sility Information                              |                   |                   |                     |                                                  |                          |                   |             |          |                    | raye    |
|-----------------------------------------------------------|-------------------|-------------------|---------------------|--------------------------------------------------|--------------------------|-------------------|-------------|----------|--------------------|---------|
| Part V Facility Information                               |                   | _                 | 1                   | _                                                | 1                        |                   |             | _        |                    |         |
| Section A. Hospital Facilities                            |                   | ical              |                     |                                                  |                          |                   |             |          |                    |         |
| (list in order of size, from largest to smallest)         |                   | surgical          |                     |                                                  | ta                       |                   |             |          |                    |         |
|                                                           |                   |                   | <del> </del>        | l_                                               | ds                       |                   |             |          |                    |         |
|                                                           | ita               | la<br>Sa          | piţ                 | oita                                             | ۱ž                       | نَجَ              |             |          |                    |         |
| How many hospital facilities did the organization operate | l so              | jpe               | hos                 | los                                              | ess                      | acil              | ĺδ          |          |                    |         |
| during the tax year?                                      | Licensed hospital | General medical & | Children's hospital | Teaching hospital                                | Critical access hospital | Research facility | ER-24 hours | <u>۲</u> |                    |         |
|                                                           | l se              | era               | dre                 | <u>¥</u>                                         | g                        | ear               | 47          | ER-other |                    |         |
|                                                           | <u>  8</u>        | jen<br>Jen        | ΙĔ                  | eac                                              | ĮĘ.                      | Ses               | R-2         | l ë      |                    |         |
| Name and address                                          |                   | $\vdash$          | $\vdash$            | ╚                                                | $\vdash$                 | <u>"</u>          | Щ           | Щ.       | Other (describe)   |         |
| 1 SHRINERS HOSPITAL FOR CHILDREN-CHICAG                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 2211 NORTH OAK PARK AVENUE                                |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| CHICAGO, IL 60707-3392                                    | Х                 |                   | Х                   | Х                                                |                          | Х                 |             |          |                    |         |
| 2 SHRINERS HOSPITAL FOR CHILDREN-CINCIN                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 3229 BURNET AVENUE                                        |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| CINCINNATI, OH 45229-3095                                 | х                 |                   | Х                   | Х                                                |                          | Х                 |             |          |                    |         |
| 3 SHRINERS HOSPITAL FOR CHILDREN-ERIE                     |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 1645 WEST 8TH STREET                                      |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| ERIE, PA 16505                                            | х                 |                   | Х                   | Х                                                |                          | х                 |             |          |                    |         |
| 4 SHRINERS HOSPITAL FOR CHILDREN-GALVES                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 815 MARKET STREET                                         |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| GALVESTON, TX 77550                                       | -                 |                   | x                   | x                                                |                          | x                 |             |          |                    |         |
| 5 SHRINERS HOSPITAL FOR CHILDREN-GREENV                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 950 WEST FARIS ROAD                                       |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| GREENVILLE, SC 29605                                      | =                 |                   | x                   | x                                                |                          | x                 |             |          |                    |         |
| 6 SHRINERS HOSPITAL FOR CHILDREN-HONOLU                   |                   |                   | Ħ                   | <del>                                     </del> |                          | Ħ                 |             |          |                    |         |
| 1310 PUNAHOU STREET                                       |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| HONOLULU, HI 96826-1099                                   | -                 |                   | l x                 | x                                                |                          | x                 |             |          |                    |         |
| 7 SHRINERS HOSPITAL FOR CHILDREN-HOUSTO                   |                   | ╁                 | <u> </u>            |                                                  | $\vdash$                 |                   | $\vdash$    |          |                    |         |
| 6977 MAIN STREET                                          | _                 |                   |                     |                                                  |                          |                   |             |          |                    |         |
|                                                           | -                 |                   | Į ,                 | x                                                |                          | Į                 |             |          |                    |         |
| HOUSTON, TX 77030-3701                                    | ^                 | -                 | ^                   | ^                                                | -                        | Х                 |             |          |                    |         |
| 8 SHRINERS HOSPITAL FOR CHILDREN-LEXING                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 1900 RICHMOND ROAD                                        |                   |                   | ١,,                 | ١,,                                              |                          | ١,,               |             |          |                    |         |
| LEXINGTON, KY 40502                                       | Х                 | -                 | X                   | Х                                                |                          | Х                 |             |          |                    |         |
| 9 SHRINERS HOSPITAL FOR CHILDREN-L.A.                     |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 3160 GENEVA STREET                                        |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| LOS ANGELES, CA 90020                                     | Х                 | <u> </u>          | X                   | Х                                                | _                        | Х                 |             |          |                    |         |
| 10 SHRINERS HOSPITAL FOR CHILDREN-POPS                    |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 2425 STOCKTON BOULEVARD                                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| SACRAMENTO, CA 95817                                      | Х                 |                   | Х                   | Х                                                |                          | Х                 |             |          |                    |         |
| 11 SHRINERS HOSPITAL FOR CHILDREN-PHILAD                  |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 3551 NORTH BROAD STREET                                   |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| PHILADELPHIA, PA 19140-4131                               | Х                 |                   | Х                   | Х                                                |                          | Х                 |             |          |                    |         |
| 12 SHRINERS HOSPITAL FOR CHILDREN-PORTLA                  |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 3101 SW SAM JACKSON PARK RD.                              |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| PORTLAND, OR 97239-3095                                   | х                 |                   | Х                   | Х                                                |                          | Х                 |             |          |                    |         |
| 13 SHRINERS HOSPITAL FOR CHILDREN-SALT L                  |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| FAIRFAX ROAD AT VIRGINIA STREET                           |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| SALT LAKE CITY, UT 84103                                  | х                 |                   | Х                   | Х                                                |                          | х                 |             |          |                    |         |
| 14 SHRINERS HOSPITAL FOR CHILDREN-SHREVE                  |                   |                   |                     |                                                  |                          |                   |             |          |                    |         |
| 3100 SAMFORD AVENUE                                       | $\neg$            |                   |                     |                                                  | 1                        | 1                 | 1           |          |                    |         |
| SHREVEPORT, LA 71103                                      | x                 |                   | х                   | x                                                | 1                        | х                 | 1           |          |                    |         |
| 15 SHRINERS HOSPITAL FOR CHILDREN-SPOKAN                  | $\neg \vdash$     | T                 | t                   | T                                                | T                        | T                 | l           | T        |                    |         |
| 911 WEST 5TH AVENUE                                       | $\dashv$          |                   |                     |                                                  | 1                        | 1                 | 1           |          |                    |         |
| SPOKANE, WA 99204                                         | x                 |                   | x                   | x                                                | 1                        | x                 | 1           |          |                    |         |
| 16 SHRINERS HOSPITAL FOR CHILDREN-ST. LO                  | <del></del>       | $\vdash$          | Ť                   | Ť                                                | $\vdash$                 | H                 | $\vdash$    |          |                    |         |
| 2001 S. LINDBERGH BOULEVARD                               | $\dashv$          |                   |                     |                                                  | 1                        | 1                 | 1           |          |                    |         |
| ST. LOUIS, MO 63131-3597                                  | -                 |                   | x                   | x                                                | 1                        | x                 | 1           |          |                    |         |
| 122003 01-23-12                                           |                   |                   | 1                   | 1                                                |                          |                   |             |          | Schedule H (Form 9 | 00/ 004 |

| Part V   Facility Information                             |                   |                   |                     |                   |                          |                   |             |          |                  |
|-----------------------------------------------------------|-------------------|-------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|
| Section A. Hospital Facilities                            |                   | ਯ                 |                     |                   |                          |                   |             |          |                  |
| (list in order of size, from largest to smallest)         |                   | surgical          |                     |                   | <u></u>                  |                   |             |          |                  |
| , ,                                                       |                   | sur               |                     |                   | Critical access hospital |                   |             |          |                  |
|                                                           | <u>_</u>          | ∞                 | tal                 | a<br>a            | Sot                      | _                 |             |          |                  |
| How many hospital facilities did the organization operate | Licensed hospital | General medical & | Children's hospital | Teaching hospital | SS                       | Research facility |             |          |                  |
|                                                           | ۱ĕ                | )ed               | 9                   | ဗို               | Ses                      | fac               | ırs         |          |                  |
| during the tax year?                                      | ed                | 교                 | l,u                 | ng                | ac                       | ۲                 | ER-24 hours | ē        |                  |
|                                                           | - Su              | je.               | dre                 | S.                | ical                     | ear               | 24          | 돭        |                  |
|                                                           | ۱.ĕ               | ge                | Shi                 | Lea               | C.                       | 7es               | H.          | ER-other |                  |
| Name and address                                          | 匚                 | Ľ                 | Ļ                   | Ľ                 | Ľ                        | _                 | Ë           | Ë        | Other (describe) |
| 17 SHRINERS HOSPITAL FOR CHILDREN-TAMPA                   | 4                 |                   |                     |                   |                          |                   |             |          |                  |
| 12502 USF PINE DRIVE                                      | 1                 |                   |                     |                   |                          |                   |             |          |                  |
| TAMPA, FL 33612-9499                                      | Х                 |                   | Х                   | Х                 |                          | Х                 |             |          |                  |
| 18 SHRINERS HOSPITAL FOR CHILDREN-TWIN C                  | 1                 |                   |                     |                   |                          |                   |             |          |                  |
| 2025 EAST RIVER PARKWAY                                   |                   |                   |                     |                   |                          |                   |             |          |                  |
| MINNEAPOLIS, MN 55414                                     | Х                 |                   | Х                   | Х                 |                          | Х                 |             |          |                  |
| 19 SHRINERS HOSPITAL FOR CHILDREN-N. CAL                  |                   |                   |                     |                   |                          |                   |             |          |                  |
| 2425 STOCKTON BOULEVARD                                   | 1                 |                   |                     |                   |                          |                   |             |          |                  |
| SACRAMENTO, CA 95817                                      | х                 |                   | Х                   | х                 |                          | х                 |             |          |                  |
| · · · · · · · · · · · · · · · · · · ·                     |                   |                   |                     |                   |                          |                   |             |          |                  |
|                                                           | 1                 |                   |                     |                   |                          |                   |             |          |                  |
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|                                                           | $\vdash$          | $\vdash$          | $\vdash$            | $\vdash$          |                          |                   |             |          |                  |
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|                                                           | -                 |                   |                     |                   |                          |                   |             |          |                  |
|                                                           | 4                 |                   |                     |                   |                          |                   |             |          |                  |
|                                                           | <u> </u>          |                   |                     |                   |                          |                   |             |          |                  |
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|                                                           | ┨                 |                   |                     |                   |                          |                   |             |          |                  |
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|                                                           | 4                 |                   |                     |                   |                          |                   |             |          |                  |
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| Contradict II (1 of III coo) 2011                                                                                                                                                    | .93608 | Pa  | age <b>4</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----|--------------|
| Part V Facility Information (continued)                                                                                                                                              |        |     |              |
| Section B. Facility Policies and Practices                                                                                                                                           |        |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                      |        |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN - CHICAGO                                                                                                                  |        |     |              |
| Name of Hospital Pacifity.                                                                                                                                                           |        |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):1                                                                                                              |        |     |              |
|                                                                                                                                                                                      |        | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                 |        |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                            |        |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                                 | 1      |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                       |        |     |              |
| a A definition of the community served by the hospital facility                                                                                                                      |        |     |              |
| b — Demographics of the community                                                                                                                                                    |        |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health needs                                                               | 3      |     |              |
| of the community                                                                                                                                                                     |        |     |              |
| d How data was obtained                                                                                                                                                              |        |     |              |
| e  The health needs of the community                                                                                                                                                 |        |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minori                                                                     | ty     |     |              |
| groups                                                                                                                                                                               |        |     |              |
| g The process for identifying and prioritizing community health needs and services to meet the community health ne                                                                   | eds    |     |              |
| h  The process for consulting with persons representing the community's interests                                                                                                    |        |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                 |        |     |              |
| j                                                                                                                                                                                    |        |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                  |        |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who repres                                                          |        |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                                       |        |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                                                                   | 3      |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                                        |        |     |              |
| hospital facilities in Part VI  5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                |        | 1   |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?  If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): |        |     |              |
| a Hospital facility's website                                                                                                                                                        |        |     |              |
| b Available upon request from the hospital facility                                                                                                                                  |        |     |              |
| c Other (describe in Part VI)                                                                                                                                                        |        |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check a                                                         | all l  |     |              |
| that apply):                                                                                                                                                                         |        |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                            |        |     |              |
| b Execution of the implementation strategy                                                                                                                                           |        |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                                        |        |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                          |        |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                                      |        |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                           |        |     |              |
| g Prioritization of health needs in its community                                                                                                                                    |        |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                         |        |     |              |
| i Other (describe in Part VI)                                                                                                                                                        |        |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," expl                                                       | ain    |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                      |        |     |              |
| Financial Assistance Policy                                                                                                                                                          |        |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                              |        |     |              |
| 8 Explained eligibility criteria for financial assistance and whether such assistance includes free or discounted care?                                                              | ۾ ا    | l x |              |

If "No," explain to Dot 1" the setter the result of the setter than the setter

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

| Pa       | irt V       | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN - CHICAGO                                                    |    |     |    |
|----------|-------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|          |             |                                                                                                                              |    | Yes | No |
| 10       | Used F      | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|          | If "Yes     | s," indicate the FPG family income limit for eligibility for discounted care: %                                              |    |     |    |
|          | If "No,     | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11       | Explair     | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|          | If "Yes     | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| á        | X           | Income level                                                                                                                 |    |     |    |
| k        | . 🔲         | Asset level                                                                                                                  |    |     |    |
| c        | : 🔲         | Medical indigency                                                                                                            |    |     |    |
| C        | ı 🖳         | Insurance status                                                                                                             |    |     |    |
| •        | . 🖳         | Uninsured discount                                                                                                           |    |     |    |
| f        | Щ           | Medicaid/Medicare                                                                                                            |    |     |    |
| ç        | ıЩ          | State regulation                                                                                                             |    |     |    |
| ł        | X           | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12       | Explair     | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13       | Includ      | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|          | If "Yes     | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| á        | ·           | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| k        | ·           | The policy was attached to billing invoices                                                                                  |    |     |    |
| C        | : <u> </u>  | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| (        | ᅠ닏          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| •        | .  -        | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f        |             | The policy was available on request                                                                                          |    |     |    |
|          |             | Other (describe in Part VI)                                                                                                  |    |     |    |
| <u>B</u> | lling ar    | nd Collections                                                                                                               |    |     |    |
| 14       |             | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|          | assista     | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15       | Check       | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|          | year b      | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| á        | ╵╠          | Reporting to credit agency                                                                                                   |    |     |    |
| k        |             | Lawsuits                                                                                                                     |    |     |    |
| (        | :  -        | Liens on residences                                                                                                          |    |     |    |
| (        | ╵╠          | Body attachments                                                                                                             |    |     |    |
| •        |             | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16       |             | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     | l  |
|          |             | nable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|          | If "Yes     | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
|          |             | Reporting to credit agency                                                                                                   |    |     |    |
| k        | ' 님         | Lawsuits                                                                                                                     |    |     |    |
| (        | . $\square$ | Liens on residences                                                                                                          |    |     |    |
| (        | ╵⊣          | Body attachments                                                                                                             |    |     |    |
|          |             | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17       |             | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|          | apply):     |                                                                                                                              |    |     |    |
| 6        |             | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| k        | '           | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| (        |             | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| (        |             | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|          |             | financial assistance policy Other (describe in Part VI)                                                                      |    |     |    |
| •        |             | Corrections come or Part VII                                                                                                 |    |     |    |

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|-------|-----------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Pa    | TV Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN - CHICAGO                                                      |    |     |              |
| Po    | licy Relating to Emergency Medical Care                                                                                           |    |     |              |
|       |                                                                                                                                   |    | Yes | No           |
| 18    | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |              |
|       | hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their    |    |     |              |
|       | eligibility under the hospital facility's financial assistance policy?                                                            | 18 |     | Х            |
|       |                                                                                                                                   |    |     |              |
|       | If <u>"No,</u> " indicate why:                                                                                                    |    |     |              |
| а     | The hospital facility did not provide care for any emergency medical conditions                                                   |    |     |              |
| b     | The hospital facility's policy was not in writing                                                                                 |    |     |              |
| С     | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)             |    |     |              |
| d     | Other (describe in Part VI)                                                                                                       |    |     |              |
| Inc   | lividuals Eligible for Financial Assistance                                                                                       |    |     |              |
| 19    | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |              |
|       | individuals for emergency or other medically necessary care.                                                                      |    |     |              |
| а     | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |    |     |              |
|       | that can be charged                                                                                                               |    |     |              |
| b     | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                 |    |     |              |
|       | the maximum amounts that can be charged                                                                                           |    |     |              |
| С     | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                            |    |     |              |
| d     | X Other (describe in Part VI)                                                                                                     |    |     |              |
| 20    | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |              |
|       | assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than          |    |     |              |
|       | the amounts generally billed to individuals who had insurance covering such care?                                                 | 20 |     | Х            |
|       | If "Yes," explain in Part VI.                                                                                                     |    |     |              |
| 21    | Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |              |
|       | to that patient?                                                                                                                  | 21 |     | Х            |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-219                                                                 | 3608 | Pa  | age <b>4</b> |
|-----------------------------------------------------------------------------------------------------------------------------------|------|-----|--------------|
| Part V   Facility Information (continued)                                                                                         |      |     |              |
| Section B. Facility Policies and Practices                                                                                        |      |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                   |      |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-CINCINNAT                                                               |      |     |              |
|                                                                                                                                   |      |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                            |      |     |              |
|                                                                                                                                   |      | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                              | _    |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs         |      |     |              |
| Assessment)? If "No," skip to line 8                                                                                              | 1    |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                    |      |     |              |
| a A definition of the community served by the hospital facility                                                                   |      |     |              |
| b Demographics of the community                                                                                                   |      |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health needs            |      |     |              |
| of the community                                                                                                                  |      |     |              |
| d How data was obtained                                                                                                           |      |     |              |
| e  The health needs of the community                                                                                              |      |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                |      |     |              |
| groups                                                                                                                            |      |     |              |
| g  The process for identifying and prioritizing community health needs and services to meet the community health need             | ds   |     |              |
| h  The process for consulting with persons representing the community's interests                                                 |      |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                              |      |     |              |
| j Uther (describe in Part VI)                                                                                                     |      |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                               |      |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represe      | nt   |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input    |      |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                | 3    |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other     |      |     |              |
| hospital facilities in Part VI                                                                                                    |      |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                             | 5    |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                     |      |     |              |
| a Hospital facility's website                                                                                                     |      |     |              |
| b Available upon request from the hospital facility                                                                               |      |     |              |
| c U Other (describe in Part VI)                                                                                                   |      |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all    |      |     |              |
| that apply):                                                                                                                      |      |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                         |      |     |              |
| b Execution of the implementation strategy                                                                                        |      |     |              |
| c Participation in the development of a community-wide community benefit plan                                                     |      |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                       |      |     |              |
| e Inclusion of a community benefit section in operational plans                                                                   |      |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                        |      |     |              |
| g Prioritization of health needs in its community                                                                                 |      |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                      |      |     |              |
| i U Other (describe in Part VI)                                                                                                   |      |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain |      |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                   | 7    |     |              |
| Financial Assistance Policy                                                                                                       |      |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                           |      |     |              |
| • Explained eligibility exitoria for financial essistance, and whether such assistance includes free or discounted ears?          | 1 0  | ιX  | ı            |

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| Pa  | irt V      | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-CINCINNAT                                                    |    |     |    |
|-----|------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|     |            |                                                                                                                              |    | Yes | No |
| 10  | Used F     | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|     |            | ," indicate the FPG family income limit for eligibility for discounted care: 400 %                                           |    |     |    |
|     | If "No,    | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11  |            | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|     | If "Yes    | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а   | Х          | Income level                                                                                                                 |    |     |    |
| b   |            | Asset level                                                                                                                  |    |     |    |
| c   | :          | Medical indigency                                                                                                            |    |     |    |
| c   |            | Insurance status                                                                                                             |    |     |    |
| e   |            | Uninsured discount                                                                                                           |    |     |    |
| f   |            | Medicaid/Medicare                                                                                                            |    |     |    |
| ç   | · <u> </u> | State regulation                                                                                                             |    |     |    |
| h   | X          | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12  | Explair    | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13  | Include    | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|     | If "Yes    | ," indicate how the hospital facility publicized the policy (check all that apply):                                          |    |     |    |
| а   | ш          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b   | . 🖳        | The policy was attached to billing invoices                                                                                  |    |     |    |
| c   | : 🖳        | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| c   | ıШ         | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| e   | . 🖳        | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f   | Щ          | The policy was available on request                                                                                          |    |     |    |
|     |            | Other (describe in Part VI)                                                                                                  |    |     |    |
| _Bi | lling an   | d Collections                                                                                                                |    |     |    |
| 14  | Did the    | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|     | assista    | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15  | Check      | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|     | year be    | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а   | ш          | Reporting to credit agency                                                                                                   |    |     |    |
| b   | . 🖳        | Lawsuits                                                                                                                     |    |     |    |
| c   | : 🖳        | Liens on residences                                                                                                          |    |     |    |
| c   | ıЩ         | Body attachments                                                                                                             |    |     |    |
| e   |            | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16  | Did the    | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|     | reason     | able efforts to determine the patient's eligibility under the facility's FAP?                                                | 16 |     | Х  |
|     | If "Yes    | ," check all actions in which the hospital facility or a third party engaged:                                                |    |     |    |
| а   | $\vdash$   | Reporting to credit agency                                                                                                   |    |     |    |
| b   | ·  -       | Lawsuits                                                                                                                     |    |     |    |
| c   | :          | Liens on residences                                                                                                          |    |     |    |
| c   | ıЩ         | Body attachments                                                                                                             |    |     |    |
| e   |            | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17  |            | e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that           |    |     |    |
|     | apply):    |                                                                                                                              |    |     |    |
| а   | $\vdash$   | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b   |            | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| c   | :  -       | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| c   |            | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|     |            | financial assistance policy                                                                                                  |    |     |    |
| e   | . []       | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-CINCINNAT                                                     |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
| If "No," indicate why:                                                                                                               |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Other (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |    |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                    |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
| to that patient?                                                                                                                     | 21 |     | Х  |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-21936                                                                                                                                                               | 8 0 | Pa  | age <b>4</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|--------------|
| Part V Facility Information (continued)                                                                                                                                                                                           |     |     |              |
| Section B. Facility Policies and Practices                                                                                                                                                                                        |     |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                                                                   |     |     |              |
|                                                                                                                                                                                                                                   |     |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-ERIE                                                                                                                                                                    |     |     |              |
|                                                                                                                                                                                                                                   |     |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                                                                            |     |     |              |
|                                                                                                                                                                                                                                   | _   | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                                                              | _   |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                                                                         |     |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                                                                              | 1   |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                                                                    |     |     |              |
| a A definition of the community served by the hospital facility                                                                                                                                                                   |     |     |              |
| b Demographics of the community                                                                                                                                                                                                   |     |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health needs                                                                                                            |     |     |              |
| of the community                                                                                                                                                                                                                  |     |     |              |
| d  How data was obtained                                                                                                                                                                                                          |     |     |              |
| e  The health needs of the community                                                                                                                                                                                              |     |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                                                                                                                |     |     |              |
| groups                                                                                                                                                                                                                            |     |     |              |
| g  The process for identifying and prioritizing community health needs and services to meet the community health needs                                                                                                            |     |     |              |
| h  The process for consulting with persons representing the community's interests                                                                                                                                                 |     |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                                                              |     |     |              |
| j Undicate the tay year the hearital facility last conducted a Needa Accessment: 20                                                                                                                                               |     |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                                                               |     |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent                                                                                                    |     |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 3   |     |              |
| Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                                                                                       | 1   |     |              |
|                                                                                                                                                                                                                                   | 4   |     |              |
| hospital facilities in Part VI  5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                                                             |     |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                                                                     |     |     |              |
| a Hospital facility's website                                                                                                                                                                                                     |     |     |              |
| b Available upon request from the hospital facility                                                                                                                                                                               |     |     |              |
| c Other (describe in Part VI)                                                                                                                                                                                                     |     |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all                                                                                                    |     |     |              |
| that apply):                                                                                                                                                                                                                      |     |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                                                                         |     |     |              |
| b Execution of the implementation strategy                                                                                                                                                                                        |     |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                                                                                     |     |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                                                                       |     |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                                                                                   |     |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                                                                        |     |     |              |
| g Prioritization of health needs in its community                                                                                                                                                                                 |     |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                                                                      |     |     |              |
| i Other (describe in Part VI)                                                                                                                                                                                                     |     |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain                                                                                                 |     |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                                                                   | 7   | 1   |              |
| Financial Assistance Policy                                                                                                                                                                                                       |     |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                                                                           |     |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                                          | 8   | Х   |              |
|                                                                                                                                                                                                                                   | 1   | 1   | 1            |

| ı | Par  | t V           | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-ERIE                                                         |    |     |    |
|---|------|---------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| • |      |               |                                                                                                                              |    | Yes | No |
|   | 10   | Used I        | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|   |      |               | s," indicate the FPG family income limit for eligibility for discounted care: 400 %                                          |    |     |    |
|   |      |               | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
|   |      |               | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|   |      |               | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
|   | а    | Х             | Income level                                                                                                                 |    |     |    |
|   | b    |               | Asset level                                                                                                                  |    |     |    |
|   | С    |               | Medical indigency                                                                                                            |    |     |    |
|   | d    |               | Insurance status                                                                                                             |    |     |    |
|   | е    |               | Uninsured discount                                                                                                           |    |     |    |
|   | f    |               | Medicaid/Medicare                                                                                                            |    |     |    |
|   | g    |               | State regulation                                                                                                             |    |     |    |
|   | h    | Х             | Other (describe in Part VI)                                                                                                  |    |     |    |
|   | 12   | Explaiı       | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
|   | 13   | nclud         | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|   |      | f <u>"Yes</u> | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
|   | а    |               | The policy was posted on the hospital facility's website                                                                     |    |     |    |
|   | b    |               | The policy was attached to billing invoices                                                                                  |    |     |    |
|   | С    |               | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
|   | d    |               | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
|   | е    |               | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
|   | f    | Ш             | The policy was available on request                                                                                          |    |     |    |
|   | g    |               | Other (describe in Part VI)                                                                                                  |    |     |    |
|   | Bill | ing ar        | nd Collections                                                                                                               |    |     |    |
|   | 14   | Did the       | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|   |      | assista       | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
|   | 15   | Check         | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|   |      | year b        | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
|   | а    | $\vdash$      | Reporting to credit agency                                                                                                   |    |     |    |
|   | b    | Щ             | Lawsuits                                                                                                                     |    |     |    |
|   | С    | $\vdash$      | Liens on residences                                                                                                          |    |     |    |
|   | d    | $\vdash$      | Body attachments                                                                                                             |    |     |    |
|   | е    |               | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
|   |      |               | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|   |      | reasor        | nable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | X  |
|   |      | f "Yes        |                                                                                                                              |    |     |    |
|   | а    |               | Reporting to credit agency                                                                                                   |    |     |    |
|   | b    | $\vdash$      | Lawsuits                                                                                                                     |    |     |    |
|   | С    |               | Liens on residences                                                                                                          |    |     |    |
|   | d    |               | Body attachments                                                                                                             |    |     |    |
|   | е    |               | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
|   |      |               | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|   |      | apply):       |                                                                                                                              |    |     |    |
|   | a    |               | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
|   | b    | $\vdash$      | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
|   | С.   | H             | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
|   | d    |               | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|   |      |               | financial assistance policy                                                                                                  |    |     |    |
|   | е    |               | Other (describe in Part VI)                                                                                                  |    |     |    |

If "Yes," explain in Part VI.

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-ERIE                                                          |     |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |     |     |    |
|                                                                                                                                      |     | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |     |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |     |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18  |     | Х  |
|                                                                                                                                      |     |     |    |
| If "No," indicate why:                                                                                                               |     |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |     |     |    |
| b The hospital facility's policy was not in writing                                                                                  |     |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |     |     |    |
| d Under (describe in Part VI)                                                                                                        |     |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |     |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |     |     |    |
| individuals for emergency or other medically necessary care.                                                                         |     |     |    |
| a  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |     |     |    |
| that can be charged                                                                                                                  |     |     |    |
| b  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                 |     |     |    |
| the maximum amounts that can be charged                                                                                              |     |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |     |     |    |
| d X Other (describe in Part VI)                                                                                                      |     |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |     |     | ĺ  |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |     |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20  |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |     |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |     |     |    |
| 1. 11. 12. 10.                                                                                                                       | ایہ |     | v  |

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| Goriedate 11 (1 offit 330) 2011                                                                                                     | 6-2193608 | Pa  | ıge <b>4</b> |
|-------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|--------------|
| Part V Facility Information (continued)                                                                                             |           |     |              |
| Section B. Facility Policies and Practices                                                                                          |           |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                     |           |     |              |
| ALL U GUDINEDG HOGDIWAL FOR GUILDREN GALVEGWON                                                                                      |           |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-GALVESTON                                                                 |           |     |              |
| Line Number of Hospital Facility (from Schedule H. Part V. Section A):                                                              |           |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                              |           | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                |           | 163 | 140          |
| During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs assessment) | ds        |     |              |
| Assessment)? If "No," skip to line 8                                                                                                | 1         |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                      |           |     |              |
| a A definition of the community served by the hospital facility                                                                     |           |     |              |
| b Demographics of the community                                                                                                     |           |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health n                  | ieeds     |     |              |
| of the community                                                                                                                    |           |     |              |
| d How data was obtained                                                                                                             |           |     |              |
| e The health needs of the community                                                                                                 |           |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and m                         | ninority  |     |              |
| groups                                                                                                                              |           |     |              |
| g The process for identifying and prioritizing community health needs and services to meet the community health                     | th needs  |     |              |
| h  The process for consulting with persons representing the community's interests                                                   |           |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                |           |     |              |
| j Uther (describe in Part VI)                                                                                                       |           |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                 |           |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who re             | •         |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account in         |           |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                  |           |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the ot          |           |     |              |
| hospital facilities in Part VI                                                                                                      |           |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                               |           |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):  a Hospital facility's website        |           |     |              |
| b Available upon request from the hospital facility                                                                                 |           |     |              |
| c Other (describe in Part VI)                                                                                                       |           |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (che            | eck all   |     |              |
| that apply):                                                                                                                        |           |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                           |           |     |              |
| b Execution of the implementation strategy                                                                                          |           |     |              |
| c Participation in the development of a community-wide community benefit plan                                                       |           |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                         |           |     |              |
| e Inclusion of a community benefit section in operational plans                                                                     |           |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                          |           |     |              |
| g Prioritization of health needs in its community                                                                                   |           |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                        |           |     |              |
| i Other (describe in Part VI)                                                                                                       |           |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"           | explain   |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                     | 7         |     |              |
| Financial Assistance Policy                                                                                                         |           |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                             |           |     |              |

8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care? ....

| Pa | irt V      | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-GALVESTON                                                    |    |     |    |
|----|------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |            |                                                                                                                              |    | Yes | No |
| 10 | Used F     | PG to determine eligibility for providing discounted care?                                                                   | 10 | Х   |    |
|    |            | ," indicate the FPG family income limit for eligibility for discounted care: 400 %                                           |    |     |    |
|    | If "No,    | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11 | Explair    | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|    | If "Yes    | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а  | Х          | Income level                                                                                                                 |    |     |    |
| b  |            | Asset level                                                                                                                  |    |     |    |
| c  | :          | Medical indigency                                                                                                            |    |     |    |
| c  |            | Insurance status                                                                                                             |    |     |    |
| е  |            | Uninsured discount                                                                                                           |    |     |    |
| f  |            | Medicaid/Medicare                                                                                                            |    |     |    |
| g  | · <u> </u> | State regulation                                                                                                             |    |     |    |
| h  | X          | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12 | Explair    | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13 | Include    | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|    | If "Yes    | " indicate how the hospital facility publicized the policy (check all that apply):                                           |    |     |    |
| а  | ш          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b  | . 🖳        | The policy was attached to billing invoices                                                                                  |    |     |    |
| c  | : 🖳        | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d  | ıШ         | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е  | . 🖳        | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f  |            | The policy was available on request                                                                                          |    |     |    |
|    |            | Other (describe in Part VI)                                                                                                  |    |     |    |
| Bi | lling an   | d Collections                                                                                                                |    |     |    |
| 14 | Did the    | hospital facility have in place during the tax year a separate billing and collections policy, or a written financial        |    |     |    |
|    | assista    | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15 | Check      | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|    | year be    | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а  |            | Reporting to credit agency                                                                                                   |    |     |    |
| b  |            | Lawsuits                                                                                                                     |    |     |    |
| c  | : 🖳        | Liens on residences                                                                                                          |    |     |    |
| c  | · 🖳        | Body attachments                                                                                                             |    |     |    |
| е  |            | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16 | Did the    | hospital facility or an authorized third party perform any of the following actions during the tax year before making        |    |     |    |
|    | reason     | able efforts to determine the patient's eligibility under the facility's FAP?                                                | 16 |     | Х  |
|    | If "Yes    | " check all actions in which the hospital facility or a third party engaged:                                                 |    |     |    |
| а  | $\vdash$   | Reporting to credit agency                                                                                                   |    |     |    |
| b  |            | Lawsuits                                                                                                                     |    |     |    |
| c  | :  -       | Liens on residences                                                                                                          |    |     |    |
| c  | ╵╠         | Body attachments                                                                                                             |    |     |    |
| е  |            | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17 | Indicat    | e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that           |    |     |    |
|    | apply):    |                                                                                                                              |    |     |    |
| а  | $\vdash$   | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b  |            | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| c  | :  -       | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| C  |            | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|    |            | financial assistance policy                                                                                                  |    |     |    |
| e  | . []       | Other (describe in Part VI)                                                                                                  |    |     |    |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 Shirthard Hobi i mad | U  | P 6 | age <b>o</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-GALVESTON                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |     |              |
| Policy Relating to Emergency Medical Care                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |    |     |              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |    | Yes | No           |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |    |     |              |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |    |     |              |
| eligibility under the hospital facility's financial assistance policy?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 18 |     | Х            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |    |     |              |
| If "No," indicate why:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |    |     |              |
| a  The hospital facility did not provide care for any emergency medical conditions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |    |     |              |
| b The hospital facility's policy was not in writing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |    |     |              |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |    |     |              |
| d Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |     |              |
| Individuals Eligible for Financial Assistance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |     |              |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |    |     |              |
| individuals for emergency or other medically necessary care.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |    |     |              |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |    |     |              |
| that can be charged                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |    |     |              |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |    |     |              |
| the maximum amounts that can be charged                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |    |     |              |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |    |     |              |
| d X Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |    |     |              |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |     |              |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |    |     |              |
| the amounts generally billed to individuals who had insurance covering such care?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 20 |     | Х            |
| If "Yes," explain in Part VI.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |    |     |              |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |    |     |              |
| to that patient?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 21 |     | Х            |

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| Sche   | dule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-219360                                                                                                                  | 8        | Pá  | age <b>4</b> |
|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----|--------------|
| Pa     | TV Facility Information (continued)                                                                                                                                               |          |     |              |
| Se     | tion B. Facility Policies and Practices                                                                                                                                           |          |     |              |
| (Co    | plete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                       |          |     |              |
|        |                                                                                                                                                                                   |          |     |              |
| Nam    | of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-GREENV                                                                                                                       |          |     |              |
|        |                                                                                                                                                                                   |          |     |              |
| Line   | Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                                 |          |     |              |
|        |                                                                                                                                                                                   |          | Yes | No           |
|        | nmunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                |          |     |              |
|        | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                           |          |     |              |
|        | Assessment)? If "No," skip to line 8                                                                                                                                              | 1        |     |              |
|        | f "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                     |          |     |              |
| а      | A definition of the community served by the hospital facility                                                                                                                     |          |     |              |
| b      | Demographics of the community                                                                                                                                                     |          |     |              |
| С      | Existing health care facilities and resources within the community that are available to respond to the health needs                                                              |          |     |              |
|        | of the community                                                                                                                                                                  |          |     |              |
| d      | How data was obtained                                                                                                                                                             |          |     |              |
| e      | The health needs of the community                                                                                                                                                 |          |     |              |
| f      | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                                                                  |          |     |              |
| _      | groups  The present fax identifying and prioritizing community health needs and convices to meet the community health needs.                                                      |          |     |              |
| g      | The process for identifying and prioritizing community health needs and services to meet the community health needs.                                                              |          |     |              |
| h<br>; | The process for consulting with persons representing the community's interests Information gaps that limit the hospital facility's ability to assess the community's health needs |          |     |              |
| '      | Other (describe in Part VI)                                                                                                                                                       |          |     |              |
| 2      | ndicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                  |          |     |              |
|        | n conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent                                                       |          |     |              |
| Ü      | he community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                                     |          |     |              |
|        | rom persons who represent the community, and identify the persons the hospital facility consulted                                                                                 | 3        |     |              |
| 4      | Vas the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                                       | <u> </u> |     |              |
|        | ospital facilities in Part VI                                                                                                                                                     | 4        |     |              |
| 5      | Did the hospital facility make its Needs Assessment widely available to the public?                                                                                               | 5        |     |              |
|        | f "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                      |          |     |              |
| а      | Hospital facility's website                                                                                                                                                       |          |     |              |
| b      | Available upon request from the hospital facility                                                                                                                                 |          |     |              |
| С      | Other (describe in Part VI)                                                                                                                                                       |          |     |              |
| 6      | f the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all                                                       |          |     |              |
|        | hat apply):                                                                                                                                                                       |          |     |              |
| а      | Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                           |          |     |              |
| b      | Execution of the implementation strategy                                                                                                                                          |          |     |              |
| С      | Participation in the development of a community-wide community benefit plan                                                                                                       |          |     |              |
| d      | Participation in the execution of a community-wide community benefit plan                                                                                                         |          |     |              |
| е      | Inclusion of a community benefit section in operational plans                                                                                                                     |          |     |              |
| f      | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                          |          |     |              |
| g      | Prioritization of health needs in its community                                                                                                                                   |          |     |              |
| h      | Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                        |          |     |              |
| i      | Other (describe in Part VI)                                                                                                                                                       |          |     |              |
| 7      | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain                                                   |          |     |              |
|        | n Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                    | 7        |     |              |
| _Fi    | ancial Assistance Policy                                                                                                                                                          |          |     |              |
| _      | Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                           |          | ,   |              |
| 8      | explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                            | 8        | Х   | 1            |

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| Pa | rt V          | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-GREENV                                                       |    |     |    |
|----|---------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |               |                                                                                                                              |    | Yes | No |
| 10 | Used F        | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|    | If "Yes       | s," indicate the FPG family income limit for eligibility for discounted care: 400 %                                          |    |     |    |
|    | If "No,       | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11 | Explair       | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|    |               | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| а  | X             | Income level                                                                                                                 |    |     |    |
| b  |               | Asset level                                                                                                                  |    |     |    |
| c  |               | Medical indigency                                                                                                            |    |     |    |
| c  |               | Insurance status                                                                                                             |    |     |    |
| е  |               | Uninsured discount                                                                                                           |    |     |    |
| f  |               | Medicaid/Medicare                                                                                                            |    |     |    |
| g  |               | State regulation                                                                                                             |    |     |    |
| h  | X             | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12 | Explair       | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13 | Include       | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|    | If "Yes       | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| а  |               | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b  |               | The policy was attached to billing invoices                                                                                  |    |     |    |
| c  |               | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| c  |               | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е  |               | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f  | Ш             | The policy was available on request                                                                                          |    |     |    |
| 0  |               | Other (describe in Part VI)                                                                                                  |    |     |    |
| Bi | lling ar      | nd Collections                                                                                                               |    |     |    |
| 14 | Did the       | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|    | assista       | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15 | Check         | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|    | year b        | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а  |               | Reporting to credit agency                                                                                                   |    |     |    |
| b  |               | Lawsuits                                                                                                                     |    |     |    |
| c  |               | Liens on residences                                                                                                          |    |     |    |
| c  |               | Body attachments                                                                                                             |    |     |    |
| е  |               | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16 | Did the       | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|    | reasor        | hable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|    | If "Yes       | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
| а  | Щ             | Reporting to credit agency                                                                                                   |    |     |    |
| b  | Щ             | Lawsuits                                                                                                                     |    |     |    |
| C  | Щ             | Liens on residences                                                                                                          |    |     |    |
| c  | Щ             | Body attachments                                                                                                             |    |     |    |
| е  |               | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17 | Indicat       | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|    | apply):       |                                                                                                                              |    |     |    |
| а  | $\sqsubseteq$ | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b  |               | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| c  | $\square$     | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| c  |               | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|    |               | financial assistance policy                                                                                                  |    |     |    |
| e  |               | Other (describe in Part VI)                                                                                                  |    |     |    |

If "Yes," explain in Part VI.

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-GREENV                                                        |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
|                                                                                                                                      |    |     |    |
| If "No," indicate why:                                                                                                               |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Other (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |    |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                    |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     | 1  |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
| to that patient?                                                                                                                     | 21 |     | х  |

132096 01-23-12 Schedule H (Form 990) 2011

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN                                                                                                                                                                                  | 36-2193608     | Pa  | age <b>4</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----|--------------|
| Part V Facility Information (continued)                                                                                                                                                                                                     |                |     |              |
| Section B. Facility Policies and Practices                                                                                                                                                                                                  |                |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                                                                             |                |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-HONOLULU                                                                                                                                                                          | -              |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A): <sup>6</sup>                                                                                                                                                         | _              |     |              |
|                                                                                                                                                                                                                                             |                | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                                                                        |                |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Ne                                                                                                                      | eeds           |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                                                                                        | 1              |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                                                                              |                |     |              |
| a A definition of the community served by the hospital facility                                                                                                                                                                             |                |     |              |
| b Demographics of the community                                                                                                                                                                                                             |                |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health                                                                                                                            | n needs        |     |              |
| of the community                                                                                                                                                                                                                            |                |     |              |
| d How data was obtained                                                                                                                                                                                                                     |                |     |              |
| e  The health needs of the community                                                                                                                                                                                                        | t and a soften |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and                                                                                                                                   | minority       |     |              |
| groups  The process for identifying and prioritizing community health needs and continue to meet the community has                                                                                                                          | nolth noods    |     |              |
| g                                                                                                                                                                                                                                           | aith needs     |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                                                                        |                |     |              |
| j Other (describe in Part VI)                                                                                                                                                                                                               |                |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                                                                         |                |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who                                                                                                                        | represent      |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account                                                                                                                    |                |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                                                                                                                          |                |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the                                                                                                                     |                |     |              |
| hospital facilities in Part VI                                                                                                                                                                                                              |                |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                                                                                                       |                |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                                                                               |                |     |              |
| a Hospital facility's website                                                                                                                                                                                                               |                |     |              |
| <b>b</b> Available upon request from the hospital facility                                                                                                                                                                                  |                |     |              |
| c Other (describe in Part VI)                                                                                                                                                                                                               |                |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (                                                                                                                       | check all      |     |              |
| that apply):                                                                                                                                                                                                                                |                |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                                                                                   |                |     |              |
| <b>b</b> Execution of the implementation strategy                                                                                                                                                                                           |                |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                                                                                               |                |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                                                                                 |                |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                                                                                             |                |     |              |
| Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                                                                                    |                |     |              |
| g Prioritization of health needs in its community                                                                                                                                                                                           |                |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                                                                                |                |     |              |
| i U Other (describe in Part VI)                                                                                                                                                                                                             |                |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No                                                                                                                     |                |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                                                                             | 7              |     |              |
| Financial Assistance Policy  Did the begrital facility have in place during the tax year a written financial assistance policy that:                                                                                                        |                |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:  Separate of the hospital facility criteria for financial assistance, and whether such assistance includes free or discounted care? | 8              | х   |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                                                    |                | +   | -            |

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

| Pa | rt V     | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-HONOLULU                                                     |    |     |    |
|----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |          |                                                                                                                              |    | Yes | No |
| 10 | Used F   | PG to determine eligibility for providing discounted care?                                                                   | 10 | Х   |    |
|    |          | ," indicate the FPG family income limit for eligibility for discounted care: 400 %                                           |    |     |    |
|    | If "No,  | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11 | Explair  | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|    |          | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а  | X        | Income level                                                                                                                 |    |     |    |
| b  |          | Asset level                                                                                                                  |    |     |    |
| c  |          | Medical indigency                                                                                                            |    |     |    |
| c  |          | Insurance status                                                                                                             |    |     |    |
| е  |          | Uninsured discount                                                                                                           |    |     |    |
| f  |          | Medicaid/Medicare                                                                                                            |    |     |    |
| g  |          | State regulation                                                                                                             |    |     |    |
| h  | X        | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12 | Explair  | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13 | Include  | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|    | If "Yes  | " indicate how the hospital facility publicized the policy (check all that apply):                                           |    |     |    |
| а  |          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b  |          | The policy was attached to billing invoices                                                                                  |    |     |    |
| c  |          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d  |          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е  |          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f  | Ш        | The policy was available on request                                                                                          |    |     |    |
|    |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| Bi | lling an | d Collections                                                                                                                |    |     |    |
| 14 | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|    | assista  | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15 | Check    | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|    | year be  | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а  |          | Reporting to credit agency                                                                                                   |    |     |    |
| b  |          | Lawsuits                                                                                                                     |    |     |    |
| c  |          | Liens on residences                                                                                                          |    |     |    |
| d  |          | Body attachments                                                                                                             |    |     |    |
| е  |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16 | Did the  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|    | reason   | able efforts to determine the patient's eligibility under the facility's FAP?                                                | 16 |     | Х  |
|    | If "Yes  | " check all actions in which the hospital facility or a third party engaged:                                                 |    |     |    |
| а  |          | Reporting to credit agency                                                                                                   |    |     |    |
| b  |          | Lawsuits                                                                                                                     |    |     |    |
| c  | Щ        | Liens on residences                                                                                                          |    |     |    |
| c  | Щ        | Body attachments                                                                                                             |    |     |    |
| е  |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17 | Indicat  | e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that           |    |     |    |
|    | apply):  |                                                                                                                              |    |     |    |
| а  |          | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b  |          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| c  |          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| c  |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|    |          | financial assistance policy                                                                                                  |    |     |    |
| е  |          | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-HONOLULU                                                      |    |     |    |  |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|--|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |  |
|                                                                                                                                      |    | Yes | No |  |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |  |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     | 1  |  |
| eligibility under the hospital facility's financial assistance policy?                                                               |    |     |    |  |
|                                                                                                                                      |    |     |    |  |
| If <u>"No,</u> " indicate why:                                                                                                       |    |     |    |  |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |  |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |  |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |  |
| d Under (describe in Part VI)                                                                                                        |    |     |    |  |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |  |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     | ĺ  |  |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |  |
| a  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |    |     |    |  |
| that can be charged                                                                                                                  |    |     |    |  |
| b  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                 |    |     |    |  |
| the maximum amounts that can be charged                                                                                              |    |     |    |  |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |  |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |  |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     | 1  |  |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     | 1  |  |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х  |  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |  |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |  |
| to that patient?                                                                                                                     | 21 |     | Х  |  |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN                                                                         | 36-2193608 | Pá  | age <b>4</b> |
|------------------------------------------------------------------------------------------------------------------------------------|------------|-----|--------------|
| Part V Facility Information (continued)                                                                                            |            |     |              |
| Section B. Facility Policies and Practices                                                                                         |            |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                    |            |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-HOUSTON                                                                  |            |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                             |            |     |              |
|                                                                                                                                    |            | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                               |            |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Ne             | eds        |     |              |
| Assessment)? If "No," skip to line 8                                                                                               | 1          |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                     |            |     |              |
| a A definition of the community served by the hospital facility                                                                    |            |     |              |
| b Demographics of the community                                                                                                    |            |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health                   | needs      |     |              |
| of the community                                                                                                                   |            |     |              |
| d How data was obtained                                                                                                            |            |     |              |
| e The health needs of the community                                                                                                |            |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and groups                   | minority   |     |              |
| g The process for identifying and prioritizing community health needs and services to meet the community health                    | alth needs |     |              |
| h The process for consulting with persons representing the community's interests                                                   |            |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs j Other (describe in Part VI) |            |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                |            |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who               | represent  |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account           |            |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                 |            |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the o          |            |     |              |
| hospital facilities in Part VI                                                                                                     |            |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                              |            |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                      |            |     |              |
| a Hospital facility's website                                                                                                      |            |     |              |
| <b>b</b> Available upon request from the hospital facility                                                                         |            |     |              |
| c Other (describe in Part VI)                                                                                                      |            |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (cl            | heck all   |     |              |
| that apply):                                                                                                                       |            |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                          |            |     |              |
| <b>b</b> Execution of the implementation strategy                                                                                  |            |     |              |
| c Participation in the development of a community-wide community benefit plan                                                      |            |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                        |            |     |              |
| e Inclusion of a community benefit section in operational plans                                                                    |            |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                         |            |     |              |
| g Prioritization of health needs in its community                                                                                  |            |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                       |            |     |              |
| i Other (describe in Part VI)                                                                                                      |            |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,           | ," explain |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                    | 7          |     |              |
| Financial Assistance Policy                                                                                                        |            |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                            |            |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?           | 8          | Х   |              |

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| ı a | 1. 4     | Pacifity information (continued) Shriners Hospital For Children-Housian                                                      |    |     |    |
|-----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|     |          |                                                                                                                              |    | Yes | No |
| 10  |          | FPG to determine eligibility for providing <i>discounted</i> care?                                                           | 10 | Х   |    |
|     |          | ," indicate the FPG family income limit for eligibility for discounted care: $\frac{400}{}$ %                                |    |     |    |
|     |          | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11  |          | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|     |          | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а   | X        | Income level                                                                                                                 |    |     |    |
| b   | $\vdash$ | Asset level                                                                                                                  |    |     |    |
| С   |          | Medical indigency                                                                                                            |    |     |    |
| d   |          | Insurance status                                                                                                             |    |     |    |
| е   | $\vdash$ | Uninsured discount                                                                                                           |    |     |    |
| f   | $\vdash$ | Medicaid/Medicare                                                                                                            |    |     |    |
| g   |          | State regulation                                                                                                             |    |     |    |
| h   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12  |          | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13  | Includ   | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|     | If "Yes  | ," indicate how the hospital facility publicized the policy (check all that apply):                                          |    |     |    |
| а   |          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b   |          | The policy was attached to billing invoices                                                                                  |    |     |    |
| С   |          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d   |          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е   |          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f   |          | The policy was available on request                                                                                          |    |     |    |
| g   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| _Bi | lling ar | nd Collections                                                                                                               |    |     |    |
| 14  | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|     | assista  | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15  | Check    | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|     | year b   | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а   |          | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| С   |          | Liens on residences                                                                                                          |    |     |    |
| d   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16  | Did the  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|     | reasor   | hable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|     | If "Yes  | ," check all actions in which the hospital facility or a third party engaged:                                                |    |     |    |
| а   |          | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| С   |          | Liens on residences                                                                                                          |    |     |    |
| d   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17  | Indicat  | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|     | apply):  |                                                                                                                              |    |     |    |
| а   |          | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b   |          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| С   |          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d   |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|     |          | financial assistance policy                                                                                                  |    |     |    |
| е   |          | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-HOUSTON                                                       |      |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|------|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |      |     |    |
|                                                                                                                                      |      | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |      |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |      |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18   |     | Х  |
|                                                                                                                                      |      |     |    |
| If <u>"No,</u> " indicate why:                                                                                                       |      |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |      |     |    |
| b The hospital facility's policy was not in writing                                                                                  |      |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |      |     |    |
| d Uther (describe in Part VI)                                                                                                        |      |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |      |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |      |     |    |
| individuals for emergency or other medically necessary care.                                                                         |      |     |    |
| a   The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                  |      |     |    |
| that can be charged                                                                                                                  |      |     |    |
| b  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                 |      |     |    |
| the maximum amounts that can be charged                                                                                              |      |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |      |     |    |
| d X Other (describe in Part VI)                                                                                                      |      |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |      |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |      |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | . 20 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |      |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |      |     |    |
| to that patient?                                                                                                                     | . 21 |     | Х  |

If "Yes," explain in Part VI.

| Sch        | dule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-219360                                                                                                                  | 8 | Pá  | age <b>4</b> |
|------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----|--------------|
| Pa         | TV Facility Information (continued)                                                                                                                                               |   |     |              |
| Se         | tion B. Facility Policies and Practices                                                                                                                                           |   |     |              |
| (Cc        | plete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                       |   |     |              |
|            |                                                                                                                                                                                   |   |     |              |
| Nan        | of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-LEXINGTON                                                                                                                    |   |     |              |
|            |                                                                                                                                                                                   |   |     |              |
| Line       | Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                                 |   |     |              |
|            |                                                                                                                                                                                   |   | Yes | No           |
|            | nmunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                |   |     |              |
| 1          | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                           |   |     |              |
|            | Assessment)? If "No," skip to line 8                                                                                                                                              | 1 |     |              |
|            | f "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                     |   |     |              |
| а          | A definition of the community served by the hospital facility                                                                                                                     |   |     |              |
| b          | Demographics of the community                                                                                                                                                     |   |     |              |
| С          | Existing health care facilities and resources within the community that are available to respond to the health needs                                                              |   |     |              |
|            | of the community                                                                                                                                                                  |   |     |              |
| d          | How data was obtained                                                                                                                                                             |   |     |              |
| e          | The health needs of the community                                                                                                                                                 |   |     |              |
| f          | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                                                                  |   |     |              |
| _          | groups  The present fax identifying and prioritizing community health needs and consists to meet the community health needs.                                                      |   |     |              |
| g          | The process for identifying and prioritizing community health needs and services to meet the community health needs.                                                              |   |     |              |
| h<br>:     | The process for consulting with persons representing the community's interests Information gaps that limit the hospital facility's ability to assess the community's health needs |   |     |              |
| '          | Other (describe in Part VI)                                                                                                                                                       |   |     |              |
| ,<br>2     | ndicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                  |   |     |              |
| 3          | n conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent                                                       |   |     |              |
| Ü          | he community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                                     |   |     |              |
|            | rom persons who represent the community, and identify the persons the hospital facility consulted                                                                                 | 3 |     |              |
| 4          | Vas the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                                       |   |     |              |
|            | ospital facilities in Part VI                                                                                                                                                     | 4 |     |              |
| 5          | Did the hospital facility make its Needs Assessment widely available to the public?                                                                                               | 5 |     |              |
|            | f "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                      |   |     |              |
| а          | Hospital facility's website                                                                                                                                                       |   |     |              |
| b          | Available upon request from the hospital facility                                                                                                                                 |   |     |              |
| С          | Other (describe in Part VI)                                                                                                                                                       |   |     |              |
| 6          | f the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all                                                       |   |     |              |
|            | hat apply):                                                                                                                                                                       |   |     |              |
| а          | Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                           |   |     |              |
| b          | Execution of the implementation strategy                                                                                                                                          |   |     |              |
| С          | Participation in the development of a community-wide community benefit plan                                                                                                       |   |     |              |
| d          | Participation in the execution of a community-wide community benefit plan                                                                                                         |   |     |              |
| е          | Inclusion of a community benefit section in operational plans                                                                                                                     |   |     |              |
| f          | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                          |   |     |              |
| g          | Prioritization of health needs in its community                                                                                                                                   |   |     |              |
| h          | Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                        |   |     |              |
| i          | Other (describe in Part VI)                                                                                                                                                       |   |     |              |
| 7          | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain                                                   | _ |     |              |
| _          | n Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                    | 7 |     |              |
| <u>_Fi</u> | ancial Assistance Policy                                                                                                                                                          |   |     |              |
| _          | Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                           | _ | v   |              |
| 8          | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                            | 8 | Х   | 1            |

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| Pa  | rt V     | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-LEXINGTON                                                    |    |     |    |
|-----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|     |          |                                                                                                                              |    | Yes | No |
| 10  | Used F   | PG to determine eligibility for providing discounted care?                                                                   | 10 | Х   |    |
|     |          | ," indicate the FPG family income limit for eligibility for discounted care: 400 %                                           |    |     |    |
|     | If "No,  | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11  | Explair  | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|     |          | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| a   | X        | Income level                                                                                                                 |    |     |    |
| b   |          | Asset level                                                                                                                  |    |     |    |
| c   |          | Medical indigency                                                                                                            |    |     |    |
| c   |          | Insurance status                                                                                                             |    |     |    |
| e   |          | Uninsured discount                                                                                                           |    |     |    |
| f   |          | Medicaid/Medicare                                                                                                            |    |     |    |
| ç   |          | State regulation                                                                                                             |    |     |    |
| h   | X        | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12  | Explair  | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13  | Include  | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|     | If "Yes  | " indicate how the hospital facility publicized the policy (check all that apply):                                           |    |     |    |
| а   | Щ        | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b   |          | The policy was attached to billing invoices                                                                                  |    |     |    |
| c   | : 🖳      | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| c   | ıЩ       | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| e   | .        | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f   |          | The policy was available on request                                                                                          |    |     |    |
|     |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| _Bi | lling an | d Collections                                                                                                                |    |     |    |
| 14  | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|     | assista  | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15  | Check    | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|     | year b   | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а   |          | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| C   | :  -     | Liens on residences                                                                                                          |    |     |    |
| C   | ᄖ        | Body attachments                                                                                                             |    |     |    |
| e   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16  |          | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|     |          | able efforts to determine the patient's eligibility under the facility's FAP?                                                | 16 |     | Х  |
|     | If "Yes  | " check all actions in which the hospital facility or a third party engaged:                                                 |    |     |    |
| a   |          | Reporting to credit agency                                                                                                   |    |     |    |
| k   |          | Lawsuits                                                                                                                     |    |     |    |
| C   |          | Liens on residences                                                                                                          |    |     |    |
| C   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17  |          | e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that           |    |     |    |
|     | apply):  |                                                                                                                              |    |     |    |
| a   |          | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b   | ·        | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| C   | : H      | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| C   |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|     |          | financial assistance policy Other (describe in Part VI)                                                                      |    |     |    |
| _   |          | Cimer mescade in Part VII                                                                                                    |    |     |    |

If "Yes," explain in Part VI.

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-LEXINGTON                                                     |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
|                                                                                                                                      |    |     |    |
| If No," indicate why:                                                                                                                |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Other (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |    |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
| to that patient?                                                                                                                     | 21 |     | х  |

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| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-2193                                                                                                  | 508 | Pa  | age <b>4</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|--------------|
| Part V Facility Information (continued)                                                                                                                             |     |     |              |
| Section B. Facility Policies and Practices                                                                                                                          |     |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                     |     |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN - L.A.                                                                                                    |     |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                              |     |     |              |
|                                                                                                                                                                     |     | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                |     |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                           |     |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                | . 1 |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                      |     |     |              |
| a  A definition of the community served by the hospital facility                                                                                                    |     |     |              |
| b Demographics of the community                                                                                                                                     |     |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health needs                                              |     |     |              |
| of the community  d How data was obtained                                                                                                                           |     |     |              |
| e The health needs of the community                                                                                                                                 |     |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                                                  |     |     |              |
| groups                                                                                                                                                              |     |     |              |
| g The process for identifying and prioritizing community health needs and services to meet the community health needs                                               | .   |     |              |
| h The process for consulting with persons representing the community's interests                                                                                    |     |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                |     |     |              |
| j Other (describe in Part VI)                                                                                                                                       |     |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                 |     |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent                                      | :   |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                      |     |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                                                  | 3   |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                       |     |     |              |
| hospital facilities in Part VI                                                                                                                                      | . 4 |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                               | . 5 |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                       |     |     |              |
| a Hospital facility's website                                                                                                                                       |     |     |              |
| <b>b</b> Available upon request from the hospital facility                                                                                                          |     |     |              |
| c  Other (describe in Part VI)                                                                                                                                      |     |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all                                      |     |     |              |
| that apply):                                                                                                                                                        |     |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                           |     |     |              |
| b Execution of the implementation strategy                                                                                                                          |     |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                       |     |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                         |     |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                     |     |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                          |     |     |              |
| g Prioritization of health needs in its community                                                                                                                   |     |     |              |
| <ul> <li>Prioritization of services that the hospital facility will undertake to meet health needs in its community</li> <li>Other (describe in Part VI)</li> </ul> |     |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain                                   |     |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                     | 7   |     |              |
| Financial Assistance Policy                                                                                                                                         | +   |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                             |     |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                            | 8   | х   |              |
| ,                                                                                                                                                                   |     |     |              |
| 9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?                                                                           | 9   | х   |              |
| If "Yes," indicate the FPG family income limit for eligibility for free care:                                                                                       |     |     |              |

| P   | Ir L V   | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN - L.A.                                                       |    |     |    |
|-----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|     |          |                                                                                                                              |    | Yes | No |
| 10  |          | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|     |          | s," indicate the FPG family income limit for eligibility for discounted care: $\frac{400}{}$ %                               |    |     |    |
|     |          | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11  |          | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|     |          | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| a   | X        | Income level                                                                                                                 |    |     |    |
| k   |          | Asset level                                                                                                                  |    |     |    |
| C   | :        | Medical indigency                                                                                                            |    |     |    |
| C   | ╵╠╣      | Insurance status                                                                                                             |    |     |    |
| e   |          | Uninsured discount                                                                                                           |    |     |    |
| f   |          | Medicaid/Medicare                                                                                                            |    |     |    |
| ç   | ·  =     | State regulation                                                                                                             |    |     |    |
| ŀ   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
|     |          | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13  | Includ   | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|     | If "Yes  | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| a   | ۰Щ       | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| k   | · 🖳      | The policy was attached to billing invoices                                                                                  |    |     |    |
| c   | : 📖      | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| c   |          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| e   |          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f   |          | The policy was available on request                                                                                          |    |     |    |
| ç   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| Bi  | lling ar | nd Collections                                                                                                               |    |     |    |
| 14  | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|     |          | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | х  |
| 15  |          | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|     |          | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| a   |          | Reporting to credit agency                                                                                                   |    |     |    |
| k   |          | Lawsuits                                                                                                                     |    |     |    |
|     |          | Liens on residences                                                                                                          |    |     |    |
|     |          | Body attachments                                                                                                             |    |     |    |
| 6   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16  | Did the  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|     |          | nable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | х  |
|     |          | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
| a   |          | Reporting to credit agency                                                                                                   |    |     |    |
| ŀ   |          | Lawsuits                                                                                                                     |    |     |    |
| `   |          | Liens on residences                                                                                                          |    |     |    |
| ,   |          | Body attachments                                                                                                             |    |     |    |
|     | ·        | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
|     |          |                                                                                                                              |    |     |    |
| 17  |          | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
| _   | apply):  | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| 2   |          | ·                                                                                                                            |    |     |    |
|     |          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| C   |          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| C   | ı        | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|     |          | financial assistance policy                                                                                                  |    |     |    |
| - 6 | •        | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN - L.A.                                                        |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the | е  |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
|                                                                                                                                      |    |     |    |
| If <u>"No,</u> " indicate why:                                                                                                       |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Under (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       | e  |     |    |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
| to that patient?                                                                                                                     | 21 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |

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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----|--------------|
| Part V Facility Information (continued)                                                                                                                                                                                        |          |     |              |
| Section B. Facility Policies and Practices                                                                                                                                                                                     |          |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                                                                |          |     |              |
|                                                                                                                                                                                                                                |          |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-POPS                                                                                                                                                                 |          |     |              |
|                                                                                                                                                                                                                                |          |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                                                                         |          |     |              |
|                                                                                                                                                                                                                                |          | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                                                           |          |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Need                                                                                                       |          |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                                                                           | 1        |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                                                                 |          |     |              |
| a A definition of the community served by the hospital facility                                                                                                                                                                |          |     |              |
| <b>b</b> Demographics of the community                                                                                                                                                                                         |          |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health ne                                                                                                            | eds      |     |              |
| of the community                                                                                                                                                                                                               |          |     |              |
| d How data was obtained                                                                                                                                                                                                        |          |     |              |
| e  The health needs of the community                                                                                                                                                                                           | ,        |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and mi                                                                                                                   | nority   |     |              |
| groups                                                                                                                                                                                                                         |          |     |              |
| The process for identifying and prioritizing community health needs and services to meet the community health                                                                                                                  | n needs  |     |              |
| h  The process for consulting with persons representing the community's interests                                                                                                                                              |          |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                                                           |          |     |              |
| j Undicate the tay year the hearital facility last conducted a Needa Accessment: 20                                                                                                                                            |          |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                                                            | nrocent  |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who re                                                                                                        |          |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account in from persons who represent the community, and identify the persons the hospital facility consulted |          |     |              |
| Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities?                                                                               |          |     |              |
| hospital facilities in Part VI                                                                                                                                                                                                 |          |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                                                                                          |          |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                                                                  |          |     |              |
| a Hospital facility's website                                                                                                                                                                                                  |          |     |              |
| b Available upon request from the hospital facility                                                                                                                                                                            |          |     |              |
| c Other (describe in Part VI)                                                                                                                                                                                                  |          |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (che                                                                                                       | ck all   |     |              |
| that apply):                                                                                                                                                                                                                   |          |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                                                                      |          |     |              |
| b Execution of the implementation strategy                                                                                                                                                                                     |          |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                                                                                  |          |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                                                                    |          |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                                                                                |          |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                                                                     |          |     |              |
| g Prioritization of health needs in its community                                                                                                                                                                              |          |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                                                                   |          |     |              |
| i Other (describe in Part VI)                                                                                                                                                                                                  |          |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"                                                                                                      | explain  |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                                                                |          |     | L            |
| Financial Assistance Policy                                                                                                                                                                                                    |          |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                                                                        |          |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                                       | 8        | Х   |              |
|                                                                                                                                                                                                                                |          | 1   | 1            |

| Pa | art v                           | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-POPS                                                                                                                            |    |     |    |
|----|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                                 |                                                                                                                                                                                                 |    | Yes | No |
| 10 |                                 | FPG to determine eligibility for providing <i>discounted</i> care?                                                                                                                              | 10 | Х   |    |
|    | If "Yes                         | s," indicate the FPG family income limit for eligibility for discounted care: %                                                                                                                 |    |     |    |
|    | If "No,                         | explain in Part VI the criteria the hospital facility used.                                                                                                                                     |    |     |    |
| 11 | Explair                         | ned the basis for calculating amounts charged to patients?                                                                                                                                      | 11 | Х   |    |
|    | If "Yes                         | s," indicate the factors used in determining such amounts (check all that apply):                                                                                                               |    |     |    |
| á  | , <u> </u> X                    | Income level                                                                                                                                                                                    |    |     |    |
| ı  | ·                               | Asset level                                                                                                                                                                                     |    |     |    |
| (  | , 🖳                             | Medical indigency                                                                                                                                                                               |    |     |    |
| (  | ı 🖳                             | Insurance status                                                                                                                                                                                |    |     |    |
| •  | • 🖳                             | Uninsured discount                                                                                                                                                                              |    |     |    |
| 1  | ·                               | Medicaid/Medicare                                                                                                                                                                               |    |     |    |
| 9  | , 🖳                             | State regulation                                                                                                                                                                                |    |     |    |
| ı  | ı X                             | Other (describe in Part VI)                                                                                                                                                                     |    |     |    |
| 12 | Explair                         | ned the method for applying for financial assistance?                                                                                                                                           | 12 | Х   |    |
| 13 | Includ                          | ed measures to publicize the policy within the community served by the hospital facility?                                                                                                       | 13 |     | Х  |
|    | If "Yes                         | s," indicate how the hospital facility publicized the policy (check all that apply):                                                                                                            |    |     |    |
| á  | a 📖                             | The policy was posted on the hospital facility's website                                                                                                                                        |    |     |    |
| ı  | , 🗀                             | The policy was attached to billing invoices                                                                                                                                                     |    |     |    |
| (  | $\Box$                          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                                                                                               |    |     |    |
|    | ı 🔲                             | The policy was posted in the hospital facility's admissions offices                                                                                                                             |    |     |    |
| •  | , 🔲                             | The policy was provided, in writing, to patients on admission to the hospital facility                                                                                                          |    |     |    |
| 1  |                                 | The policy was available on request                                                                                                                                                             |    |     |    |
| 9  | , 🗆                             | Other (describe in Part VI)                                                                                                                                                                     |    |     |    |
| В  | illing ar                       | nd Collections                                                                                                                                                                                  |    |     |    |
| 14 | Did the                         | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial                                                                         |    |     |    |
|    |                                 | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                                                                                       | 14 |     | х  |
| 15 |                                 | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax                                                                    |    |     |    |
|    |                                 | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                                                                                    |    |     |    |
| á  |                                 | Reporting to credit agency                                                                                                                                                                      |    |     |    |
| i  |                                 | Lawsuits                                                                                                                                                                                        |    |     |    |
|    | . 🗆                             | Liens on residences                                                                                                                                                                             |    |     |    |
|    |                                 | Body attachments                                                                                                                                                                                |    |     |    |
|    |                                 | Other similar actions (describe in Part VI)                                                                                                                                                     |    |     |    |
| 16 | Did the                         | e hospital facility or an authorized third party perform any of the following actions during the tax year before making                                                                         |    |     |    |
|    |                                 | nable efforts to determine the patient's eligibility under the facility's FAP?                                                                                                                  | 16 |     | х  |
|    |                                 | s," check all actions in which the hospital facility or a third party engaged:                                                                                                                  |    |     |    |
|    |                                 | Reporting to credit agency                                                                                                                                                                      |    |     |    |
| ì  |                                 | Lawsuits                                                                                                                                                                                        |    |     |    |
|    | 、一                              | Liens on residences                                                                                                                                                                             |    |     |    |
| ì  | , <u> </u>                      | Body attachments                                                                                                                                                                                |    |     |    |
| ì  | ·                               | Other similar actions (describe in Part VI)                                                                                                                                                     |    |     |    |
| 17 |                                 | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that                                                                             |    |     |    |
| ., | apply):                         |                                                                                                                                                                                                 |    |     |    |
|    |                                 | Notified patients of the financial assistance policy on admission                                                                                                                               |    |     |    |
|    | ;                               | Notified patients of the financial assistance policy of admission  Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
|    | 、戸                              | Notified patients of the financial assistance policy prior to discharge  Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills |    |     |    |
|    | ,                               |                                                                                                                                                                                                 |    |     |    |
| •  |                                 | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's                                                                           |    |     |    |
|    | , $ egin{array}{c} \end{array}$ | financial assistance policy Other (describe in Part VI)                                                                                                                                         |    |     |    |
| •  | •                               | Other (describe in Part VI)                                                                                                                                                                     |    |     |    |

|                  | rt V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-POPS                                                                                                                                                                                                                                                                                               |    |     | age <b>o</b> |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Po               | olicy Relating to Emergency Medical Care                                                                                                                                                                                                                                                                                                                                |    |     |              |
|                  |                                                                                                                                                                                                                                                                                                                                                                         |    | Yes | No           |
|                  | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?                                 | 18 |     | х            |
| a<br>b<br>c      | The hospital facility's policy was not in writing  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)                                                                                                                                                                                                |    |     |              |
| Inc              | dividuals Eligible for Financial Assistance                                                                                                                                                                                                                                                                                                                             |    |     |              |
| a<br>b<br>c<br>d | that can be charged  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged  The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged  Other (describe in Part VI)                                                     |    |     |              |
|                  | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?  If "Yes," explain in Part VI. | 20 |     | х            |
|                  | Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?  If "Yes," explain in Part VI.                                                                                                                                                                                          | 21 |     | х            |

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-2                                                                                                             | 2193608 | Pa  | age <b>4</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----|--------------|
| Part V Facility Information (continued)                                                                                                                                     |         |     |              |
| Section B. Facility Policies and Practices                                                                                                                                  |         |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                             |         |     |              |
|                                                                                                                                                                             |         |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-PHILADELP                                                                                                         |         |     |              |
|                                                                                                                                                                             |         |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                      |         |     | -            |
|                                                                                                                                                                             |         | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                        |         |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                   |         |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                        | 1       |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                              |         |     |              |
| A definition of the community served by the hospital facility                                                                                                               |         |     |              |
| b Demographics of the community                                                                                                                                             | -1-     |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health need                                                       | as      |     |              |
| of the community                                                                                                                                                            |         |     |              |
| d How data was obtained                                                                                                                                                     |         |     |              |
| <ul> <li>The health needs of the community</li> <li>Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and mind</li> </ul> | ority   |     |              |
|                                                                                                                                                                             | Jilly   |     |              |
| groups  g The process for identifying and prioritizing community health needs and services to meet the community health it                                                  | needs   |     |              |
| h The process for consulting with persons representing the community's interests                                                                                            | lecus   |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                        |         |     |              |
| j Other (describe in Part VI)                                                                                                                                               |         |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                         |         |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who repr                                                   | esent   |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                              |         |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                                                          |         |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                               |         |     |              |
| hospital facilities in Part VI                                                                                                                                              |         |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                                       |         |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                               |         |     |              |
| a Hospital facility's website                                                                                                                                               |         |     |              |
| <b>b</b> Available upon request from the hospital facility                                                                                                                  |         |     |              |
| c Other (describe in Part VI)                                                                                                                                               |         |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check                                                  | c all   |     |              |
| that apply):                                                                                                                                                                |         |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                   |         |     |              |
| <b>b</b> Execution of the implementation strategy                                                                                                                           |         |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                               |         |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                 |         |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                             |         |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                  |         |     |              |
| g Prioritization of health needs in its community                                                                                                                           |         |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                |         |     |              |
| i Uther (describe in Part VI)                                                                                                                                               |         |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," ex                                                | plain   |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                             | 7       |     |              |
| Financial Assistance Policy                                                                                                                                                 |         |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                     |         |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                    | 8       | X   | I            |

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

If "Yes," indicate the FPG family income limit for eligibility for free care: \_\_\_\_\_\_\_\_ %

| Pa       | I L V     | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-PHILADELP                                                    |    |     |    |
|----------|-----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|          |           |                                                                                                                              |    | Yes | No |
| 10       |           | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|          | If "Yes   | s," indicate the FPG family income limit for eligibility for discounted care: $\frac{400}{}$ %                               |    |     |    |
|          |           | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11       |           | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|          |           | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| а        | X         | Income level                                                                                                                 |    |     |    |
| b        |           | Asset level                                                                                                                  |    |     |    |
| С        |           | Medical indigency                                                                                                            |    |     |    |
| d        |           | Insurance status                                                                                                             |    |     |    |
| е        |           | Uninsured discount                                                                                                           |    |     |    |
| f        |           | Medicaid/Medicare                                                                                                            |    |     |    |
| g        |           | State regulation                                                                                                             |    |     |    |
| h        | X         | Other (describe in Part VI)                                                                                                  |    |     |    |
|          |           | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13       | Includ    | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|          | If "Yes   | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| а        |           | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b        |           | The policy was attached to billing invoices                                                                                  |    |     |    |
| С        |           | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d        |           | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е        |           | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f        |           | The policy was available on request                                                                                          |    |     |    |
| <u>g</u> |           | Other (describe in Part VI)                                                                                                  |    |     |    |
|          |           | nd Collections                                                                                                               |    |     |    |
| 14       | Did the   | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|          | assista   | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15       | Check     | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|          | year b    | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а        |           | Reporting to credit agency                                                                                                   |    |     |    |
| b        | Ш         | Lawsuits                                                                                                                     |    |     |    |
| С        |           | Liens on residences                                                                                                          |    |     |    |
| d        | Ш         | Body attachments                                                                                                             |    |     |    |
| е        |           | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16       | Did the   | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|          | reasor    | nable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|          | If "Yes   | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
| а        |           | Reporting to credit agency                                                                                                   |    |     |    |
| b        | Ш         | Lawsuits                                                                                                                     |    |     |    |
| С        | Ш         | Liens on residences                                                                                                          |    |     |    |
| d        | Ш         | Body attachments                                                                                                             |    |     |    |
| е        |           | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17       | Indica    | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|          | apply)    |                                                                                                                              |    |     |    |
| а        |           | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b        | $\square$ | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| С        |           | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d        |           | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|          |           | financial assistance policy                                                                                                  |    |     |    |
| е        |           | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V   Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-PHILADELP                                                   |    |     | <u> </u> |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----------|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |          |
|                                                                                                                                      |    | Yes | No       |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |          |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |          |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х        |
| If "No," indicate why:                                                                                                               |    |     |          |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |          |
| b The hospital facility's policy was not in writing                                                                                  |    |     |          |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |          |
| d Other (describe in Part VI)                                                                                                        |    |     |          |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |          |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |          |
| individuals for emergency or other medically necessary care.                                                                         |    |     |          |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                    |    |     |          |
| that can be charged                                                                                                                  |    |     |          |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |          |
| the maximum amounts that can be charged                                                                                              |    |     |          |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |          |
| d X Other (describe in Part VI)                                                                                                      |    |     |          |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |          |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     |          |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х        |
| If "Yes," explain in Part VI.                                                                                                        |    |     |          |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |          |
| to that patient?                                                                                                                     | 21 |     | Х        |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36                                                               | -2193608 | Pa  | age <b>4</b>  |
|-----------------------------------------------------------------------------------------------------------------------------|----------|-----|---------------|
| Part V Facility Information (continued)                                                                                     |          |     |               |
| Section B. Facility Policies and Practices                                                                                  |          |     |               |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                             |          |     |               |
|                                                                                                                             |          |     |               |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-PORTLAND                                                          |          |     |               |
|                                                                                                                             |          |     |               |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                      |          |     |               |
|                                                                                                                             |          | Yes | No            |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                        |          |     |               |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Need    |          |     | 1             |
| Assessment)? If "No," skip to line 8                                                                                        | 1        |     |               |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                              |          |     | ĺ             |
| a A definition of the community served by the hospital facility                                                             |          |     | ĺ             |
| <b>b</b> Demographics of the community                                                                                      |          |     | ĺ             |
| c Existing health care facilities and resources within the community that are available to respond to the health ne         | eds      |     |               |
| of the community                                                                                                            |          |     |               |
| d How data was obtained                                                                                                     |          |     |               |
| e  The health needs of the community                                                                                        |          |     |               |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and min               | nority   |     | ĺ             |
| groups                                                                                                                      |          |     | ĺ             |
| g  The process for identifying and prioritizing community health needs and services to meet the community health            | needs    |     | ĺ             |
| h  The process for consulting with persons representing the community's interests                                           |          |     | ĺ             |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                        |          |     | ĺ             |
| j Undirected the territorial facility lead conducted a Needle Accessment 20                                                 |          |     |               |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                         | aracant  |     |               |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who rep    |          |     | ĺ             |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account in |          |     | ĺ             |
| from persons who represent the community, and identify the persons the hospital facility consulted                          |          |     |               |
|                                                                                                                             |          |     | ĺ             |
| hospital facilities in Part VI                                                                                              |          |     |               |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                               |          |     |               |
| a Hospital facility's website                                                                                               |          |     |               |
| b Available upon request from the hospital facility                                                                         |          |     | ĺ             |
| c Other (describe in Part VI)                                                                                               |          |     |               |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (che    | ck all   |     | ĺ             |
| that apply):                                                                                                                | Six diii |     |               |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                   |          |     | ĺ             |
| b Execution of the implementation strategy                                                                                  |          |     |               |
| c Participation in the development of a community-wide community benefit plan                                               |          |     | ĺ             |
| d Participation in the execution of a community-wide community benefit plan                                                 |          |     |               |
| e Inclusion of a community benefit section in operational plans                                                             |          |     | ĺ             |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                  |          |     |               |
| g Prioritization of health needs in its community                                                                           |          |     | ĺ             |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                |          |     |               |
| i Other (describe in Part VI)                                                                                               |          |     |               |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," e | explain  |     |               |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                             |          |     | ĺ             |
| Financial Assistance Policy                                                                                                 | -        |     |               |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                     |          |     |               |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?    | 8        | х   |               |
| • • • • • • • • • • • • • • • • • • • •                                                                                     |          | 1   | $\overline{}$ |

| Pa         | ırt V            | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-PORTLAND                                                     |    |     |    |
|------------|------------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|            |                  |                                                                                                                              |    | Yes | No |
| 10         | Used F           | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|            |                  | s," indicate the FPG family income limit for eligibility for discounted care: 400 %                                          |    |     |    |
|            |                  | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11         |                  | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|            |                  | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| á          | 77               | Income level                                                                                                                 |    |     |    |
| k          |                  | Asset level                                                                                                                  |    |     |    |
| (          | :                | Medical indigency                                                                                                            |    |     |    |
| (          |                  | Insurance status                                                                                                             |    |     |    |
| 6          |                  | Uninsured discount                                                                                                           |    |     |    |
| f          |                  | Medicaid/Medicare                                                                                                            |    |     |    |
| ç          | , $\square$      | State regulation                                                                                                             |    |     |    |
| ł          | Х                | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12         | Explair          | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13         | Include          | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|            | If "Yes          | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| á          | · <u> </u>       | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| k          | . 🔲              | The policy was attached to billing invoices                                                                                  |    |     |    |
| C          | ; <u> </u>       | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| C          | ı 🖳              | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| •          | . 🖳              | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f          | Щ                | The policy was available on request                                                                                          |    |     |    |
|            |                  | Other (describe in Part VI)                                                                                                  |    |     |    |
| _ <u>B</u> | lling ar         | nd Collections                                                                                                               |    |     |    |
| 14         | Did the          | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|            | assista          | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15         | Check            | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|            | year b           | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| á          | ╵╟               | Reporting to credit agency                                                                                                   |    |     |    |
| k          | ` 닏              | Lawsuits                                                                                                                     |    |     |    |
| (          | :  -             | Liens on residences                                                                                                          |    |     |    |
| (          | ╵╠               | Body attachments                                                                                                             |    |     |    |
| 6          |                  | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16         |                  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|            |                  | nable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|            | If "Yes          | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
| á          | ╵╠               | Reporting to credit agency                                                                                                   |    |     |    |
| k          |                  | Lawsuits                                                                                                                     |    |     |    |
| (          | :  -             | Liens on residences                                                                                                          |    |     |    |
| (          | ╵╠               | Body attachments                                                                                                             |    |     |    |
| •          |                  | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17         |                  | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|            | apply):          |                                                                                                                              |    |     |    |
| á          | ╵╠               | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| k          | )                | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| C          | :   <del> </del> | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| C          |                  | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|            |                  | financial assistance policy                                                                                                  |    |     |    |
| 6          | . L              | Other (describe in Part VI)                                                                                                  |    |     |    |

| Ochicac       | xic 11 (1 0111 330) 2011                                                                                                        |    | 1 6 | age <b>o</b> |
|---------------|---------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Part          | V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-PORTLAND                                                      |    |     |              |
| Polic         | y Relating to Emergency Medical Care                                                                                            |    |     |              |
|               |                                                                                                                                 |    | Yes | No           |
| <b>18</b> Did | d the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |              |
| ho            | ospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their   |    |     |              |
| eli           | gibility under the hospital facility's financial assistance policy?                                                             | 18 |     | Х            |
|               |                                                                                                                                 |    |     |              |
| Г             | "No," indicate why:                                                                                                             |    |     |              |
| a L           | The hospital facility did not provide care for any emergency medical conditions                                                 |    |     |              |
| b L           | The hospital facility's policy was not in writing                                                                               |    |     |              |
| c ļ           | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)           |    |     |              |
| d             | Other (describe in Part VI)                                                                                                     |    |     |              |
| Indivi        | iduals Eligible for Financial Assistance                                                                                        |    |     |              |
| <b>19</b> Ind | dicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |              |
| ing           | dividuals for emergency or other medically necessary care.                                                                      |    |     |              |
| a             | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                 |    |     |              |
|               | that can be charged                                                                                                             |    |     |              |
| ь [           | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating               |    |     |              |
|               | the maximum amounts that can be charged                                                                                         |    |     |              |
| <b>c</b> [    | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                          |    |     |              |
| d [           | X Other (describe in Part VI)                                                                                                   |    |     |              |
| <b>20</b> Did | d the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |              |
| as            | sistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than          |    |     |              |
| the           | e amounts generally billed to individuals who had insurance covering such care?                                                 | 20 |     | Х            |
|               | "Yes," explain in Part VI.                                                                                                      |    |     |              |
| <b>21</b> Did | d the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |              |
|               | that making to                                                                                                                  |    |     | ₩            |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-219360                                                                                                          | )8 | Pa  | age <b>4</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Part V Facility Information (continued)                                                                                                                                       |    |     |              |
| Section B. Facility Policies and Practices                                                                                                                                    |    |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                               |    |     |              |
|                                                                                                                                                                               |    |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE                                                                                                           |    |     |              |
|                                                                                                                                                                               |    |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                        |    |     |              |
|                                                                                                                                                                               |    | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                          | _  |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                     |    |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                          | 1  |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                |    |     |              |
| a A definition of the community served by the hospital facility                                                                                                               |    |     |              |
| b Demographics of the community                                                                                                                                               |    |     |              |
| c Light Existing health care facilities and resources within the community that are available to respond to the health needs                                                  |    |     |              |
| of the community                                                                                                                                                              |    |     |              |
| d How data was obtained                                                                                                                                                       |    |     |              |
| e  The health needs of the community                                                                                                                                          |    |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                                                            |    |     |              |
| groups                                                                                                                                                                        |    |     |              |
| g  The process for identifying and prioritizing community health needs and services to meet the community health needs                                                        |    |     |              |
| h  The process for consulting with persons representing the community's interests                                                                                             |    |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                          |    |     |              |
| j Under (describe in Part VI)                                                                                                                                                 |    |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                           |    |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent                                                |    |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                                |    |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                                                            | 3  |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                                 | ١, |     |              |
| hospital facilities in Part VI                                                                                                                                                | 4  |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                                         | 5  |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                 |    |     |              |
| a  Hospital facility's website                                                                                                                                                |    |     |              |
| b Available upon request from the hospital facility                                                                                                                           |    |     |              |
| c    Other (describe in Part VI)  6. If the beginted facility addressed people identified in its most recently conducted Needs Accessment, indicate boy (check all            |    |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all                                                |    |     |              |
| that apply):  a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                       |    |     |              |
| <ul> <li>Adoption of an implementation strategy to address the health needs of the hospital facility's community</li> <li>Execution of the implementation strategy</li> </ul> |    |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                                 |    |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                   |    |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                               |    |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                    |    |     |              |
| g Prioritization of health needs in its community                                                                                                                             |    |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                  |    |     |              |
| i Other (describe in Part VI)                                                                                                                                                 |    |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain                                             |    |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                               | 7  |     |              |
| Financial Assistance Policy                                                                                                                                                   |    |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                       | 1  |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                      | 8  | х   |              |

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If "No," explain in Part VI the criteria the hospital facility used.

| Pa  | rt V     | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE                                                    |    |     |    |
|-----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|     |          |                                                                                                                              |    | Yes | No |
| 10  | Used F   | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|     |          | ," indicate the FPG family income limit for eligibility for discounted care: 400 %                                           |    |     |    |
|     | If "No,  | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11  | Explair  | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|     |          | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а   | X        | Income level                                                                                                                 |    |     |    |
| b   |          | Asset level                                                                                                                  |    |     |    |
| С   |          | Medical indigency                                                                                                            |    |     |    |
| d   |          | Insurance status                                                                                                             |    |     |    |
| е   |          | Uninsured discount                                                                                                           |    |     |    |
| f   |          | Medicaid/Medicare                                                                                                            |    |     |    |
| g   |          | State regulation                                                                                                             |    |     |    |
| h   | X        | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12  | Explair  | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13  | Include  | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|     | If "Yes  | ," indicate how the hospital facility publicized the policy (check all that apply):                                          |    |     |    |
| а   |          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b   |          | The policy was attached to billing invoices                                                                                  |    |     |    |
| С   |          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d   |          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е   |          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f   | Ш        | The policy was available on request                                                                                          |    |     |    |
| g   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| _Bi | lling an | nd Collections                                                                                                               |    |     |    |
| 14  | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|     | assista  | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15  | Check    | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|     | year be  | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а   |          | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| С   |          | Liens on residences                                                                                                          |    |     |    |
| d   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16  | Did the  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|     | reason   | able efforts to determine the patient's eligibility under the facility's FAP?                                                | 16 |     | Х  |
|     | If "Yes  | ," check all actions in which the hospital facility or a third party engaged:                                                |    |     |    |
| а   | Щ        | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| С   | Щ        | Liens on residences                                                                                                          |    |     |    |
| d   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17  | Indicat  | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|     | apply):  |                                                                                                                              |    |     |    |
| а   |          | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b   |          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| С   |          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d   |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|     |          | financial assistance policy                                                                                                  |    |     |    |
| е   |          | Other (describe in Part VI)                                                                                                  |    |     |    |

|                | 711 (1 01111 000) 2011                                                                                                        |    | 1 6 | ige <b>c</b> |
|----------------|-------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Part V         | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE                                                     |    |     |              |
| Policy         | Relating to Emergency Medical Care                                                                                            |    |     |              |
|                |                                                                                                                               |    | Yes | No           |
| <b>18</b> Did  | the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |              |
| hos            | pital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their   |    |     |              |
| eligi          | bility under the hospital facility's financial assistance policy?                                                             | 18 |     | Х            |
|                |                                                                                                                               |    |     |              |
| If <u>"N</u>   | lo," indicate why:                                                                                                            |    |     |              |
| a 🗵            | The hospital facility did not provide care for any emergency medical conditions                                               |    |     |              |
| ь <u>L</u>     | The hospital facility's policy was not in writing                                                                             |    |     |              |
| с <u>L</u>     | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)         |    |     |              |
| d L            | Uther (describe in Part VI)                                                                                                   |    |     |              |
| Individ        | uals Eligible for Financial Assistance                                                                                        |    |     |              |
| <b>19</b> Indi | cate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |              |
| indi           | viduals for emergency or other medically necessary care.                                                                      |    |     |              |
| a L            | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts               |    |     |              |
|                | that can be charged                                                                                                           |    |     |              |
| b L            | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating             |    |     |              |
|                | the maximum amounts that can be charged                                                                                       |    |     |              |
| c              | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                        |    |     |              |
| d X            | Other (describe in Part VI)                                                                                                   |    |     |              |
| <b>20</b> Did  | the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |              |
| assi           | stance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than          |    |     |              |
| the            | amounts generally billed to individuals who had insurance covering such care?                                                 | 20 |     | Х            |
| If "Y          | es," explain in Part VI.                                                                                                      |    |     |              |
| <b>21</b> Did  | the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |              |
| to th          | nat patient?                                                                                                                  | 21 |     | Х            |

If "Yes," explain in Part VI.

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN                                                            | 36-2193608        |               | Pa  | age 4 |
|-----------------------------------------------------------------------------------------------------------------------|-------------------|---------------|-----|-------|
| Part V   Facility Information (continued)                                                                             |                   |               |     |       |
| Section B. Facility Policies and Practices                                                                            |                   |               |     |       |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                       |                   |               |     |       |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-SHREVEPOR                                                   |                   |               |     |       |
| Name of Hospital Facility: SHATABAS HOSFITAS FOR CHIEDREN SHABASION                                                   |                   |               |     |       |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                |                   |               |     |       |
| Line Number of Hospital Facility (Irom Schedule 11, Fait V, Section A).                                               | <del></del>       |               | Yes | No    |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                  |                   |               | 103 | 140   |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessmen     | nt (Needs         |               |     |       |
| Assessment)? If "No," skip to line 8                                                                                  |                   | 1             |     |       |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                        |                   |               |     |       |
| a A definition of the community served by the hospital facility                                                       |                   |               |     |       |
| <b>b</b> Demographics of the community                                                                                |                   |               |     |       |
| c Existing health care facilities and resources within the community that are available to respond to the h           | ealth needs       |               |     |       |
| of the community                                                                                                      |                   |               |     |       |
| d How data was obtained                                                                                               |                   |               |     |       |
| e  The health needs of the community                                                                                  |                   |               |     |       |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,                 | , and minority    |               |     |       |
| groups                                                                                                                |                   |               |     |       |
| g  The process for identifying and prioritizing community health needs and services to meet the community             | ty health needs   |               |     |       |
| h  The process for consulting with persons representing the community's interests                                     |                   |               |     |       |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                  |                   |               |     |       |
| j Uther (describe in Part VI)                                                                                         |                   |               |     |       |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                   |                   |               |     |       |
| In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons        |                   |               |     |       |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into acc  |                   | •             |     |       |
| from persons who represent the community, and identify the persons the hospital facility consulted                    |                   | 3             |     | -     |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list   |                   | 4             |     |       |
| hospital facilities in Part VI  Did the hospital facility make its Needs Assessment widely available to the public?   |                   | <u>4</u><br>5 |     |       |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                         |                   | 3             |     |       |
| a Hospital facility's website                                                                                         |                   |               |     |       |
| b Available upon request from the hospital facility                                                                   |                   |               |     |       |
| c Other (describe in Part VI)                                                                                         |                   |               |     |       |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate he    | ow (check all     |               |     |       |
| that apply):                                                                                                          | J. (S. 1881 C. I. |               |     |       |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community             | v I               |               |     |       |
| <b>b</b> Execution of the implementation strategy                                                                     | í l               |               |     |       |
| c Participation in the development of a community-wide community benefit plan                                         |                   |               |     |       |
| d Participation in the execution of a community-wide community benefit plan                                           |                   |               |     |       |
| e Inclusion of a community benefit section in operational plans                                                       |                   |               |     |       |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment            | ent               |               |     |       |
| g Prioritization of health needs in its community                                                                     |                   |               |     |       |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community          |                   |               |     |       |
| i Other (describe in Part VI)                                                                                         |                   |               |     |       |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? I    | f "No," explain   |               |     |       |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                       |                   | 7             |     |       |
| Financial Assistance Policy                                                                                           |                   |               |     |       |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:               |                   |               |     |       |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted ca | are?              | 8             | X   | 1     |

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If "No," explain in Part VI the criteria the hospital facility used.

| P  | Ir L V          | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-SHREVEPOR                                                                                                                       |    |     |    |
|----|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |                 |                                                                                                                                                                                                 |    | Yes | No |
| 10 |                 | FPG to determine eligibility for providing <i>discounted</i> care?                                                                                                                              | 10 | Х   |    |
|    | If "Yes         | s," indicate the FPG family income limit for eligibility for discounted care: %                                                                                                                 |    |     |    |
|    | If "No,         | explain in Part VI the criteria the hospital facility used.                                                                                                                                     |    |     |    |
| 11 | Explair         | ned the basis for calculating amounts charged to patients?                                                                                                                                      | 11 | Х   |    |
|    | If "Yes         | s," indicate the factors used in determining such amounts (check all that apply):                                                                                                               |    |     |    |
| á  | X               | Income level                                                                                                                                                                                    |    |     |    |
| k  | ·               | Asset level                                                                                                                                                                                     |    |     |    |
| C  | ;               | Medical indigency                                                                                                                                                                               |    |     |    |
| (  | · $\sqsubseteq$ | Insurance status                                                                                                                                                                                |    |     |    |
| •  | . 📙             | Uninsured discount                                                                                                                                                                              |    |     |    |
| f  |                 | Medicaid/Medicare                                                                                                                                                                               |    |     |    |
| ç  | ıЩ              | State regulation                                                                                                                                                                                |    |     |    |
| ł  | X               | Other (describe in Part VI)                                                                                                                                                                     |    |     |    |
| 12 | Explair         | ned the method for applying for financial assistance?                                                                                                                                           | 12 | Х   |    |
| 13 | Includ          | ed measures to publicize the policy within the community served by the hospital facility?                                                                                                       | 13 |     | Х  |
|    | If "Yes         | s," indicate how the hospital facility publicized the policy (check all that apply):                                                                                                            |    |     |    |
| á  | . 🖳             | The policy was posted on the hospital facility's website                                                                                                                                        |    |     |    |
| k  | , 🔲             | The policy was attached to billing invoices                                                                                                                                                     |    |     |    |
| (  | : 🗌             | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                                                                                               |    |     |    |
| (  |                 | The policy was posted in the hospital facility's admissions offices                                                                                                                             |    |     |    |
| 6  |                 | The policy was provided, in writing, to patients on admission to the hospital facility                                                                                                          |    |     |    |
| f  |                 | The policy was available on request                                                                                                                                                             |    |     |    |
| ç  |                 | Other (describe in Part VI)                                                                                                                                                                     |    |     |    |
| В  | lling ar        | nd Collections                                                                                                                                                                                  |    |     |    |
| 14 | Did the         | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial                                                                         |    |     |    |
|    |                 | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                                                                                       | 14 |     | х  |
| 15 |                 | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax                                                                    |    |     |    |
|    |                 | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                                                                                    |    |     |    |
| á  |                 | Reporting to credit agency                                                                                                                                                                      |    |     |    |
| ŀ  |                 | Lawsuits                                                                                                                                                                                        |    |     |    |
|    | . 🗆             | Liens on residences                                                                                                                                                                             |    |     |    |
|    |                 | Body attachments                                                                                                                                                                                |    |     |    |
|    |                 | Other similar actions (describe in Part VI)                                                                                                                                                     |    |     |    |
| 16 | Did the         | e hospital facility or an authorized third party perform any of the following actions during the tax year before making                                                                         |    |     |    |
|    |                 | nable efforts to determine the patient's eligibility under the facility's FAP?                                                                                                                  | 16 |     | х  |
|    |                 | s," check all actions in which the hospital facility or a third party engaged:                                                                                                                  |    |     |    |
| á  |                 | Reporting to credit agency                                                                                                                                                                      |    |     |    |
| ŀ  |                 | Lawsuits                                                                                                                                                                                        |    |     |    |
| ,  |                 | Liens on residences                                                                                                                                                                             |    |     |    |
| ,  |                 | Body attachments                                                                                                                                                                                |    |     |    |
| •  | ·               | Other similar actions (describe in Part VI)                                                                                                                                                     |    |     |    |
| 17 |                 | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that                                                                             |    |     |    |
| ., | apply):         |                                                                                                                                                                                                 |    |     |    |
| á  |                 | Notified patients of the financial assistance policy on admission                                                                                                                               |    |     |    |
| ı  |                 | Notified patients of the financial assistance policy of admission  Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
|    |                 | Notified patients of the financial assistance policy prior to discharge  Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills |    |     |    |
|    |                 |                                                                                                                                                                                                 |    |     |    |
| •  |                 | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's                                                                           |    |     |    |
| _  |                 | financial assistance policy Other (describe in Part VI)                                                                                                                                         |    |     |    |
| •  | ;               | Other (describe in Part VI)                                                                                                                                                                     |    |     |    |

If "Yes," explain in Part VI.

| Scriedule 11 (1 01111 990) 2011                                                                                                      |    | Г   | ige <b>o</b> |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|--------------|
| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-SHREVEPOR                                                     |    |     |              |
| Policy Relating to Emergency Medical Care                                                                                            |    |     |              |
|                                                                                                                                      |    | Yes | No           |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |              |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       | .  |     |              |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х            |
|                                                                                                                                      |    |     |              |
| If <u>No</u> , indicate why:                                                                                                         |    |     |              |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |              |
| b                                                                                                                                    |    |     |              |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |              |
| d Uther (describe in Part VI)                                                                                                        |    |     |              |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |              |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |              |
| individuals for emergency or other medically necessary care.                                                                         |    |     |              |
| a  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |    |     |              |
| that can be charged                                                                                                                  |    |     |              |
| b  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                 |    |     |              |
| the maximum amounts that can be charged                                                                                              |    |     |              |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |              |
| d X Other (describe in Part VI)                                                                                                      |    |     |              |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     | .  |     |              |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             | .  |     |              |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х            |
| If "Yes," explain in Part VI.                                                                                                        |    |     |              |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    | ,  |     |              |
| to that nation()                                                                                                                     | 04 |     | Y            |

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| Contiduct if (1 of it) Goog Es it                                                                                                                                                                                                                          | 2193608 | Pa  | age <b>4</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----|--------------|
| Part V   Facility Information (continued)                                                                                                                                                                                                                  |         |     |              |
| Section B. Facility Policies and Practices                                                                                                                                                                                                                 |         |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                                                                                                            |         |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-SPOKANE                                                                                                                                                                                          |         |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                                                                                                                     |         |     |              |
|                                                                                                                                                                                                                                                            |         | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                                                                                                                       |         |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                                                                                                                  | ;       |     |              |
| Assessment)? If "No," skip to line 8                                                                                                                                                                                                                       | 1       |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                                                                                                             |         |     |              |
| a A definition of the community served by the hospital facility                                                                                                                                                                                            |         |     |              |
| b Demographics of the community                                                                                                                                                                                                                            |         |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the health nee                                                                                                                                       | ∍ds     |     |              |
| of the community                                                                                                                                                                                                                                           |         |     |              |
| d How data was obtained                                                                                                                                                                                                                                    |         |     |              |
| e  The health needs of the community                                                                                                                                                                                                                       | .,      |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and min                                                                                                                                              | ority   |     |              |
| groups                                                                                                                                                                                                                                                     |         |     |              |
| g  The process for identifying and prioritizing community health needs and services to meet the community health                                                                                                                                           | needs   |     |              |
| h  The process for consulting with persons representing the community's interests                                                                                                                                                                          |         |     |              |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                                                                                       |         |     |              |
| j Undicate the tay year the heapital facility last conducted a Needa Assessment: 20                                                                                                                                                                        |         |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                                                                                                                        | rocent  |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who rep<br>the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input |         |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                                                                                                                                                         |         |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                                                                                                              |         |     |              |
|                                                                                                                                                                                                                                                            |         |     |              |
| hospital facilities in Part VI  5 Did the hospital facility make its Needs Assessment widely available to the public?                                                                                                                                      | 5       |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                                                                                                              |         |     |              |
| a Hospital facility's website                                                                                                                                                                                                                              |         |     |              |
| b Available upon request from the hospital facility                                                                                                                                                                                                        |         |     |              |
| c Other (describe in Part VI)                                                                                                                                                                                                                              |         |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (chec                                                                                                                                  | k all   |     |              |
| that apply):                                                                                                                                                                                                                                               |         |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                                                                                                                  |         |     |              |
| b Execution of the implementation strategy                                                                                                                                                                                                                 |         |     |              |
| c Participation in the development of a community-wide community benefit plan                                                                                                                                                                              |         |     |              |
| d Participation in the execution of a community-wide community benefit plan                                                                                                                                                                                |         |     |              |
| e Inclusion of a community benefit section in operational plans                                                                                                                                                                                            |         |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                                                                                                                 |         |     |              |
| g Prioritization of health needs in its community                                                                                                                                                                                                          |         |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                                                                                               |         |     |              |
| i Other (describe in Part VI)                                                                                                                                                                                                                              |         |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," ex                                                                                                                               | xplain  |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                                                                                            | 7       |     |              |
| Financial Assistance Policy                                                                                                                                                                                                                                |         |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                                                                                                                    |         |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                                                                   | 8       | Х   |              |
|                                                                                                                                                                                                                                                            |         |     |              |
| 9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?                                                                                                                                                                  | 9       | Х   |              |
| If "Yes," indicate the FPG family income limit for eligibility for free care:                                                                                                                                                                              |         |     |              |

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If "No," explain in Part VI the criteria the hospital facility used.

| Pa      | rt v    | FACILITY INTORMATION (continued) SHRINERS HOSPITAL FOR CHILDREN-SPOKANE                                                      |    |     |    |
|---------|---------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|         |         |                                                                                                                              |    | Yes | No |
| 10      |         | FPG to determine eligibility for providing discounted care?                                                                  | 10 | Х   |    |
|         | If "Yes | ," indicate the FPG family income limit for eligibility for discounted care: %                                               |    |     |    |
|         |         | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11      | Explair | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|         | If "Yes | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а       | X       | Income level                                                                                                                 |    |     |    |
| b       | Ш       | Asset level                                                                                                                  |    |     |    |
| С       | Ш       | Medical indigency                                                                                                            |    |     |    |
| d       | Ш       | Insurance status                                                                                                             |    |     |    |
| е       | Ш       | Uninsured discount                                                                                                           |    |     |    |
| f       |         | Medicaid/Medicare                                                                                                            |    |     |    |
| g       |         | State regulation                                                                                                             |    |     |    |
| h       | X       | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12      | Explair | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13      | Include | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|         | If "Yes | ," indicate how the hospital facility publicized the policy (check all that apply):                                          |    |     |    |
| а       |         | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b       |         | The policy was attached to billing invoices                                                                                  |    |     |    |
| С       |         | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d       |         | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е       |         | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f       |         | The policy was available on request                                                                                          |    |     |    |
| g       |         | Other (describe in Part VI)                                                                                                  |    |     |    |
|         | ling an | d Collections                                                                                                                |    |     |    |
|         |         | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
| •       |         | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | х  |
| 15      |         | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|         |         | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а       | , 50.   | Reporting to credit agency                                                                                                   |    |     |    |
| b       | 一       | Lawsuits                                                                                                                     |    |     |    |
| c       | Ħ       | Liens on residences                                                                                                          |    |     |    |
| d       | П       | Body attachments                                                                                                             |    |     |    |
|         | H       | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| e<br>16 | Did the | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
| 10      |         | hable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | х  |
|         |         | " check all actions in which the hospital facility or a third party engaged:                                                 | 10 |     |    |
| •       | II TES  |                                                                                                                              |    |     |    |
| a       | H       | Reporting to credit agency                                                                                                   |    |     |    |
| D       | H       | Lawsuits                                                                                                                     |    |     |    |
|         | H       | Liens on residences                                                                                                          |    |     |    |
| d       | H       | Body attachments                                                                                                             |    |     |    |
| _ e     |         | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17      |         | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|         | apply): |                                                                                                                              |    |     |    |
| a       | 믬       | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b       | 믬       | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| С       |         | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d       |         | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|         |         | financial assistance policy                                                                                                  |    |     |    |
| е       |         | Other (describe in Part VI)                                                                                                  |    |     |    |

If "Yes," explain in Part VI.

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-SPOKANE                                                       |    |  |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|--|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |  |    |
| <del></del> -                                                                                                                        |    |  | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |  |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |  |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |  | Х  |
|                                                                                                                                      |    |  |    |
| If No," indicate why:                                                                                                                |    |  |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |  |    |
| b The hospital facility's policy was not in writing                                                                                  |    |  |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |  |    |
| d Other (describe in Part VI)                                                                                                        |    |  |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |  |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |  |    |
| individuals for emergency or other medically necessary care.                                                                         |    |  |    |
| a  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                   |    |  |    |
| that can be charged                                                                                                                  |    |  |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |  |    |
| the maximum amounts that can be charged                                                                                              |    |  |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |  |    |
| d X Other (describe in Part VI)                                                                                                      |    |  |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |  |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |  |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |  | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |  |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |  |    |
| to that patient?                                                                                                                     | 21 |  | Х  |

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| Sche   | dule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-219360                                                                                              | 8             | Pa  | age <b>4</b> |
|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-----|--------------|
| Pa     | T V Facility Information (continued)                                                                                                                          |               |     |              |
| Se     | ction B. Facility Policies and Practices                                                                                                                      |               |     |              |
| (Co    | nplete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                                                  |               |     |              |
|        |                                                                                                                                                               |               |     |              |
| Nan    | e of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-ST. LOUIS                                                                                              |               |     |              |
|        |                                                                                                                                                               |               |     |              |
| Line   | Number of Hospital Facility (from Schedule H, Part V, Section A):                                                                                             |               |     |              |
|        |                                                                                                                                                               |               | Yes | No           |
|        | mmunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                                                            |               |     |              |
| 1      | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs                                       |               |     |              |
|        | Assessment)? If "No," skip to line 8                                                                                                                          | 1             |     |              |
|        | If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                                                |               |     |              |
| a      | A definition of the community served by the hospital facility                                                                                                 |               |     |              |
| b      | Demographics of the community                                                                                                                                 |               |     |              |
| С      | Existing health care facilities and resources within the community that are available to respond to the health needs                                          |               |     |              |
|        | of the community                                                                                                                                              |               |     |              |
| d      | How data was obtained  The health people of the community                                                                                                     |               |     |              |
| e      | The health needs of the community                                                                                                                             |               |     |              |
| f      | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                                              |               |     |              |
| ~      | groups  The process for identifying and prioritizing community health needs and services to meet the community health needs                                   |               |     |              |
| g<br>h | The process for consulting with persons representing the community's interests                                                                                |               |     |              |
| <br>i  | Information gaps that limit the hospital facility's ability to assess the community's health needs                                                            |               |     |              |
| i      | Other (describe in Part VI)                                                                                                                                   |               |     |              |
| 2      | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                                             |               |     |              |
| 3      | In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent                                  |               |     |              |
|        | the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input                                |               |     |              |
|        | from persons who represent the community, and identify the persons the hospital facility consulted                                                            | 3             |     |              |
| 4      | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other                                   |               |     |              |
|        | hospital facilities in Part VI                                                                                                                                | 4             |     |              |
| 5      | Did the hospital facility make its Needs Assessment widely available to the public?                                                                           | 5             |     |              |
|        | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                                                 |               |     |              |
| а      | Hospital facility's website                                                                                                                                   |               |     |              |
| b      | Available upon request from the hospital facility                                                                                                             |               |     |              |
| С      | Other (describe in Part VI)                                                                                                                                   |               |     |              |
| 6      | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all                                  |               |     |              |
|        | that apply):                                                                                                                                                  |               |     |              |
| а      | Adoption of an implementation strategy to address the health needs of the hospital facility's community                                                       |               |     |              |
| b      | Execution of the implementation strategy                                                                                                                      |               |     |              |
| С      | Participation in the development of a community-wide community benefit plan                                                                                   |               |     |              |
| d      | Participation in the execution of a community-wide community benefit plan                                                                                     |               |     |              |
| e      | Inclusion of a community benefit section in operational plans                                                                                                 |               |     |              |
| f      | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                                                      |               |     |              |
| g      | Prioritization of health needs in its community  Driveritization of convices that the hospital facility will undertake to most health needs in its community. |               |     |              |
| h<br>; | Prioritization of services that the hospital facility will undertake to meet health needs in its community  Other (describe in Part VI)                       |               |     |              |
| 7      | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain                               |               |     |              |
| '      | in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                               | 7             |     |              |
| —      | ancial Assistance Policy                                                                                                                                      | ť             |     |              |
|        | Did the hospital facility have in place during the tax year a written financial assistance policy that:                                                       |               |     |              |
| 8      | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                        | 8             | х   |              |
|        | : = :                                                                                                                                                         | $\overline{}$ | _   |              |

Schedule H (Form 990) 2011

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| 1 0      | 1. 4     | Pacifity information (continued) Shriners Hospital For Children-Si. Louis                                                    |    |     |    |
|----------|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|          |          |                                                                                                                              |    | Yes | No |
| 10       |          | PG to determine eligibility for providing <i>discounted</i> care?                                                            | 10 | Х   |    |
|          | If "Yes  | ," indicate the FPG family income limit for eligibility for discounted care: %                                               |    |     |    |
|          | If "No,  | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11       | Explair  | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|          | If "Yes  | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а        | X        | Income level                                                                                                                 |    |     |    |
| b        |          | Asset level                                                                                                                  |    |     |    |
| С        |          | Medical indigency                                                                                                            |    |     |    |
| d        |          | Insurance status                                                                                                             |    |     |    |
| е        |          | Uninsured discount                                                                                                           |    |     |    |
| f        |          | Medicaid/Medicare                                                                                                            |    |     |    |
| g        |          | State regulation                                                                                                             |    |     |    |
| h        | X        | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12       | Explair  | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13       |          | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|          | If "Yes  | ," indicate how the hospital facility publicized the policy (check all that apply):                                          |    |     |    |
| а        |          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b        |          | The policy was attached to billing invoices                                                                                  |    |     |    |
| С        |          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d        |          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е        |          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f        |          | The policy was available on request                                                                                          |    |     |    |
| a        |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| ——<br>Bi | lling an | nd Collections                                                                                                               |    |     |    |
|          |          | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|          |          | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | х  |
| 15       |          | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|          |          | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а        | , , ,    | Reporting to credit agency                                                                                                   |    |     |    |
| b        | 一        | Lawsuits                                                                                                                     |    |     |    |
| _        | 一        | Liens on residences                                                                                                          |    |     |    |
| d        | 一        | Body attachments                                                                                                             |    |     |    |
| _        | 一        | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16       | Did the  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
| 10       |          |                                                                                                                              | 16 |     | х  |
|          |          |                                                                                                                              |    |     |    |
| ,        |          | ," check all actions in which the hospital facility or a third party engaged:  Reporting to credit agency                    |    |     |    |
| a        | 一        | Lawsuits                                                                                                                     |    |     |    |
|          | 一        |                                                                                                                              |    |     |    |
| C        | H        | Liens on residences                                                                                                          |    |     |    |
| d        | H        | Body attachments Other principles actions (decayibe in Part VII)                                                             |    |     |    |
| e        | السسا    | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17       |          | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|          | apply):  |                                                                                                                              |    |     |    |
| a        | $\vdash$ | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b        | H        | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| C        | $\vdash$ | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d        |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|          |          | financial assistance policy                                                                                                  |    |     |    |
| е        |          | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-ST. LOUIS                                                     |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
|                                                                                                                                      |    |     |    |
| If No," indicate why:                                                                                                                |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Other (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     | ĺ  |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                    |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     | 1  |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
| to that patient?                                                                                                                     | 21 |     | х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |

| Schedule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN                                                              | 36-2193608   | Pa  | age <b>4</b> |
|-------------------------------------------------------------------------------------------------------------------------|--------------|-----|--------------|
| Part V Facility Information (continued)                                                                                 |              |     |              |
| Section B. Facility Policies and Practices                                                                              |              |     |              |
| (Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)                         |              |     |              |
|                                                                                                                         |              |     |              |
| Name of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-TAMPA                                                         |              |     |              |
|                                                                                                                         |              |     |              |
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):                                                  |              |     |              |
|                                                                                                                         |              | Yes | No           |
| Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                    |              |     |              |
| 1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment      |              |     |              |
| Assessment)? If "No," skip to line 8                                                                                    | 1            |     |              |
| If "Yes," indicate what the Needs Assessment describes (check all that apply):                                          |              |     |              |
| a A definition of the community served by the hospital facility                                                         |              |     |              |
| <b>b</b> Demographics of the community                                                                                  |              |     |              |
| c Existing health care facilities and resources within the community that are available to respond to the hea           | Ith needs    |     |              |
| of the community                                                                                                        |              |     |              |
| d How data was obtained                                                                                                 |              |     |              |
| e  The health needs of the community                                                                                    |              |     |              |
| f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, a                 | nd minority  |     |              |
| groups  The process for identifying and prioritizing community health peeds and consists to meet the community.         | booth poods  |     |              |
| The process for identifying and prioritizing community health needs and services to meet the community                  | nealth needs |     |              |
| <ul> <li>h</li></ul>                                                                                                    |              |     |              |
| j Other (describe in Part VI)                                                                                           |              |     |              |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                     |              |     |              |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons w      | ho represent |     |              |
| the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into acco   |              |     |              |
| from persons who represent the community, and identify the persons the hospital facility consulted                      |              |     |              |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the |              |     |              |
| hospital facilities in Part VI                                                                                          |              |     |              |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?                                   |              |     |              |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                           |              |     |              |
| a Hospital facility's website                                                                                           |              |     |              |
| b Available upon request from the hospital facility                                                                     |              |     |              |
| c Other (describe in Part VI)                                                                                           |              |     |              |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how     | / (check all |     |              |
| that apply):                                                                                                            | ·            |     |              |
| a Adoption of an implementation strategy to address the health needs of the hospital facility's community               |              |     |              |
| <b>b</b> Execution of the implementation strategy                                                                       |              |     |              |
| c Participation in the development of a community-wide community benefit plan                                           |              |     |              |
| d Participation in the execution of a community-wide community benefit plan                                             |              |     |              |
| e Inclusion of a community benefit section in operational plans                                                         |              |     |              |
| f Adoption of a budget for provision of services that address the needs identified in the Needs Assessmen               | t            |     |              |
| g Prioritization of health needs in its community                                                                       |              |     |              |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community            |              |     |              |
| i Uther (describe in Part VI)                                                                                           |              |     |              |
| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "   | No," explain |     |              |
| in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                         | 7            |     |              |
| Financial Assistance Policy                                                                                             |              |     |              |
| Did the hospital facility have in place during the tax year a written financial assistance policy that:                 |              |     |              |
| 8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care | ? 8          | X   | I            |

Schedule H (Form 990) 2011

**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| Pa | rt V     | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-TAMPA                                                        |    |     |    |
|----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |          |                                                                                                                              |    | Yes | No |
| 10 | Used F   | PG to determine eligibility for providing discounted care?                                                                   | 10 | Х   |    |
|    |          | ," indicate the FPG family income limit for eligibility for discounted care: 400 %                                           |    |     |    |
|    | If "No,  | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11 | Explair  | ned the basis for calculating amounts charged to patients?                                                                   | 11 | х   |    |
|    |          | ," indicate the factors used in determining such amounts (check all that apply):                                             |    |     |    |
| а  | X        | Income level                                                                                                                 |    |     |    |
| b  |          | Asset level                                                                                                                  |    |     |    |
| c  |          | Medical indigency                                                                                                            |    |     |    |
| c  |          | Insurance status                                                                                                             |    |     |    |
| е  |          | Uninsured discount                                                                                                           |    |     |    |
| f  |          | Medicaid/Medicare                                                                                                            |    |     |    |
| g  |          | State regulation                                                                                                             |    |     |    |
| h  | X        | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12 | Explair  | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13 | Include  | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|    | If "Yes  | " indicate how the hospital facility publicized the policy (check all that apply):                                           |    |     |    |
| а  |          | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b  |          | The policy was attached to billing invoices                                                                                  |    |     |    |
| c  |          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d  |          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е  |          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f  | Ш        | The policy was available on request                                                                                          |    |     |    |
|    |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| Bi | lling an | d Collections                                                                                                                |    |     |    |
| 14 | Did the  | hospital facility have in place during the tax year a separate billing and collections policy, or a written financial        |    |     |    |
|    | assista  | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15 | Check    | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|    | year be  | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а  |          | Reporting to credit agency                                                                                                   |    |     |    |
| b  | Щ        | Lawsuits                                                                                                                     |    |     |    |
| c  | Щ        | Liens on residences                                                                                                          |    |     |    |
| c  | Щ        | Body attachments                                                                                                             |    |     |    |
| е  |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16 | Did the  | hospital facility or an authorized third party perform any of the following actions during the tax year before making        |    |     |    |
|    | reason   | able efforts to determine the patient's eligibility under the facility's FAP?                                                | 16 |     | Х  |
|    | If "Yes  | " check all actions in which the hospital facility or a third party engaged:                                                 |    |     |    |
| а  |          | Reporting to credit agency                                                                                                   |    |     |    |
| b  |          | Lawsuits                                                                                                                     |    |     |    |
| c  |          | Liens on residences                                                                                                          |    |     |    |
| c  |          | Body attachments                                                                                                             |    |     |    |
| е  |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17 | Indicat  | e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that           |    |     |    |
|    | apply):  |                                                                                                                              |    |     |    |
| а  |          | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b  |          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| c  |          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d  |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|    |          | financial assistance policy                                                                                                  |    |     |    |
| е  |          | Other (describe in Part VI)                                                                                                  |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-TAMPA                                                         |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
| 16 BNIs II in all a standards                                                                                                        |    |     |    |
| If "No," indicate why:                                                                                                               |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Under (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |    |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                    |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
| , , , , , , , , , , , , , , , , , , ,                                                                                                |    |     | 37 |

If "Yes," explain in Part VI.

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|------|---------------------------------------------------------------------------------------------------------------------------------|---|-----|--------------|
| Pa   | t V Facility Information (continued)                                                                                            |   |     |              |
| Se   | tion B. Facility Policies and Practices                                                                                         |   |     |              |
| (Co  | nplete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                    |   |     |              |
|      |                                                                                                                                 |   |     |              |
| Nam  | e of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-TWIN CITY                                                                |   |     |              |
|      |                                                                                                                                 |   |     |              |
| Line | Number of Hospital Facility (from Schedule H, Part V, Section A):                                                               | r |     |              |
|      |                                                                                                                                 |   | Yes | No           |
|      | nmunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                              |   |     |              |
|      | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs         |   |     |              |
|      | Assessment)? If "No," skip to line 8                                                                                            | 1 |     |              |
|      | f "Yes," indicate what the Needs Assessment describes (check all that apply):                                                   |   |     |              |
| а    | A definition of the community served by the hospital facility                                                                   |   |     |              |
| b    | Demographics of the community                                                                                                   |   |     |              |
| С    | Existing health care facilities and resources within the community that are available to respond to the health needs            |   |     |              |
|      | of the community                                                                                                                |   |     |              |
| d    | How data was obtained                                                                                                           |   |     |              |
| е    | The health needs of the community                                                                                               |   |     |              |
| f    | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority                |   |     |              |
|      | groups                                                                                                                          |   |     |              |
| g    | The process for identifying and prioritizing community health needs and services to meet the community health needs             |   |     |              |
| h    | The process for consulting with persons representing the community's interests                                                  |   |     |              |
| !    | Information gaps that limit the hospital facility's ability to assess the community's health needs                              |   |     |              |
| J    | Other (describe in Part VI)                                                                                                     |   |     |              |
| 2    | ndicate the tax year the hospital facility last conducted a Needs Assessment: 20                                                |   |     |              |
| 3    | n conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent     | . |     |              |
|      | he community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input   | 3 |     |              |
| 1    | rom persons who represent the community, and identify the persons the hospital facility consulted                               | - |     |              |
| 4    |                                                                                                                                 | 4 |     |              |
| 5    | nospital facilities in Part VI Did the hospital facility make its Needs Assessment widely available to the public?              | 5 |     |              |
| 3    | f "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                    |   |     |              |
| а    | Hospital facility's website                                                                                                     |   |     |              |
| b    | Available upon request from the hospital facility                                                                               |   |     |              |
| c    | Other (describe in Part VI)                                                                                                     |   |     |              |
| 6    | f the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all     |   |     |              |
|      | hat apply):                                                                                                                     |   |     |              |
| а    | Adoption of an implementation strategy to address the health needs of the hospital facility's community                         |   |     |              |
| b    | Execution of the implementation strategy                                                                                        |   |     |              |
| С    | Participation in the development of a community-wide community benefit plan                                                     |   |     |              |
| d    | Participation in the execution of a community-wide community benefit plan                                                       |   |     |              |
| е    | Inclusion of a community benefit section in operational plans                                                                   |   |     |              |
| f    | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                        |   |     |              |
| g    | Prioritization of health needs in its community                                                                                 |   |     |              |
| h    | Prioritization of services that the hospital facility will undertake to meet health needs in its community                      |   |     |              |
| i    | Other (describe in Part VI)                                                                                                     |   |     |              |
| 7    | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain |   |     |              |
|      | n Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                  | 7 |     |              |
| Fir  | ancial Assistance Policy                                                                                                        |   |     |              |
|      | Did the hospital facility have in place during the tax year a written financial assistance policy that:                         |   |     |              |
| 8    | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?          | 8 | Х   | İ            |

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**9** Used federal poverty guidelines (FPG) to determine eligibility for providing *free* care?

If "No," explain in Part VI the criteria the hospital facility used.

| 1 0 | 1 .      | Pacinty Information (continued) Shriners Hospital For Children-Iwin Citi                                                     |    |     |    |
|-----|----------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|     |          |                                                                                                                              |    | Yes | No |
| 10  |          | FPG to determine eligibility for providing <i>discounted</i> care?                                                           | 10 | Х   |    |
|     |          | s," indicate the FPG family income limit for eligibility for discounted care: $\frac{400}{}$ %                               |    |     |    |
|     |          | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11  |          | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|     |          | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| а   | X        | Income level                                                                                                                 |    |     |    |
| b   | $\vdash$ | Asset level                                                                                                                  |    |     |    |
| С   |          | Medical indigency                                                                                                            |    |     |    |
| d   | $\vdash$ | Insurance status                                                                                                             |    |     |    |
| е   | $\vdash$ | Uninsured discount                                                                                                           |    |     |    |
| f   | $\vdash$ | Medicaid/Medicare                                                                                                            |    |     |    |
| g   | 닏        | State regulation                                                                                                             |    |     |    |
| h   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12  |          | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13  | Includ   | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|     | If "Yes  | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| а   | 닏        | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| b   | $\vdash$ | The policy was attached to billing invoices                                                                                  |    |     |    |
| С   | $\vdash$ | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| d   | ·        | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| е   | $\vdash$ | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| f   |          | The policy was available on request                                                                                          |    |     |    |
| g   |          | Other (describe in Part VI)                                                                                                  |    |     |    |
| _Bi | lling ar | nd Collections                                                                                                               |    |     |    |
| 14  | Did the  | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|     | assista  | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15  | Check    | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|     | year b   | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| а   |          | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| С   |          | Liens on residences                                                                                                          |    |     |    |
| d   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16  | Did the  | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|     | reasor   | hable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|     | If "Yes  | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
| а   |          | Reporting to credit agency                                                                                                   |    |     |    |
| b   |          | Lawsuits                                                                                                                     |    |     |    |
| С   |          | Liens on residences                                                                                                          |    |     |    |
| d   |          | Body attachments                                                                                                             |    |     |    |
| е   |          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17  | Indicat  | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
|     | apply):  |                                                                                                                              |    |     |    |
| а   |          | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| b   |          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
| С   |          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
| d   |          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
|     | _        | financial assistance policy                                                                                                  |    |     |    |
| е   |          | Other (describe in Part VI)                                                                                                  |    |     |    |

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If "Yes," explain in Part VI.

| Ochicadi       | C11 (1 6111 336) 2611                                                                                                         |      | 1 6 | age <b>o</b> |
|----------------|-------------------------------------------------------------------------------------------------------------------------------|------|-----|--------------|
| Part V         | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-TWIN CITY                                                     |      |     |              |
| Policy         | Relating to Emergency Medical Care                                                                                            |      |     |              |
|                |                                                                                                                               |      | Yes | No           |
| <b>18</b> Did  | the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |      |     |              |
| hos            | pital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their   |      |     |              |
| elig           | ibility under the hospital facility's financial assistance policy?                                                            | 18   |     | Х            |
|                |                                                                                                                               |      |     |              |
| Γ.             | No," indicate why:                                                                                                            |      |     |              |
| a ⊑            | The hospital facility did not provide care for any emergency medical conditions                                               |      |     |              |
| b              | The hospital facility's policy was not in writing                                                                             |      |     |              |
| c              | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)         |      |     |              |
| <u>d</u>       | Other (describe in Part VI)                                                                                                   |      |     |              |
| Individ        | duals Eligible for Financial Assistance                                                                                       |      |     |              |
| <b>19</b> Indi | icate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible      |      |     |              |
| in <u>di</u>   | viduals for emergency or other medically necessary care.                                                                      |      |     |              |
| a              | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts               |      |     |              |
|                | that can be charged                                                                                                           |      |     |              |
| <b>b</b> [     | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating             |      |     |              |
|                | the maximum amounts that can be charged                                                                                       |      |     |              |
| с□             | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                        |      |     |              |
| d 🖸            | Other (describe in Part VI)                                                                                                   |      |     |              |
| <b>20</b> Did  | the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |      |     |              |
| ass            | istance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than         |      |     |              |
| the            | amounts generally billed to individuals who had insurance covering such care?                                                 | 20   |     | Х            |
|                | Yes," explain in Part VI.                                                                                                     |      |     |              |
| <b>21</b> Did  | the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |      |     |              |
|                | had a disado                                                                                                                  | 1 04 |     | v            |

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| Sch       | edule H (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-219360                                                               | 8 | Pa  | age <b>4</b> |
|-----------|---------------------------------------------------------------------------------------------------------------------------------|---|-----|--------------|
| Pa        | art V Facility Information (continued)                                                                                          |   |     |              |
| S         | ection B. Facility Policies and Practices                                                                                       |   |     |              |
| (Co       | omplete a separate Section B for each of the hospital facilities listed in Part V, Section A)                                   |   |     |              |
| Nar       | ne of Hospital Facility: SHRINERS HOSPITAL FOR CHILDREN-N. CALI                                                                 |   |     |              |
|           |                                                                                                                                 |   |     |              |
| Line      | e Number of Hospital Facility (from Schedule H, Part V, Section A):                                                             |   | Yes | Na           |
| _         | ommunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)                                             |   | 162 | No           |
|           | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs         | • |     |              |
| •         | Assessment)? If "No," skip to line 8                                                                                            | 1 |     |              |
|           | If "Yes," indicate what the Needs Assessment describes (check all that apply):                                                  | • |     |              |
| a         |                                                                                                                                 |   |     |              |
| k         |                                                                                                                                 |   |     |              |
|           |                                                                                                                                 |   |     |              |
|           | of the community                                                                                                                |   |     |              |
|           | How data was obtained                                                                                                           |   |     |              |
|           | The health needs of the community                                                                                               |   |     |              |
| f         |                                                                                                                                 |   |     |              |
|           | groups                                                                                                                          |   |     |              |
| ç         | The process for identifying and prioritizing community health needs and services to meet the community health needs             |   |     |              |
| ŀ         |                                                                                                                                 |   |     |              |
| i         | Information gaps that limit the hospital facility's ability to assess the community's health needs                              |   |     |              |
| j         | Other (describe in Part VI)                                                                                                     |   |     |              |
| 2         | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20                                               |   |     |              |
| 3         | In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent    |   |     |              |
|           | the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input  |   |     |              |
|           | from persons who represent the community, and identify the persons the hospital facility consulted                              | 3 |     |              |
| 4         |                                                                                                                                 |   |     |              |
|           | hospital facilities in Part VI                                                                                                  | 4 |     |              |
| 5         |                                                                                                                                 | 5 |     |              |
|           | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):                                   |   |     |              |
| a         | Hospital facility's website                                                                                                     |   |     |              |
| k         | Available upon request from the hospital facility                                                                               |   |     |              |
| c         | Other (describe in Part VI)                                                                                                     |   |     |              |
| 6         | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all    |   |     |              |
|           | that apply):                                                                                                                    |   |     |              |
| a         | Adoption of an implementation strategy to address the health needs of the hospital facility's community                         |   |     |              |
| k         | Execution of the implementation strategy                                                                                        |   |     |              |
| C         | Participation in the development of a community-wide community benefit plan                                                     |   |     |              |
| C         | Participation in the execution of a community-wide community benefit plan                                                       |   |     |              |
| e         | Inclusion of a community benefit section in operational plans                                                                   |   |     |              |
| f         | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment                        |   |     |              |
| ç         | Prioritization of health needs in its community                                                                                 |   |     |              |
| ŀ         | Prioritization of services that the hospital facility will undertake to meet health needs in its community                      |   |     |              |
| i         | Other (describe in Part VI)                                                                                                     |   |     |              |
| 7         | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain |   |     |              |
|           | in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                 | 7 |     |              |
| <u>Fi</u> | nancial Assistance Policy                                                                                                       |   |     |              |
|           | Did the hospital facility have in place during the tax year a written financial assistance policy that:                         |   |     |              |
| 8         | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?          | 8 | Х   |              |
|           |                                                                                                                                 | 1 | 1   | 1            |

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9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?

If "Yes," indicate the FPG family income limit for eligibility for free care: \_\_\_\_\_\_\_ %

If "No," explain in Part VI the criteria the hospital facility used.

| Pa | art v        | Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-N. CALI                                                      |    |     |    |
|----|--------------|------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|    |              |                                                                                                                              |    | Yes | No |
| 10 |              | FPG to determine eligibility for providing <i>discounted</i> care?                                                           | 10 | Х   |    |
|    | If "Yes      | s," indicate the FPG family income limit for eligibility for discounted care: 400 %                                          |    |     |    |
|    |              | explain in Part VI the criteria the hospital facility used.                                                                  |    |     |    |
| 11 |              | ned the basis for calculating amounts charged to patients?                                                                   | 11 | Х   |    |
|    | If "Yes      | s," indicate the factors used in determining such amounts (check all that apply):                                            |    |     |    |
| á  | , <u> </u> X | Income level                                                                                                                 |    |     |    |
| ı  | ·            | Asset level                                                                                                                  |    |     |    |
| •  | ;            | Medical indigency                                                                                                            |    |     |    |
| •  | ַן נ         | Insurance status                                                                                                             |    |     |    |
| •  | •            | Uninsured discount                                                                                                           |    |     |    |
| 1  | ·            | Medicaid/Medicare                                                                                                            |    |     |    |
| 9  | , 🖳          | State regulation                                                                                                             |    |     |    |
| ı  | ı 🗓          | Other (describe in Part VI)                                                                                                  |    |     |    |
| 12 | Explair      | ned the method for applying for financial assistance?                                                                        | 12 | Х   |    |
| 13 | Includ       | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 |     | Х  |
|    | If "Yes      | s," indicate how the hospital facility publicized the policy (check all that apply):                                         |    |     |    |
| á  | , <u> </u>   | The policy was posted on the hospital facility's website                                                                     |    |     |    |
| ı  | , <u> </u>   | The policy was attached to billing invoices                                                                                  |    |     |    |
| (  | , 🖳          | The policy was posted in the hospital facility's emergency rooms or waiting rooms                                            |    |     |    |
| (  | ı 🖳          | The policy was posted in the hospital facility's admissions offices                                                          |    |     |    |
| •  | , 🖳          | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |    |
| 1  | · <u> </u>   | The policy was available on request                                                                                          |    |     |    |
| 9  | յ 🗌          | Other (describe in Part VI)                                                                                                  |    |     |    |
| B  | illing ar    | nd Collections                                                                                                               |    |     |    |
| 14 | Did the      | e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial      |    |     |    |
|    | assista      | ance policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 14 |     | Х  |
| 15 | Check        | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |    |
|    | year b       | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |    |
| á  | a 🗀          | Reporting to credit agency                                                                                                   |    |     |    |
| ı  | , <u> </u>   | Lawsuits                                                                                                                     |    |     |    |
|    | $\Box$       | Liens on residences                                                                                                          |    |     |    |
|    | ı 🔲          | Body attachments                                                                                                             |    |     |    |
|    | , 🔲          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 16 | Did the      | e hospital facility or an authorized third party perform any of the following actions during the tax year before making      |    |     |    |
|    |              | nable efforts to determine the patient's eligibility under the facility's FAP?                                               | 16 |     | Х  |
|    |              | s," check all actions in which the hospital facility or a third party engaged:                                               |    |     |    |
| á  |              | Reporting to credit agency                                                                                                   |    |     |    |
| ı  | , <u> </u>   | Lawsuits                                                                                                                     |    |     |    |
|    | , 🖂          | Liens on residences                                                                                                          |    |     |    |
|    | k            | Body attachments                                                                                                             |    |     |    |
|    | , 🔲          | Other similar actions (describe in Part VI)                                                                                  |    |     |    |
| 17 | Indica       | te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that          |    |     |    |
| -  | apply):      |                                                                                                                              |    |     |    |
| á  |              | Notified patients of the financial assistance policy on admission                                                            |    |     |    |
| ı  | , 🗌          | Notified patients of the financial assistance policy prior to discharge                                                      |    |     |    |
|    | , 🗔          | Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills       |    |     |    |
|    | ı 🗔          | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's        |    |     |    |
| •  |              | financial assistance policy                                                                                                  |    |     |    |
|    | , 🔲          | Other (describe in Part VI)                                                                                                  |    |     |    |
| ,  |              | Caron (accombo ni i talt vi)                                                                                                 |    |     |    |

| Part V Facility Information (continued) SHRINERS HOSPITAL FOR CHILDREN-N. CALI                                                       |    |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Policy Relating to Emergency Medical Care                                                                                            |    |     |    |
|                                                                                                                                      |    | Yes | No |
| 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the |    |     |    |
| hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their       |    |     |    |
| eligibility under the hospital facility's financial assistance policy?                                                               | 18 |     | Х  |
|                                                                                                                                      |    |     |    |
| If "No," indicate why:                                                                                                               |    |     |    |
| a X The hospital facility did not provide care for any emergency medical conditions                                                  |    |     |    |
| b The hospital facility's policy was not in writing                                                                                  |    |     |    |
| c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)              |    |     |    |
| d Under (describe in Part VI)                                                                                                        |    |     |    |
| Individuals Eligible for Financial Assistance                                                                                        |    |     |    |
| 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible       |    |     |    |
| individuals for emergency or other medically necessary care.                                                                         |    |     |    |
| a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts                    |    |     |    |
| that can be charged                                                                                                                  |    |     |    |
| b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating                  |    |     |    |
| the maximum amounts that can be charged                                                                                              |    |     |    |
| c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                             |    |     |    |
| d X Other (describe in Part VI)                                                                                                      |    |     |    |
| 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial     |    |     |    |
| assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than             |    |     |    |
| the amounts generally billed to individuals who had insurance covering such care?                                                    | 20 |     | Х  |
| If "Yes," explain in Part VI.                                                                                                        |    |     |    |
| 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided    |    |     |    |
|                                                                                                                                      | !  | l   | 77 |

If "Yes," explain in Part VI.

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|----------------------------------------------------------------------------------|-----------------------------|------------------------|---------------|
| Part V   Facility Information (continued)                                        |                             |                        |               |
| Section C. Other Health Care Facilities That Are Not Licensed, Registered        | ed, or Similarly Recognized | as a Hospital Facility |               |
|                                                                                  |                             |                        |               |
| (list in order of size, from largest to smallest)                                |                             |                        |               |
|                                                                                  |                             |                        |               |
| How many non-hospital health care facilities did the organization operate during | ng the tax year?            | 0                      |               |
|                                                                                  |                             |                        |               |
| N                                                                                | T (F 33 (1                  | 9. 3                   |               |
| Name and address                                                                 | Type of Facility (desc      | ribe)                  |               |
|                                                                                  |                             |                        |               |
|                                                                                  |                             |                        |               |
|                                                                                  |                             |                        |               |
|                                                                                  |                             |                        |               |
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|                                                                                  |                             |                        |               |
|                                                                                  |                             |                        |               |

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#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| PART I, LINE 3C: SHRINERS HOSPITALS FOR CHILDREN OFFERS SPECIALIZED        |
|----------------------------------------------------------------------------|
| MEDICAL SERVICES PERTAINING TO ORTHOPAEDIC CONDITIONS, BURNS, SPINAL CORD  |
| INJURIES AND CLEFT LIP AND PALATE. UPON PATIENT ADMITTANCE FOR ONE OF      |
| THESE CONDITIONS, SHRINERS HOSPITALS FOR CHILDREN REVIEWS THE PATIENT'S    |
| "ABILITY TO PAY" USING THE FEDERAL POVERTY GUIDELINES SPECIFIED IN         |
| SCHEDULE H, PART I, LINES 3A AND 3B, AND PROVIDES FREE OR DISCOUNTED CARE  |
| PURSUANT TO THESE GUIDELINES. NEVERTHELESS, SHRINERS HOSPITALS FOR         |
| CHILDREN WILL ALWAYS SERVE THESE SPECIALIZED NEEDS FOR ALL OF ITS          |
| PATIENTS, REGARDLESS OF THEIR "ABILITY TO PAY". AS SUCH, SHRINERS          |
| HOSPITALS FOR CHILDREN DID NOT APPLY ANY INCOME-BASED CRITERIA, ASSET      |
| TEST, OR OTHER MEANS TEST OR THRESHOLD FOR PROVIDING FREE CARE TO PATIENTS |
| IN 2011.                                                                   |
|                                                                            |
|                                                                            |
| PART I, LINE 7: A GENERAL LEDGER ACCOUNTING SYSTEM WAS USED TO             |
| CALCULATE THE AMOUNTS REPORTED IN PART I, LINE 7. THE SYSTEM ADDRESSES     |
| ALL PATIENT SEGMENTS (INPATIENT AND OUTPATIENT). A COST-TO-CHARGE RATIO    |
| IS NOT PART OF THE SYSTEM.                                                 |

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SHRINERS HOSPITAL FOR CHILDREN-GALVESTON:

PART V, SECTION B, LINE 11H: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

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SHRINERS HOSPITAL FOR CHILDREN-POPS:

AND INTERNAL POLICY.

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR

INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.

SHRINERS HOSPITAL FOR CHILDREN-CINCINNAT:

SHRINERS HOSPITAL FOR CHILDREN-HOUSTON:

PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL

PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR

INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.

| Part VI Supplemental Information                                                                  |
|---------------------------------------------------------------------------------------------------|
|                                                                                                   |
| SHRINERS HOSPITAL FOR CHILDREN-LEXINGTON:                                                         |
| PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL                             |
| PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR                           |
| INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.                                                      |
|                                                                                                   |
| SHRINERS HOSPITAL FOR CHILDREN - L.A.:                                                            |
| PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL                             |
| PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR                           |
| INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.                                                      |
|                                                                                                   |
| SHRINERS HOSPITAL FOR CHILDREN-POPS:                                                              |
| PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL                             |
| PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR                           |
| INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.                                                      |
|                                                                                                   |
| SHRINERS HOSPITAL FOR CHILDREN-PHILADELP:                                                         |
| PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL                             |
| PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR                           |
| INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.                                                      |
|                                                                                                   |
| SHRINERS HOSPITAL FOR CHILDREN-PORTLAND:                                                          |
| PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL                             |
| PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR                           |
| INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.                                                      |
|                                                                                                   |
| SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE:                                                         |
| PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL  Schedule H (Form 990) 2011 |

SHRINERS HOSPITAL FOR CHILDREN-TWIN CITY:

PART V, SECTION B, LINE 19D: THE AMOUNT CHARGED IS CONSISTENT FOR ALL

PAYER CLASSES, PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED ON THEIR

INCOME LEVEL AND FEDERAL POVERTY GUIDELINES.

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

Open to Public Inspection

| Name of the organization                                                               |            |                               |                          |                                         |                                               |                                        | Employer identification number     |
|----------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------------|-----------------------------------------------|----------------------------------------|------------------------------------|
| SHRINERS HOSP                                                                          |            | LDREN                         |                          |                                         |                                               |                                        | 36-2193608                         |
| Part I General Information on Grants a                                                 |            |                               |                          |                                         |                                               |                                        |                                    |
| <b>1</b> Does the organization maintain records                                        |            |                               |                          |                                         |                                               |                                        |                                    |
| criteria used to award the grants or assi                                              | stance?    |                               |                          |                                         |                                               |                                        | Yes No                             |
| 2 Describe in Part IV the organization's pr                                            |            |                               |                          |                                         |                                               |                                        |                                    |
| Part II Grants and Other Assistance to                                                 |            | •                             |                          |                                         |                                               | •                                      |                                    |
| recipient that received more than                                                      |            |                               |                          |                                         | can be duplicated if a                        | ,                                      |                                    |
| (a) Name and address of organization or government                                     | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of<br>non-cash<br>assistance | valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| AMERICAN ACADEMY OF ORTHOPAEDIC<br>SURGEONS - 6300 NORTH RIVER ROAD -                  |            |                               |                          |                                         |                                               |                                        |                                    |
| ROSEMONT, IL 60018                                                                     | 36-2110592 | 501(C)(3)                     | 40,000.                  | 0.                                      |                                               |                                        | SPONSORSHIP GRANT                  |
| MEDICAL COLLEGE OF GEORGIA<br>1120 15TH STREET<br>AUGUSTA, GA 30912                    | 59-1892079 | 501(C)(3)                     | 5,000.                   | 0.                                      |                                               |                                        | CONTRIBUTION                       |
|                                                                                        |            |                               |                          |                                         |                                               |                                        |                                    |
|                                                                                        |            |                               |                          |                                         |                                               |                                        |                                    |
|                                                                                        |            |                               |                          |                                         |                                               |                                        |                                    |
|                                                                                        |            |                               |                          |                                         |                                               |                                        |                                    |
| 2 Enter total number of section 501(c)(3) a 3 Enter total number of other organization |            |                               |                          |                                         |                                               | ·                                      | <b>_</b>                           |

| (a) Type of grant or assistance                         | <b>(b)</b> Number of recipients | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------------------------------|---------------------------------|--------------------------|---------------------------------------|-------------------------------------------------------|----------------------------------------|
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
| Part IV Supplemental Information. Complete this part to | provide the informatio          | n required in Part I     | , line 2, and any other               | additional information.                               |                                        |
| CHEDULE I, PART I, LINE 2: SHRINERS HOSPITALS           | FOR CHILDREN IS                 | ACTIVELY                 |                                       |                                                       |                                        |
| NVOLVED WITH ALL GRANT RECIPIENTS. THROUGH TH           | IS ACTIVE INVOLV                | EMENT, THE               |                                       |                                                       |                                        |
| RGANIZATIONS ARE MONITORED TO ENSURE THEIR GRA          | NT PROCEEDS ARE                 | BEING USED               |                                       |                                                       |                                        |
| PPROPRIATELY.                                           |                                 |                          |                                       |                                                       |                                        |
| FFROFRIAIELI.                                           |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |
|                                                         |                                 |                          |                                       |                                                       |                                        |

### SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

 Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

Employer identification number

36-2193608

Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. X First-class or charter travel Housing allowance or residence for personal use X Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, Х trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. Written employment contract Compensation committee Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? Х **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b c Participate in, or receive payment from, an equity-based compensation arrangement? Х If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Х a The organization? Х **b** Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Х 6a a The organization? Х **b** Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Х Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Х If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                         | (B) Breakdown of         | W-2 and/or 1099-MI                  | SC compensation                           | (C)                                        | (D)<br>Nontaxable | <b>(E)</b><br>Total of columns | (F)<br>Compensation                    |  |  |
|-------------------------|--------------------------|-------------------------------------|-------------------------------------------|--------------------------------------------|-------------------|--------------------------------|----------------------------------------|--|--|
| (A) Name                | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | Retirement and other deferred compensation | benefits          | (B)(i)-(D)                     | reported as deferred in prior Form 990 |  |  |
| (i)                     | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| 1 JACK JONES (ii)       | 158,833.                 | 0.                                  | 0.                                        | 0.                                         | 0.                | 158,833.                       | 0.                                     |  |  |
| (i)                     | 362,359.                 | 0.                                  | 0.                                        | 16,500.                                    | 8,860.            | 387,719.                       | 0.                                     |  |  |
| 2 KEITH GARDNER (ii)    | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| (i)                     | 428,771.                 | 0.                                  | 0.                                        | 939,936.                                   | 6,289.            | 1,374,996.                     | 0.                                     |  |  |
| 3 KENNETH GUIDERA (ii)  | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| (i)                     | 408,892.                 | 0.                                  | 0.                                        | 626,637.                                   | 0.                | 1,035,529.                     | 0.                                     |  |  |
| 4 RICHARD KAGAN (ii)    | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| (i)                     | 429,752.                 | 0.                                  | 0.                                        | 535,430.                                   | 5,863.            | 971,045.                       | 0.                                     |  |  |
| 5 JACQUES D'ASTOUS (ii) | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| (i)                     | 405,233.                 | 0.                                  | 0.                                        | 484,054.                                   | 3,179.            | 892,466.                       | 0.                                     |  |  |
| 6 PHILLIP GATES (ii)    | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| (i)                     | 736,348.                 | 0.                                  | 0.                                        | 58,869.                                    | 5,836.            | 801,053.                       | 0.                                     |  |  |
| 7 JOHN SCAVONE (ii)     | 0.                       | 0.                                  | 0.                                        | 0.                                         | 0.                | 0.                             | 0.                                     |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 8 (ii)                  |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 9 (ii)                  |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 10 (ii)                 |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 11 (ii)                 |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)<br>(ii)             |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 13 (ii)                 |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
|                         |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 15 (ii)                 |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| (i)                     |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |
| 16 (ii)                 |                          |                                     |                                           |                                            |                   |                                |                                        |  |  |

#### **SCHEDULE 0** (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

| Name of the organization  SHRINERS HOSPITALS FOR CHILDREN                | Employer identification number 36-2193608 |
|--------------------------------------------------------------------------|-------------------------------------------|
| FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:         |                                           |
| SHRINERS HOSPITALS FOR CHILDREN OFFERS "CHARITY CARE" THROUGH AN         |                                           |
| INTERNATIONAL NETWORK OF PEDIATRIC HOSPITALS DEDICATED TO PROVIDING      |                                           |
| EXCELLENT PATIENT CARE, RESEARCH, AND EDUCATION FOR ORTHOPAEDIC          |                                           |
| CONDITIONS, BURNS, SPINAL CORD INJURIES AND CLEFT LIP AND PALATE. OUR    |                                           |
| SPECIALIZED MEDICAL CARE, BACKED BY THE SKILLS AND KNOWLEDGE OF THE      |                                           |
| STAFF IN 18 HOSPITALS, DELIVERS EXPERT, FAMILY-FOCUSED CARE AT NO        |                                           |
| CHARGE.                                                                  |                                           |
|                                                                          |                                           |
| AS A 501(C)3 NON-PROFIT ORGANIZATION, SHRINERS HOSPITALS RELIES ON THE   |                                           |
| GENEROUS DONATIONS OF SHRINERS AND THE GENERAL PUBLIC TO CARRY OUT OUR   |                                           |
| MISSION AND CHANGE THE LIVES OF CHILDREN EVERY DAY. FOR MORE             |                                           |
| INFORMATION ABOUT SUPPORTING SHRINERS HOSPITALS, PLEASE VISIT            |                                           |
| www.shrinershq.org or Call 1-800-241-Gift.                               |                                           |
|                                                                          |                                           |
| FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:                    |                                           |
| BULGARIA, CANADA, CZECH REPUBLIC, DENMARK,                               |                                           |
| HUNGARY, ISRAEL, JAPAN, SOUTH KOREA,                                     |                                           |
| MALAYSIA, POLAND, AUSTRALIA, BRAZIL,                                     |                                           |
| FINLAND, FRANCE, GERMANY, HONG KONG,                                     |                                           |
| INDONESIA, MEXICO, NETHERLANDS, NEW ZEALAND,                             |                                           |
| NORWAY, PORTUGAL, SINGAPORE, SOUTH AFRICA,                               |                                           |
| SPAIN, SWEDEN, SWITZERLAND, UNITED KINGDOM                               |                                           |
|                                                                          |                                           |
| FORM 990, PART VI, SECTION A, LINE 6: THE ORGANIZATION IS ORGANIZED AS A |                                           |
| NONPROFIT CORPORATION WITH MEMBERS. MEMBERS HAVE THE RIGHT TO ELECT      |                                           |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2011)

| Name of the organization SHRINERS HOSPITALS FOR CHILDREN                   | Employer identification number 36-2193608 |
|----------------------------------------------------------------------------|-------------------------------------------|
| PERSONS BELONGING TO THE GOVERNING BODY, AND TO APPROVE SIGNIFICANT        |                                           |
| DECISIONS OF THE GOVERNING BODY. COMPENSATION IS NOT PROVIDED FOR BEING A  |                                           |
| MEMBER.                                                                    |                                           |
|                                                                            |                                           |
| FORM 990, PART VI, SECTION A, LINE 7A: THE ORGANIZATION HAS APPROXIMATELY  |                                           |
| 1,400 MEMBERS WHOM ARE APPOINTED FROM THE TOTAL MEMBERSHIP OF SHRINERS     |                                           |
| INTERNATIONAL (A RELATED ORGANIZATION). MEMBERS MAY ELECT PERSONS ON THE   |                                           |
| ORGANIZATION'S GOVERNING BODY, AND MAY APPOVE SIGNIFICANT DECISIONS OF THE |                                           |
| ORGANIZATION.                                                              |                                           |
|                                                                            |                                           |
| FORM 990, PART VI, SECTION A, LINE 7B: UNDER THE BYLAWS OF THE             |                                           |
| ORGANIZATION, SIGNIFICANT DECISIONS OF THE GOVERNING BODY REQUIRE APPROVAL |                                           |
| BY THE ORGANIZATION'S 1,400 MEMBERS (SUCH AS CHANGES TO THE BYLAWS, OR     |                                           |
| SIGNIFICANT RESTRUCTURING OR EXTRAORDINARY EVENTS). THE ORGANIZATION'S     |                                           |
| MEMBERS ALSO MAY ELECT PERSONS TO SERVE ON THE ORGANIZATION'S GOVERNING    |                                           |
| BODY. THE ORGANIZATION'S MEMBERS DO NOT HAVE CONTROL OVER THE GENERAL      |                                           |
| OPERATIONS OR FINANCIAL MATTERS OF THE ORGANIZATION. ELECTIONS ARE HELD    |                                           |
| ANNUALLY BY THE MEMBERS AT VARYING LOCATIONS IN THE U.S VOTING IS          |                                           |
| DECIDED WITH SIMPLE MAJORITY, WHERE EACH MEMBER'S VOTE IS EQUAL WEIGHTED.  |                                           |
| ELECTED PERSONS SERVE A THREE-YEAR TERM ON THE BOARD OF TRUSTEES, A        |                                           |
| ONE-YEAR TERM ON THE BOARD OF DIRECTORS, A ONE-YEAR TERM FOR THE           |                                           |
| ORGANIZATION'S PRESIDENT, AND A ONE-YEAR TERM FOR THE ORGANIZATION'S       |                                           |
| TREASURER. THE ORGANIZATION'S OFFICERS ARE NOT ELECTED, AND INSTEAD ARE    |                                           |
| HIRED BY COMMITTEE.                                                        |                                           |
|                                                                            |                                           |
| FORM 990, PART VI, SECTION B, LINE 11: A FULL VERSION OF FORM 990 AS FILED |                                           |
| WITH THE IRS IS MADE AVAILABLE TO EACH VOTING MEMBER OF THE GOVERNING BODY |                                           |
|                                                                            |                                           |

AND/OR DESIGNATED COMMITTEE RESPONSIBLE FOR PERFORMING A REVIEW PROCESS

| Name of the organization  SHRINERS HOSPITALS FOR CHILD            | DR EN                      | Employer identification number 36-2193608 |
|-------------------------------------------------------------------|----------------------------|-------------------------------------------|
| PRIOR TO FILING.                                                  |                            |                                           |
|                                                                   |                            |                                           |
| FORM 990, PART VI, SECTION B, LINE 12C: THE ORGAN                 | IIZATION HAS A WRITTEN     |                                           |
| CONFLICT OF INTEREST POLICY AND ALL MEMBERS ARE R                 | REQUIRED TO DISCLOSE ANY   |                                           |
| CONFLICTING INTERESTS OR STATE "NONE" ON THE ANNU                 | JAL CONFLICT OF INTEREST   |                                           |
| FORM. POTENTIAL CONFLICTS ARE DETERMINED BY THE                   | BOARD OF DIRECTORS. THE    |                                           |
| PERSON(S) HAVING A POTENTIAL CONFLICT OF INTEREST                 | PARE PROHIBITED FROM       |                                           |
| PARTICIPATING IN DELIBERATIONS/DECISIONS IN THE T                 | PRANSACTION.               |                                           |
|                                                                   |                            |                                           |
| FORM 990, PART VI, SECTION B, LINE 15: A SALARY &                 |                            |                                           |
| INVOLVED WITH ALL COMPENSATION AND APPROVES WAGES                 |                            |                                           |
| COMPARES THESE SALARIES TO VARIOUS MARKET INDICAT                 | oks.                       |                                           |
| FORM 990, PART VI, LINE 17, LIST OF STATES RECEIV                 | VING COPY OF FORM 990:     |                                           |
| AL,AK,AZ,AR,CA,CO,CT,DE,FL,GA,HI,ID,IL,IN,IA,KS,K                 | XY,LA,ME,MD,MA,MI,MN,MS,MO |                                           |
| MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, T | N,TX,UT,VT,VA,WA,WV,WI,WY  |                                           |
| FORM 990, PART VI, SECTION C, LINE 19: THESE DOCU                 | MENTS ARE AVAILABLE TO     |                                           |
| THE PUBLIC UPON WRITTEN REQUEST.                                  |                            |                                           |
|                                                                   |                            |                                           |
| FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:                 |                            |                                           |
| NET UNREALIZED LOSSES ON INVESTMENTS:                             | -656,643,636.              |                                           |
| CHANGE IN PENSION FUNDING OBLIGATION                              | -11,307,912.               |                                           |
| TRANSFERS TO RELATED ENTITIES                                     | -64,696,301.               |                                           |
| CHANGE IN PATIENT TRANSPORTATION FUNDS HELD BY SH                 |                            |                                           |
| TEMPLES                                                           | 1,563,662.                 |                                           |
| OTHER CHANGE IN FUNDS                                             | 5,604,093.                 |                                           |
| TOTAL TO FORM 990, PART XI, LINE 5 132212 01-23-12                | -725,480,094.              | Schedule O (Form 990 or 990-EZ) (2011     |

#### SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

2011
Open to Public Inspection

Name of the organization

SHRINERS HOSPITALS FOR CHILDREN

SHOURT SHOULD SHRINERS HOSPITALS FOR CHILDREN

SHRINERS HOSPITALS FOR CHILDREN

| (a)                                                                              | (b)                                     | (c)                                           | (d)                           | (4                                   | <del>)</del> ) |                                 | (f)                 |                                  |
|----------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------------|-------------------------------|--------------------------------------|----------------|---------------------------------|---------------------|----------------------------------|
| Name, address, and EIN of disregarded entity                                     | Primary activity                        | Legal domicile (state of foreign country)     | or Total inco                 | me End-of-ye                         | ar assets      |                                 | ontrolling<br>ntity | 9                                |
| EDIATRIC ORTHOPEDIC & PROSTHETIC SERVICES                                        | -                                       |                                               |                               |                                      |                |                                 |                     |                                  |
| ORTHN CALIFORNIA, LLC - 27-221, 2425                                             |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
| STOCKTON BLVD, SACRAMENTO, CA 95817                                              | ORTHOPEDICS & PROSTHETICS               | DELAWARE                                      | 168                           | ,925.                                | 100,000.       | NO                              |                     |                                  |
|                                                                                  |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
|                                                                                  |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
|                                                                                  | -                                       |                                               |                               |                                      |                |                                 |                     |                                  |
|                                                                                  |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
|                                                                                  |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
| Part II Identification of Related Tax-Exempt Organizations during the tax year.) | zations (Complete if the organization a | answered "Yes" to Form 990                    | ), Part IV, line 34 b         | ecause it had on                     | e or more      | related tax-exer                | mpt                 |                                  |
| (a)  Name, address, and EIN  of related organization                             | (b) Primary activity                    | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if sectio |                | (f)<br>ct controlling<br>entity | 1                   | g)<br>512(b)(<br>rolled<br>tity? |
|                                                                                  |                                         |                                               |                               | 501(c)(3))                           |                |                                 | Yes                 | N                                |
| HE SHRINERS' HOSPITAL FOR CHILDREN -                                             |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
| 4-2121377, POST OFFICE BOX 31356, TAMPA, F                                       |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
| 3631-3356                                                                        | HOSPITAL SYSTEM                         | MASSACHUSETTS                                 | 501(C)(3)                     | 3                                    | ио             |                                 |                     | х                                |
| HE IMPERIAL COUNCIL OF THE ANCIENT ARAB                                          |                                         |                                               |                               |                                      |                |                                 |                     |                                  |
| ORDER OF NOBLES - 36-2158164, POST OFFICE                                        | FOUNDED SHRINERS HOSPITALS              |                                               |                               |                                      |                |                                 |                     |                                  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

FOR CHILDREN

DISASTER RELIEF

Schedule R (Form 990) 2011

Х

Х

BOX 31356, TAMPA, FL 33631-3356

SHRINERS HOSPITALS FOR CHILDREN EMPLOYEE

DISASTER RELIEF FUND - 26-3733381, 2900

ROCKY POINT DRIVE, TAMPA, FL 33607

IOWA

501(C)(10)

DISTRICT OF COLUMBIA 501(C)(3)

N/A

ИО

ИО

| art III | Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) |
|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

| 1                                              |                  | , ,                            |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|------------------------------------------------|------------------|--------------------------------|---------------------------|--------------------------------------------------------------------------------------------|-----------------------|--------|------------------|----------|----------------------------------------------------|-----------------|-------|-----------------------|
| (a)                                            | (b)              | (c)                            | (d)                       | (e)                                                                                        | (f)                   | (g)    | (I               | n)       | (i)                                                | (j)             |       | (k)                   |
| Name, address, and EIN of related organization | Primary activity | Legal<br>domicile<br>(state or | Direct controlling entity | Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | Share of total income |        | Dispropate alloc | portion- | Code V-UBI<br>amount in box                        | Genera<br>manag | or Pe | ercentage<br>wnership |
| Ŭ                                              |                  | foreign                        | ,                         | excluded from tax under                                                                    |                       | assets | ⊢—               | NI-      | amount in box<br>20 of Schedule<br>K-1 (Form 1065) | partne          | r?    | ·                     |
|                                                |                  | country)                       |                           | 360110113 3 12-3 14)                                                                       |                       |        | Yes              | No       | K-1 (F0111 1005)                                   | Yesn            | 10    |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
|                                                |                  |                                |                           |                                                                                            |                       |        |                  |          |                                                    |                 |       |                       |
| <u> </u>                                       |                  |                                |                           | <u> </u>                                                                                   | <u> </u>              |        |                  |          | <u> </u>                                           |                 |       |                       |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)                                            | (b)              | (c)                                                | (d)                          | (e)                                             | (f)                   | (g)                               | (h)                     |
|------------------------------------------------|------------------|----------------------------------------------------|------------------------------|-------------------------------------------------|-----------------------|-----------------------------------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile<br>(state or<br>foreign<br>country) | Direct controlling<br>entity | Type of entity<br>(C corp, S corp,<br>or trust) | Share of total income | Share of<br>end-of-year<br>assets | Percentage<br>ownership |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |
|                                                |                  |                                                    |                              |                                                 |                       |                                   |                         |

| Part V | <b>Transactions With Related Organizations</b> | (Complete if the organization answered " | es" to Form 990. | Part IV. line 34. | . 35. 35a | i. or 36. |
|--------|------------------------------------------------|------------------------------------------|------------------|-------------------|-----------|-----------|
|        |                                                |                                          |                  |                   |           |           |

| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. |                                                                                                                                                     |    |   |   |  |  |  |
|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|----|---|---|--|--|--|
| 1                                                                                       | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |    |   |   |  |  |  |
| а                                                                                       | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity                                                        | 1a |   | Х |  |  |  |
|                                                                                         | Gift, grant, or capital contribution to related organization(s)                                                                                     | 1b | Х |   |  |  |  |
|                                                                                         | Gift, grant, or capital contribution from related organization(s)                                                                                   | 1c |   | Х |  |  |  |
|                                                                                         | Loans or loan guarantees to or for related organization(s)                                                                                          | 1d | Х |   |  |  |  |
| е                                                                                       | Loans or loan guarantees by related organization(s)                                                                                                 | 1e |   | Х |  |  |  |
| f                                                                                       | Sale of assets to related organization(s)                                                                                                           | 1f |   | х |  |  |  |
|                                                                                         | Purchase of assets from related organization(s)                                                                                                     | 1g |   | Х |  |  |  |
|                                                                                         | Exchange of assets with related organization(s)                                                                                                     | 1h |   | Х |  |  |  |
|                                                                                         | Lease of facilities, equipment, or other assets to related organization(s)                                                                          | 1i | Х |   |  |  |  |
|                                                                                         |                                                                                                                                                     |    |   |   |  |  |  |
| j                                                                                       | Lease of facilities, equipment, or other assets from related organization(s)                                                                        | 1j |   | х |  |  |  |
| k                                                                                       | Performance of services or membership or fundraising solicitations for related organization(s)                                                      | 1k |   | Х |  |  |  |
| - 1                                                                                     | Performance of services or membership or fundraising solicitations by related organization(s)                                                       | 11 |   | Х |  |  |  |
|                                                                                         | n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)                                                     | 1m |   | Х |  |  |  |
|                                                                                         | Sharing of paid employees with related organization(s)                                                                                              | 1n |   | Х |  |  |  |
|                                                                                         |                                                                                                                                                     |    |   |   |  |  |  |
| o                                                                                       | Reimbursement paid to related organization(s) for expenses                                                                                          | 10 | Х |   |  |  |  |
|                                                                                         | Reimbursement paid by related organization(s) for expenses                                                                                          | 1p | Х |   |  |  |  |
|                                                                                         |                                                                                                                                                     |    |   |   |  |  |  |
| q                                                                                       | Other transfer of cash or property to related organization(s)                                                                                       | 1q |   | Х |  |  |  |
| r                                                                                       | Other transfer of cash or property from related organization(s)                                                                                     | 1r |   | Х |  |  |  |
| 2                                                                                       |                                                                                                                                                     |    |   |   |  |  |  |
|                                                                                         |                                                                                                                                                     |    |   |   |  |  |  |

(a) Name of other organization (d) Method of determining (b) (c) Transaction Amount involved type (a-r) amount involved (1) THE SHRINERS' HOSPITAL FOR CHILDREN 29,832,222. D (2) SHRINERS INTERNATIONAL Ι 3,484,463. (3) THE SHRINERS' HOSPITAL FOR CHILDREN В 39,797,428. (4) (5)

Schedule R (Form 990) 2011 SHRINERS HOSPITALS FOR CHILDREN 36-2193608

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) | (e | all<br>s sec.<br>c)(3)<br>s.? | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | Dispr<br>tion<br>alloca<br>Yes | n)<br>ropor-<br>nate<br>tions? | (i)<br>Code V-UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | Gener<br>mana<br>partn<br>Yes | al or F<br>ging<br>ner? | (k)<br>Percentage<br>ownership |
|--------------------------------------|----------------------|-----|----|-------------------------------|------------------------------------|------------------------------------------|--------------------------------|--------------------------------|-------------------------------------------------------------------------|-------------------------------|-------------------------|--------------------------------|
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         |                                |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         |                                |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         |                                |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         |                                |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         | _                              |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         |                                |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         |                                |
|                                      |                      |     |    |                               |                                    |                                          |                                |                                |                                                                         |                               |                         | _                              |

Page 4

## Form 8879-EO

### IRS e-file Signature Authorization for an Exempt Organization

| ndar year 2011, or fiscal year beginning | , 2011, and ending |
|------------------------------------------|--------------------|
| , , , , ,                                | , ,                |

▶ Do not send to the IRS. Keep for your records.

Department of the Treasury Internal Revenue Service

Name of exempt organization

➤ See instructions. Employer identification number

SHRINERS HOSPITALS FOR CHILDREN

For cale

36-2193608

OMB No. 1545-1878

Name and title of officer DOUGLAS MAXWELL

PRESIDENT

#### Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

| 1a | Form 990 check here <b>b</b> Total revenue, if any (Form 990, Part VIII, column (A), line 12) | 1b | 963647365 |
|----|-----------------------------------------------------------------------------------------------|----|-----------|
| 2a | Form 990-EZ check here <b>b</b> Total revenue, if any (Form 990-EZ, line 9)                   | 2b |           |
| За | Form 1120-POL check here <b>b Total tax</b> (Form 1120-POL, line 22)                          | 3b |           |
| 4a | Form 990-PF check here <b>b</b> Tax based on investment income (Form 990-PF, Part VI, line 5) | 4b |           |
| 5a | Form 8868 check here <b>b</b> Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)    | 5b |           |

#### Part II **Declaration and Signature Authorization of Officer**

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

#### Officer's PIN: check one box only

| X   authorize CBIZ KIRKLAND, RUSS, MURPHY & TAPP                                                                                                                                                                                                                                              | to enter my PIN | 93608                                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------|
| ERO firm name                                                                                                                                                                                                                                                                                 | _               | Enter five numbers, b<br>do not enter all zeros |
| as my signature on the organization's tax year 2011 electronically filed return. If I have indicated with is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also enter my PIN on the return's disclosure consent screen.                   |                 |                                                 |
| As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 20 indicated within this return that a copy of the return is being filed with a state agency(ies) regulating or program, I will enter my PIN on the return's disclosure consent screen. | •               |                                                 |
| Officer's signature ▶ Date ▶                                                                                                                                                                                                                                                                  |                 |                                                 |
| Part III   Certification and Authentication                                                                                                                                                                                                                                                   |                 |                                                 |
| ERO's EFIN/PIN. Enter your six-digit electronic filing identification                                                                                                                                                                                                                         |                 |                                                 |
| 50465143757                                                                                                                                                                                                                                                                                   |                 |                                                 |

number (EFIN) followed by your five-digit self-selected PIN.

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2011 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

**ERO Must Retain This Form - See Instructions** Do Not Submit This Form To the IRS Unless Requested To Do So

LHA For Paperwork Reduction Act Notice, see instructions. 12-01-11

Form **8879-EO** (2011)