#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information

OMB No. 1545-0047

Department of the Treasury

A F	or the	e 2017 c	calendar year, or tax year beginning	and	ending			
	heck if	-	ame of organization	unu	onanig	D Emr	olover identifi	cation number
	pplicabl	le:	arie oi organization				Jioyer identili	cation number
	Addre chang Name		HE SHRINERS' HOSPITAL FOR CHILDR	EN		4	04 21	01377
	_chang □Initial		oing business as	04-2121377				
	_return ∏Final		umber and street (or P.O. box if mail is not deli	vered to street address)	E Tele	phone numbe		
	return. termin	<u> </u>	OST OFFICE BOX 31356					81-0300
	ated Amen	C	ity or town, state or province, country, and 2		s receipts \$	316,371,276.		
	_return □Applic	1.	AMPA, FL 33631-3356			7	this a group re	
	tion pendir	_   F N	ame and address of principal officer: JERRY				r subordinates	
		290	00 ROCKY POINT DRIVE, TAMPA, FL			1		icluded? Yes No
					or 527	' If	"No," attach a	list. (see instructions)
			ww.shrinershospitalsforchildren.				roup exemptio	·
				sociation Other >	<b>L</b> Year	of formati	on: 1925   N	A State of legal domicile: MA
Pa	rt I	Sumi						
ģ	1		describe the organization's mission or most			IATRIC	SPECIALTY	
Governance			VITHOUT FINANCIAL OBLIGATION TO F					
ern			this box 🕨 🔛 if the organization discon	•	sed of more	than 259	1	
ŏ			r of voting members of the governing body (	. , , , , , , , , , , , , , , , , , , ,				20
8			r of independent voting members of the gov					17
es			umber of individuals employed in calendar ye					543
Activities &			umber of volunteers (estimate if necessary)					1000
Act			nrelated business revenue from Part VIII, col					0.
	b	Net unr	elated business taxable income from Form 9	990-1, line 34	·····			0.
							r Year	Current Year
ne			(=				6,943,554.	26,450,437.
len/		•					9,098,429.	7,542,003.
Revenue			nent income (Part VIII, column (A), lines 3, 4,				2,896,959.	50,401,610.
			evenue (Part VIII, column (A), lines 5, 6d, 8c,		1,481,264. 0,420,206.	1,801,778. 86,195,828.		
_			venue - add lines 8 through 11 (must equal l	• • • • • • • • • • • • • • • • • • • •		10	0,420,200.	0.
			and similar amounts paid (Part IX, column (A				0.	0.
			s paid to or for members (Part IX, column (A)	3	1,561,925.	36,102,428.		
Expenses			s, other compensation, employee benefits (P			0.	0.	
en			ional fundraising fees (Part IX, column (A), lin				<u>.</u>	<u>, , , , , , , , , , , , , , , , , , , </u>
EXT			ndraising expenses (Part IX, column (D), line xpenses (Part IX, column (A), lines 11a-11d,			3	0,890,732.	33,041,041.
			spenses (rartix, column (x), lines Traffrd, spenses. Add lines 13-17 (must equal Part IX				2,452,657.	69,143,469.
			e less expenses. Subtract line 18 from line 1				7,967,549.	17,052,359.
es		HOVOHA	e rese experieses. Subtract line to from line		Re		f Current Year	End of Year
ets (	20	Total as	ssets (Part X, line 16)				7,274,187.	1,156,302,135.
Ass Ba	21		abilities (Part X, line 26)				9,287,179.	8,822,960.
Net Assets or Fund Balances	22		ets or fund balances. Subtract line 21 from	ine 20		1,05	7,987,008.	1,147,479,175.
Pa	rt II		ature Block		•	-		
Unde	er pena	alties of p	erjury, I declare that I have examined this return,	ncluding accompanying schedules	and stateme	ents, and t	the best of my	knowledge and belief, it is
true,	correc	ct, and co	mplete. Declaration of preparer (other than office	r) is based on all information of wh	nich preparer	has any k	nowledge.	
Sigr	ı	Si	ignature of officer				Date	
Here	е	_	ERRY GANTT, PRESIDENT					
		Ty	ype or print name and title					
		Print/Ty	/pe preparer's name	Preparer's signature		Date	Check [	PTIN
Paid		ALICIA	A BROWN				self-employ	
Prep	arer	Firm's r					Firm's EIN ▶	27-3605969
Use	Only	Firm's a	address 13577 FEATHER SOUND DR.,					
			CLEARWATER, FL 33762-553	9			Phone no.727	
May	the If	RS discu	uss this return with the preparer shown abov	e? (see instructions)				X Yes No

	OUR RESEARCH TEAM IS AMONG THE MOST HIGHLY RENOWNED, GAINING NATIONAL		
	RECOGNITION FOR CLINICAL RESEARCH. SIX SHC LOCATIONS ARE MAJOR RESEARCH		
	HOSPITALS, WORKING TO DEVELOP NEW TREATMENTS AND TECHNOLOGICAL ADVANCES		
	WITHIN THE MEDICAL COMMUNITY.		
4c	(Code:) (Expenses \$ including grants of \$	) (Revenue \$	)

4d	Other program	services	(Describe	in	Schedule	Ο.	.)
----	---------------	----------	-----------	----	----------	----	----

including grants of \$ 64,939,665. Total program service expenses

) (Revenue \$

## Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	Ė		
Ŭ	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	ا ا		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7		-		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		х
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		- 21
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			х
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			.,,
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D. Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
. •	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
10		18		х
10	1c and 8a? If "Yes," complete Schedule G, Part II	10		
19		19		х
	complete Schedule G. Part III	ıIJ		

## Part IV Checklist of Required Schedules (continued)

			Yes	No
<b>20</b> a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Х	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
·	any tax-exempt bonds?	24c		
ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
<b>2</b> 5a		25a		х
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	٥		v
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	000		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
55		36		Х
27	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
37		27		х
20	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v	
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

#### Statements Regarding Other IRS Filings and Tax Compliance Part V

	Check if Schedule O contains a response or note to any line in this Part V					Щ.
		ı	ا مدا		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	<u>1a</u>	86			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re		· · ·		Х	
٥-	(gambling) winnings to prize winners?	Ϊ		1c	Λ	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		543			
<b>L</b>	filed for the calendar year ending with or within the year covered by this return		l	2b	Х	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returnation. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			20	21	
22				3a		х
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other a			OD		
	financial account in a foreign country (such as a bank account, securities account, or other financial a			4a		х
b	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccoun	ts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction		i i	5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		i i	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did th					
	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser			7a	X	
b				7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			_		v
	to file Form 8282?	1	I	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year	7d	10			Х
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		t?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribution of qualified intellectual property, did the organization file Fo			7f 7g		
g h	If the organization received a contribution of qualified intellectual property, and the organization file of			7 <u>9</u> 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained			711		
_	sponsoring organization have excess business holdings at any time during the year?	· Dy an	Ĭ	8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?		N/A	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		N/A	9b		
10	Section 501(c)(7) organizations. Enter:		. [			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	1	.			
	Gross income from members or shareholders N/A	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	í	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	l			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?		N/A	13a		
а	Note. See the instructions for additional information the organization must report on Schedule O.		,	ıoa		
h	Enter the amount of reserves the organization is required to maintain by the states in which the					
~	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
	Did the organization receive any payments for indoor tanning services during the tax year?			14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule	e O		14b		
				Form	990	(2017)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u></u>	Check it Schedule O contains a response or note to any line in this Part VI			Λ
Sec	tion A. Governing Body and Management		T.,	·
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 2	4		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 1	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses in Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	•	•	•
	(This section 2 requests into the section 2 requires by the internal research		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶MA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availabl	е	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d financ	ial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	SHARON RUSSELL - (813) 281-0300			
	2900 ROCKY POINT DR, TAMPA, FL 33607-1435			

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization ne	or any related	orga	niza	tion	con	nper	sate	ed any current officer, d	irector, or trustee.	
(A)	(B)				<b>C</b> )			(D)	(E)	(F)
Name and Title	Average	(do		Pos		<b>)</b> than o	one	Reportable	Reportable	Estimated
	hours per	box	, unles	ss pei	rson i	s both	n an	compensation	compensation	amount of
	week	_	CCI aii		T CCIC	1711113		from	from related	other
	(list any hours for	ndividual trustee or director				_		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	3e or (	stee			ısateo		(W-2/1099-MISC)	(** 27 1033 141100)	organization
	organizations	truste	al tru		yee	mbei		(** =* ** = * * * * * * * * * * * * * *		and related
	below	idual	Institutional trustee	la la	Key employee	Highest compensated employee	ner			organizations
	line)	Indi	Insti	Officer	Key	High	Former			
(1) CHRIS SMITH	5.00									
CHAIRMAN	10.00	Х		Х				0.	57,500.	0.
(2) JERRY GANTT	2.00									
PRESIDENT	40.00	Х		Х				0.	10,500.	0.
(3) GARY BERGENSKE	2.00									
VICE PRESIDENT	39.00	Х		Х				0.	47,500.	0.
(4) JAMES MCCONNELL	2.00									
TREASURER	22.00	Х		Х				0.	0.	0.
(5) TIMOTHY LUTTRELL	2.00			l						
ASSISTANT TREASURER	0.00	Х		Х				0.	0.	0.
(6) JACK JONES	2.00									
FORMER, ASSISTANT SECRETARY	10.00	Х		Х				0.	0.	0.
(7) BRADFORD LACHUT TRUSTEE	2.00							0.	0	0
(8) JIM CAIN	0.00 2.00	Х						0.	0.	0.
TRUSTEE	14.00	Х						0.	0.	0.
(9) SKIP STANAWAY	2.00	Λ						· · · · · · · · · · · · · · · · · · ·	٠.	<u>.</u>
TRUSTEE	5.00	х						0.	0.	0.
(10) PETER DIAZ	2.00							· · · · · · · · · · · · · · · · · · ·	· ·	
TRUSTEE	5.00	х						0.	0.	0.
(11) STEVEN BEHE	2.00								•	
TRUSTEE	0.00	х						0.	0.	0.
(12) ROBERT SUMNER	2.00							-	-	
TRUSTEE	0.00	х						0.	0.	0.
(13) ROBERT BAKER	2.00									
TRUSTEE	0.00	х						0.	0.	0.
(14) BARRY GATES	2.00									
TRUSTEE	0.00	х						0.	0.	0.
(15) ANTHONY WEST	2.00									
TRUSTEE	5.00	Х						0.	0.	0.
(16) JAMES DOEL	2.00									
TRUSTEE	5.00	Х						0.	0.	0.
(17) RICK WILLIAMS	2.00									
TRUSTEE	0.00	Х						0.	0.	0.

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1 01111 000 (2011)	ERS' HOSPITAL								04-212137	7 Page <b>8</b>
Part VII Section A. Officers, Directors, T	rustees, Key Emp	oloy	ees,	anc	d Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do	not cl		ition		nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	s both	an	compensation	compensation	amount of
	week		cer an	a a a	recto	r/trus	iee)	from	from related	other
	(list any hours for	recto						the	organizations	compensation
	related	or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ndividual trustee or director	nstitutional trustee		99,	npen		(***2/1099*****150)		and related
	below	dual t	ıtiona	_	nploy	st cor	<u></u>			organizations
	line)	Indivi	Institu	Officer	Key employee	Highest compensated employee	Former			
(18) BRANDT BEDE	2.00									
TRUSTEE	5.00	Х						0.	0.	0.
(19) ROBERT TURNER	2.00									
TRUSTEE	0.00	Х						0.	0.	0.
(20) ROBERT BENNETT	2.00									
TRUSTEE	0.00	Х						0.	0.	0.
(21) JAMES MOONEY	40.00									
CHIEF OF STAFF	0.00					Х		620,988.	0.	5,979.
(22) PRERANA PATEL	40.00									
ORTHOPEDIC SURGEON, ASST PROF	0.00					Х		494,669.	0.	3,516.
(23) RUBINI PATHY	40.00									
ORTHOPEDIC SURGEON, ASST PROF	0.00					Х		391,917.	0.	1,450.
(24) JOHN DEWEESE	32.00									
ORTHOPEDIC SURGEON, ASST PROF	0.00					Х		307,138.	0.	4,539.
(25) JOHN O'NEILL	40.00									
ADMINISTRATOR	0.00					Х		284,821.	0.	1,657.
1b Sub-total	1						<b>—</b>	2,099,533.	115,500.	17,141.
c Total from continuation sheets to Par							<b>•</b>	0.	0.	0.
d Total (add lines 1b and 1c)								2,099,533.	115,500.	17,141.
2 Total number of individuals (including b							o re	ceived more than \$100.	000 of reportable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
THE GENERAL HOSPITAL CORPORATION		
55 FRUIT ST, BOSTON, MA 02114	OUTSIDE PATIENT SERVICES	8,711,876.
SPRINGFIELD ANESTHESIA SERVICES		
908 ALLEN ST, SPRINGFIELD, MA 01101	ANESTHESIOLOGY SERVICES	547,093.
DR. EDWARD BITTNER		
36 GARDEN ST, BOSTON, MA 02114	MEDICAL SERVICES	371,490.
BAYSTATE MEDICAL CENTER INC		
36 GARDEN ST, BOSTON, MA 02114	MEDICAL SERVICES	231,356.
RADIOLOGY AND IMAGING INC, 280 CHESTNUT ST		
1ST FL, SPRINGFIELD, MA 01199	MEDICAL SERVICES	204,976.
2 Total number of independent contractors (including but not limited to \$100,000 of compensation from the organization ▶	those listed above) who received more than 12	000

Form **990** (2017)

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Form 990 (2017) THE SHRINE Part VIII Statement of Revenue

		Check if Schedule O contain	ns a response	or note to any lin	e in this Part VIII			
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
SS	1 a	Federated campaigns	1a					0.12 0.11
ant	b b	Membership dues						
P, G	c	Fundraising events						
ifts, r Ai	q	Related organizations		19,518,209.				
nila	9	Government grants (contribution		1,173,256.				
ons Sir	f	All other contributions, gifts, grants,		, , .				
uti	·	similar amounts not included above		5,758,972.				
trik	a	Noncash contributions included in lines 1a-		, ,				
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines 1a-1f		<b>&gt;</b>	26,450,437.			
				Business Code				
Program Service Revenue	2 a	PATIENT SERVICE		621110	7,542,003.	7,542,003.		
	b							
Sel	С							
am eve	d							
ogra Re	е							
Pro	f	All other program service revenu	ie					
	g	Total. Add lines 2a-2f		<b>)</b>	7,542,003.			
	3	Investment income (including di	vidends, intere	est, and				
		other similar amounts)		<b>&gt;</b>	27,794,953.			27,794,953.
	4	Income from investment of tax-e	exempt bond p	roceeds				
	5	Royalties		<b></b>				
			(i) Real	(ii) Personal				
	6 a	Gross rents	1,235,668.					
	b	Less: rental expenses	0.					
			1,235,668.					
		Net rental income or (loss)			1,235,668.			1,235,668.
	7 a		(i) Securities	(ii) Other				
		´ F	52,782,105.					
	b	Less: cost or other basis	0.0 170 010	4 530				
		and sales expenses 23	00,170,910.	4,530. -4,530.				
		Gain or (loss)			22,606,657.			22,606,657.
		Net gain or (loss)		······	22,000,037.			22,000,037.
ine	оа	Gross income from fundraising e including \$						
ven		contributions reported on line 10						
Other Revenu		Part IV, line 18	•					
her	h	Less: direct expenses						
ō		Net income or (loss) from fundra		<b></b>				
		Gross income from gaming activ						
		Part IV, line 19						
	b	Less: direct expenses						
		Net income or (loss) from gamin						
	10 a	Gross sales of inventory, less re	turns					
		and allowances	a					
	b	Less: cost of goods sold						
	С	Net income or (loss) from sales of	of inventory	<b></b>				
		Miscellaneous Revenue		Business Code				
	11 a							<u> </u>
	b							<del>                                     </del>
	С			000000	F.C. 44.5			566.116
		All other revenue			566,110.			566,110.
		Total. Add lines 11a-11d			566,110.		0.	52,203,388.
	12	Total revenue. See instructions			86,195,828.	7,542,003.	U.	1 34,403,300.

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#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Х Check if Schedule O contains a response or note to any line in this Part IX (D) Do not include amounts reported on lines 6b. Total expenses Management and general expenses Program service Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 27,464,638. 26,516,155. 554,486. 393,997. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 1,863,703 1,863,703. 4,856,154 4,856,154. 9 Other employee benefits 1,917,933. 1,917,933 10 Payroll taxes Fees for services (non-employees): Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 2,432,517. Investment management fees ..... 2,432,517. Other. (If line 11g amount exceeds 10% of line 25, 13,265,332 13,253,860 250 11,222. column (A) amount, list line 11g expenses on Sch O.) 419,704 419,704. Advertising and promotion 12 1,511,007 1,438,784 31,891. 40,332. 13 Office expenses 46,800 46,800. 14 Information technology Royalties 15 2,645,104 2,643,693 36 1,375. 16 Occupancy 7,910. 219,310 194,099. 17,301. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 98,865. 3,016. Conferences, conventions, and meetings ..... 101,881. 19 20 Payments to affiliates \_\_\_\_\_ 21 4,067,102 4,067,102 22 Depreciation, depletion, and amortization ..... 596,313. 596,313. 23 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 5,276. MEDICAL SUPPLIES 6,170,014. 6,163,351. 1,387 PATIENT TRAVEL COSTS 1,045,766 1,045,766 DUES AND REGISTRATIONS 152,438. 90,084. 61,128 1,226. С d 367,753 323,612 36,688 7,453. All other expenses е 460,350. 69,143,469 64,939,665 3,743,454 Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720)

# Form 990 (2017) Part X | Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or not	e to an	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		197,479.	1	392,330.	
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		3,974,809.	4	2,669,572.	
	5	Loans and other receivables from current and fo					
	_	trustees, key employees, and highest compensa					
		Part II of Schedule L		5			
	6	Loans and other receivables from other disquali					
	_	section 4958(f)(1)), persons described in section	•	,			
		employers and sponsoring organizations of sect					
"		employees' beneficiary organizations (see instr).		· · · · · · · · · · · · · · · · · · ·		6	
Assets	7	Notes and loans receivable, net				7	
Ass	8	Inventories for sale or use			745,623.	8	894,113.
	9	5			462,208.	9	458,795.
		Land, buildings, and equipment: cost or other			, -		, -
	104	basis. Complete Part VI of Schedule D	102	155,814,984.			
	h	Less: accumulated depreciation			67,686,725.	10c	67,576,226.
	11	Investments - publicly traded securities		980,876,881.	11	1,080,337,486.	
	12	Investments - other securities. See Part IV, line 1		, ,	12		
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets	1		14		
	15	Other assets. See Part IV, line 11		13,330,462.	15	3,973,613.	
	16	Total assets. Add lines 1 through 15 (must equ		1,067,274,187.	16	1,156,302,135.	
	17	Accounts payable and accrued expenses			6,508,406.	17	6,677,156.
	18	Grants payable		18	, ,		
	19	Deferred revenue			2,778,773.	19	2,145,804.
	20	Tax-exempt bond liabilities				20	, ,
	21	Escrow or custodial account liability. Complete				21	
,,	22	Loans and other payables to current and former					
ţį		key employees, highest compensated employee					
Liabilities						22	
Ë	23	Secured mortgages and notes payable to unrela		1		23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	-				
		Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			9,287,179.	26	8,822,960.
		Organizations that follow SFAS 117 (ASC 958	), chec	k here 🕨 🗓 and			
g		complete lines 27 through 29, and lines 33 an	d 34.				
uce	27	Unrestricted net assets			1,057,987,008.	27	1,147,479,175.
ala	28	Temporarily restricted net assets		28			
d B	29	Permanently restricted net assets				29	
Ë		Organizations that do not follow SFAS 117 (A	SC 958	3), check here 🕨 🗌			
P.		and complete lines 30 through 34.					
ts	30	Capital stock or trust principal, or current funds	[		30		
SSE	31	Paid-in or capital surplus, or land, building, or ed				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in				32	
ž	33				1,057,987,008.	33	1,147,479,175.
	34	Total liabilities and net assets/fund balances .			1,067,274,187.	34	1,156,302,135.

Pa	rt XI Reconciliation of Net Assets				90	
	Check if Schedule O contains a response or note to any line in this Part XI				X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	86,	195,	828.	
2	Total expenses (must equal Part IX, column (A), line 25)	2	69,	143,	,469.	
3	Revenue less expenses. Subtract line 2 from line 1	3	17,	052,	,359.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,057,	987,	008.	
5	5 Net unrealized gains (losses) on investments5					
6	6 Donated services and use of facilities 6					
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-21,	959,	,030.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	1,147,	479,	175.	
Pa	rt XIII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII				X	
				Yes	No	
1	Accounting method used to prepare the Form 990:  Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		2b	Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis					
С	c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,					
	review, or compilation of its financial statements and selection of an independent accountant?					
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.						
За	3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit					
	Act and OMB Circular A-133?					
b	b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b			
			Form	990	(2017)	

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

**Employer identification number** 

THE SHRINERS' HOSPITAL FOR CHILDREN 04-2121377 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) X 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) ►	<b>(a)</b> 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						_
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
	Amounts from line 4	(4) 2010	(2) 2011	(0) 2010	(4) 2010	(6) 2317	(i) rotar
	Gross income from interest,						-
•	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
Ŭ	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc (see instruction	ne)			12	
	First five years. If the Form 990 is for	•		d fourth or fifth to			
	organization, check this box and stop	•	, ,		•		
Sec	ction C. Computation of Public	Support Per	centage				
	Public support percentage for 2017 (li			olumn (f))		14	%
	Public support percentage from 2016					15	%
	<b>33 1/3% support test - 2017.</b> If the o					nore, check this box	
	stop here. The organization qualifies as a publicly supported organization						
b	b 33 1/3% support test - 2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box						
	and <b>stop here.</b> The organization qualifies as a publicly supported organization						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fact	_					
	meets the "facts-and-circumstances" t			=	· ·	-	. $\square$
b	10% -facts-and-circumstances test	-	=				
	more, and if the organization meets th						
	organization meets the "facts-and-circ				-		ightharpoons
18	Private foundation. If the organization						<b>•</b>
_			,,	. , ,			

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
	endar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	(d) 2016	<b>(e)</b> 2017	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiza	ation,
<u></u>	check this box and stop here						<b>&gt;</b>
	ction C. Computation of Publi			. (5)		T .= I	
	Public support percentage for 2017 (I			olumn (t))		15	<u>%</u>
	Public support percentage from 2016 ction D. Computation of Inves					16	%
	Investment income percentage for 20			o 13 column (fl)		17	%
						18	%
18 19:	Investment income percentage from 2 a 33 1/3% support tests - 2017. If the			on line 14 and line			
136	more than 33 1/3%, check this box ar						N 13 110€
ı	33 1/3% support tests - 2016. If the						nd
K	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

732023 10-06-17

Schedule A (Form 990 or 990-EZ) 2017

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
10a		
10b		

Pal	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a. b. or c. provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	non or type in outporting or game attent		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	140
•				
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
360	tion B. All Type III Supporting Organizations		V	
	Did the constitution and idea to each of the constitution and the first device the fifth weath of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
-	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b				
~	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgar	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyir	g trust on	Nov. 20, 1970 (explain in F	Part VI.) See instructions. Al
	other Type III non-functionally integrated supporting organizations must co	omplete Se	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by .035	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functiona	lly integrate	ed Type III supporting orga	anization (see
	inetructions)			

Schedule A (Form 990 or 990-EZ) 2017

	Type in Non Tunetionally integrated 505(	allo, capporting craa	(continuea)	
Secti	on D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish exer			
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose			
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which th	ne organization is responsive		
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
	From 2016			
	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
i	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from Section D,			
	line 7:			
а	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
	Remaining underdistributions for years prior to 2017, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2013			
	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

**Schedule of Contributors** 

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

TI	IE SHRINERS' HOSPITAL FOR CHILDREN	04-2121377				
Organization type (check	one):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
• •	is covered by the <b>General Rule</b> or a <b>Special Rule.</b> c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rul	e. See instructions.				
General Rule						
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling y one contributor. Complete Parts I and II. See instructions for determining a contributor's	• • •				
Special Rules						
sections 509(a)(1 any one contribu	on described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, cor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount II.	or 16b, and that received from				
year, total contrib	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions <i>exclusively</i> for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received <i>nonexclusively</i> religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization	hat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fo	orm 990, 990-EZ, or 990-PF),				
	n Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form filling requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	orm 990-PF, Part I, line 2, to				
LHA For Paperwork Rec	luction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule	B (Form 990, 990-EZ, or 990-PF) (2017)				

Name of organization

Employer identification number

THE SHRINERS' HOSPITAL FOR CHILDREN

04-2121377

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 2	Name, address, and ZIP + 4	* 1,173,256.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 3	Name, address, and ZIP + 4	* 19,518,209.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE SHRINERS' HOSPITAL FOR CHILDREN

04-2121377

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		——   <sub>\$</sub>				

Name of orga			Employer Identification number		
Part III	ERS' HOSPITAL FOR CHILDREN  Exclusively religious, charitable, etc., contribute year from any one contributor. Complete completing Part III, enter the total of exclusively religious,	olumns (a) through (e) and the foll	ot d in section 501(c)(7), (8), or (10) that total more than \$1,000 for allowing line entry. For organizations or less for the year. (Enter this info. once.)		
	Use duplicate copies of Part III if additiona				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-		(e) Transfer of g	-		
-	Transferee's name, address, an	Id ZIP + 4	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	Transferee's name, address, an	(e) Transfer of g	gift  Relationship of transferor to transferee		
- - -					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-	_				
	(e) Transfer of gift				
-	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-  -					
	Transferee's name, address, an	(e) Transfer of g	Relationship of transferor to transferee		
-					

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

THE SHRINERS' HOSPITAL FOR CHILDREN

**Employer identification number** 

Pai	t I Organizations Maintaining Donor Advised		or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6		Complete ii the
	organization answered Tes Official 990, Fart IV, line C	(a) Donor advised funds	(b) Funds and other accounts
4	Total number at and of year	(a) Boner davised rande	(b) I and and early descarte
1	Total number at end of year		
2			
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year  Did the organization inform all donors and donor advisors in wri		d fundo
5	_	_	
^	are the organization's property, subject to the organization's ex		
6	Did the organization inform all grantees, donors, and donor adv		
	for charitable purposes and not for the benefit of the donor or d	lonor advisor, or for any other purpose co	
Pai		sization analysis d "Vas" on Farm 000 D	
			art IV, line 7.
1	Purpose(s) of conservation easements held by the organization	`	
	Preservation of land for public use (e.g., recreation or edu		rically important land area
	Protection of natural habitat	Preservation of a certif	tied historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	d conservation contribution in the form of	
	day of the tax year.		Held at the End of the Tax Year
а			1 1
b			
С	Number of conservation easements on a certified historic struct		
d	Number of conservation easements included in (c) acquired after	*	I I
	listed in the National Register		
3	Number of conservation easements modified, transferred, relea	sed, extinguished, or terminated by the o	organization during the tax
	year ▶		
4	Number of states where property subject to conservation easer	·	
5	Does the organization have a written policy regarding the period	dic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it he	olds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, ha	andling of violations, and enforcing conse	ervation easements during the year
	<b></b>		
7	Amount of expenses incurred in monitoring, inspecting, handling	g of violations, and enforcing conservation	on easements during the year
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2(d) above s	satisfy the requirements of section 170(h)	
9	In Part XIII, describe how the organization reports conservation	easements in its revenue and expense s	tatement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	n's financial statements that describes th	ne organization's accounting for
Da	conservation easements.	ort Historiaal Toronomaa ay Otlo	on Cincilan Assats
Pai	t III Organizations Maintaining Collections of A		ier Similar Assets.
	Complete if the organization answered "Yes" on Form 99		
1a	If the organization elected, as permitted under SFAS 116 (ASC	,, ,	•
	historical treasures, or other similar assets held for public exhib	· ·	ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describe		
b	If the organization elected, as permitted under SFAS 116 (ASC	958), to report in its revenue statement a	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, educ	cation, or research in furtherance of publ	ic service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		<b>&gt;</b> \$
2	If the organization received or held works of art, historical treasures	ures, or other similar assets for financial (	gain, provide
	the following amounts required to be reported under SFAS 116	(ASC 958) relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
b			•

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining C	ollections of Art	i, Historical Tre	easures, or	Other S	Similar A	ssets	(contir	nued)	
3	Using the organization's acquisition, accession	on, and other records	s, check any of the	following that a	are a sign	ificant use o	of its co	llection	items	
	(check all that apply):									
а	Public exhibition	d	Loan or exc	hange prograr	ms					
b	b Scholarly research e Other									
С	c Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	how they further th	ne organizatior	n's exemp	t purpose ir	n Part X	III.		
5	During the year, did the organization solicit o	r receive donations o	f art, historical treas	sures, or other	similar as	ssets				_
	to be sold to raise funds rather than to be ma							Yes		No
Pai	t IV Escrow and Custodial Arran		ete if the organization	n answered "\	Yes" on F	orm 990, Pa	art IV, Iir	ne 9, or		
	reported an amount on Form 990, Par									
1a	Is the organization an agent, trustee, custodi		•							7
	on Form 990, Part X?						📖	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	lowing table:							
							•	Amoun	t	
	Beginning balance					1c				
	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f				1
	Did the organization include an amount on Fo		•		•	?	Ш	Yes		∐ No
Par	If "Yes," explain the arrangement in Part XIII.									
Fai	t V Endowment Funds. Complete i						т			
		(a) Current year	(b) Prior year	(c) Two years		1) Three years		(e) Four		
	Beginning of year balance	978,806,802.	916,304,098.	970,144	,0/4.	963,141,	651.	030	,306,	092.
	Contributions	140 270 461	75 502 520	15 047	0.01	20 540	440	100	077	206
С	Net investment earnings, gains, and losses	142,372,461.	75,583,538.	-15,047	,821.	30,540,	448.	126	977,	206.
d	Grants or scholarships									
е	Other expenditures for facilities	42 272 056	12 000 024	20 702	055	02 527	225	22	1.40	447
_	and programs	43,273,856.	13,080,834.	38,792	,955.	23,537,	225.	22,	142,	447.
f	Administrative expenses	1 077 005 407	070 006 000	016 204	000	070 144	074	0.63	1 4 1	<u></u>
g	,	1,077,905,407.			,098.	970,144,	8/4.	963	141,	651.
2	Provide the estimated percentage of the curr	•		)) held as:						
а	Board designated or quasi-endowment	100.00	_%							
b	Permanent endowment .00	%								
С	Temporarily restricted endowment									
_	The percentages on lines 2a, 2b, and 2c short	•								
за	Are there endowment funds not in the posse	ssion of the organiza	tion that are held ar	na administere	ea for the	organization	ו	ĺ	V	
	by:							0-(2)	Yes	No X
	(i) unrelated organizations							3a(i)	х	
	(ii) related organizations							3a(ii)	X	
	If "Yes" on line 3a(ii), are the related organiza							3b	Λ	
4 Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		vinient iunas.							
	Complete if the organization answere		Part IV line 11a 9	See Form 990	Dart Y lin	no 10				
	Description of property	(a) Cost or of		or other		cumulated		( <b>d)</b> Boo	k valu	
	Description of property	basis (investm		(other)	` '	eciation	'	( <b>u)</b> 500	n value	5
12	Land	<u> </u>		303,990.	u o p				303,	990.
ia b	Land Buildings		107	,779,154.	51	3,313,077		54	466,	
	Buildings		107	414,179.		414,179	_	,	,	0.
d	Equipment		40	,936,899.	34	4,511,502	_	6	425,	
	Other			,380,762.		,	1		380,	
	. Add lines 1a through 1e. (Column (d) must e	aual Form 000 Port	· ·	<del></del>			.		576,	
		<u>quari VIIII 330, Fall /</u>	<u> совинн ф). IIIC Т</u>	<i></i>		Col	odulo I			

		11b. See Form 990, Part X, line 12.	
a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	end-of-year market value
Financial derivatives			
Closely-held equity interests			
Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
al. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ art VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	on Form 990, Part IV, line		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	eng-ot-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
	5 000 B + N/ I	44.1.0 5 000 5 1 1 1 1 5	
Complete if the organization answered "Yes" o		Tru. See Form 990, Fart A, line 15.	(b) Pook value
(a) [	Description	Tru. See Form 990, Part A, line 15.	(b) Book value
(a) [		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2)		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3)		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4)		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5)		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5) (6)		Tru. Gee Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5) (6) (7)		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5) (6) (7) (8)		Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9)	Description	Tru. See Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line	Description	Tru. Gee Form 990, Part X, line 13.	(b) Book value
(a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.	Description		<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990. Part X. col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability	Description		<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) (al. (Column (b) must equal Form 990 Part X col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  tal. (Column (b) must equal Form 990. Part X. col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability  (1) Federal income taxes  (2)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  tal. (Column (b) must equal Form 990. Part X. col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability  (1) Federal income taxes  (2)  (3)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990. Part X. col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) (3) (4)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990. Part X. col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) (3) (4) (5)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990. Part X. col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9)  tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability  (1) Federal income taxes (2) (3) (4) (5) (6) (7)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>
(a) E  (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.  Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6)	Description	11e or 11f. See Form 990, Part X, line	<b>&gt;</b>

732053 10-09-17

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

1	Complete if the organization answered "Yes" on Form 990, Part IV, Total revenue, gains, and other support per audited financial statements			1	158,371,257.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			•	130,371,237.
z a	Net unrealized gains (losses) on investments	2a	94,398,838.		
b	Donated services and use of facilities		22,020,000.		
C	Recoveries of prior year grants				
d	O. (5   5   10   1				
e	Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>			2e	94,398,838.
3	Subtract line 2e from line 1			3	63,972,419.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				,
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,432,517.		
b	Other (Describe in Part XIII.)		19,790,892.		
c	Add lines 4a and 4b		•	4c	22,223,409.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 1.			5	86,195,828.
	rt XII   Reconciliation of Expenses per Audited Financial S	tatements With	Expenses per F		, , ,
	Complete if the organization answered "Yes" on Form 990, Part IV,				
1	Total expenses and losses per audited financial statements			1	66,438,269.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				, ,
a	Donated services and use of facilities	2a			
b	Prior year adjustments				
c	Other losses				
d	Other (Describe in Part XIII.)				
e	Add lines 2a through 2d			2e	0.
3	Subtract line <b>2e</b> from line <b>1</b>			3	66,438,269.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,432,517.		
b	Other (Describe in Part XIII.)		2,432,517. 272,683.		
С	Add lines <b>4a</b> and <b>4b</b>	·		4c	2,705,200.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	69,143,469.
					<u> </u>
	t XIII Supplemental Information.  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	,			, ,
Prov		d 4; Part IV, lines 1b	and 2b; Part V, line 4		, ,
Prov lines	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide	d 4; Part IV, lines 1b a any additional inform	and 2b; Part V, line 4		, ,
Prov lines PART	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide V, LINE 4:	d 4; Part IV, lines 1b a any additional inform	and 2b; Part V, line 4		, ,
Prov lines PART THE	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES)	ARE A  FOR CHILDREN	and 2b; Part V, line 4		, ,
Prov lines PART THE	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) A  ILFICANT SOURCE OF SUPPORT FROM WHICH SHRINERS HOSPITALS	ARE A  FOR CHILDREN	and 2b; Part V, line 4		, ,
Provinces  PART  THE  SIGN  PERF	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) A  ILFICANT SOURCE OF SUPPORT FROM WHICH SHRINERS HOSPITALS	ARE A  FOR CHILDREN	and 2b; Part V, line 4		, ,
PART THE SIGN PERF	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) A  ITFICANT SOURCE OF SUPPORT FROM WHICH SHRINERS HOSPITALS  CORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY EXEMPT	ARE A  FOR CHILDREN  PURPOSE.	and 2b; Part V, line 4 nation.	; Part X, I	ine 2; Part XI,
PART THE SIGN PERE	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) A  ILITICANT SOURCE OF SUPPORT FROM WHICH SHRINERS HOSPITALS  FORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY EXEMPT  VXI, LINE 4B - OTHER ADJUSTMENTS:	ARE A  FOR CHILDREN  PURPOSE.	and 2b; Part V, line 4	; Part X, I	ine 2; Part XI,
PART THE SIGN PERF	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide   V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) and ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY EXEMPT  XI, LINE 4B - OTHER ADJUSTMENTS:  ELLANEOUS REVENUE RECLASSIFIED TO EXPENSE	ARE A  FOR CHILDREN  PURPOSE.	and 2b; Part V, line 4 nation.	; Part X, I	ine 2; Part XI,
PART THE SIGN PERF	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide  V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) A  ILFICANT SOURCE OF SUPPORT FROM WHICH SHRINERS HOSPITALS  FORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY EXEMPT  VXI, LINE 4B - OTHER ADJUSTMENTS:  ELLANEOUS REVENUE RECLASSIFIED TO EXPENSE  DING REVENUES RECLASSIFIED FROM OTHER CHANGES IN FUND  ENCE	ARE A FOR CHILDREN PURPOSE.  272,683	and 2b; Part V, line 4 nation.	; Part X, I	ine 2; Part XI,
PART THE SIGN PERF	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide  V, LINE 4:  ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) A  ILFICANT SOURCE OF SUPPORT FROM WHICH SHRINERS HOSPITALS  FORMS ITS PROGRAM SERVICES TO ACHIEVE ITS PRIMARY EXEMPT  VXI, LINE 4B - OTHER ADJUSTMENTS:  ELLANEOUS REVENUE RECLASSIFIED TO EXPENSE  SING REVENUES RECLASSIFIED FROM OTHER CHANGES IN FUND  INCE	ARE A FOR CHILDREN PURPOSE.  272,683	and 2b; Part V, line 4 nation.	; Part X, I	ine 2; Part XI,

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

## **Hospitals**

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

	THE SHRII	NERS' HOSPITA	L FOR CHILDRE	EN		04-2121377			
Pai	t I   Financial Assistance ar	nd Certain Otl	ner Commun	ity Benefits at (	Cost				
								Yes	No
1a	Did the organization have a financial a	ssistance policy	during the tax vea	ar? If "No." skip to o	uestion 6a		1a	Х	
b		es," was it a written policy? rganization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital							
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.								
	X Applied uniformly to all hospital	facilities	Appli	ed uniformly to mo	st hospital facilities				
	Generally tailored to individual h			,					
3	Answer the following based on the financial assista	•	at applied to the largest	t number of the organization	n's patients during the tax	k vear.			
а	Did the organization use Federal Pove			•		•			
	If "Yes," indicate which of the followin	•	•	• •	, , , , , , , , , , , , , , , , , , , ,	-	За	Х	
	100% 150%			00 %					
b	Did the organization use FPG as a fac				care? If "Yes." indic	ate which			
	of the following was the family income						3b		Х
	200% 250%		350%		ther %	)			
С	If the organization used factors other	than FPG in deter	minina eliaibility.	describe in Part VI	the criteria used for	r determinina			
	eligibility for free or discounted care. In					•			
	threshold, regardless of income, as a								
4	Did the organization's financial assistance policy th "medically indigent"?					are to the	4	Х	
5a	Did the organization budget amounts for fr					year?	5a	Х	
	If "Yes," did the organization's financia						5b		Х
	If "Yes" to line 5b, as a result of budge								
	care to a patient who was eligible for t						5c		
6a	Did the organization prepare a commu						6a	Х	
	If "Yes," did the organization make it a						6b	Х	
	Complete the following table using the worksheets								
7	Financial Assistance and Certain Other	er Community Ber	nefits at Cost						
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f	Percer of total	nt
Mea	ans-Tested Government Programs	programs (optional)	(optional)	Seriem expense	revenue	Seriem expense		expense	
а	Financial Assistance at cost (from								
	Worksheet 1)			21,893,697.	681,697.	21,212,000.	;	30.68	୫
b	Medicaid (from Worksheet 3,								
	column a)			39,023,328.	6,860,306.	32,163,022.		46.52	8
С	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs			60,917,025.	7,542,003.	53,375,022.		77.20	8
	Other Benefits								
е	Community health				I				
	Confindinty fleatin								
	improvement services and								
	·								
	improvement services and								
f	improvement services and community benefit operations (from Worksheet 4) Health professions education								
	improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)								
	improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services								
	improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)								
g	improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services			4,022,640.		4,022,640.		5.82	૪
g h	improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6)			4,022,640.		4,022,640.		5.82	સ
g h	improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)			4,022,640.		4,022,640.		5.82	સ્
g h	improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)  Cash and in-kind contributions							-	
g h i	improvement services and community benefit operations (from Worksheet 4)  Health professions education (from Worksheet 5)  Subsidized health services (from Worksheet 6)  Research (from Worksheet 7)  Cash and in-kind contributions for community benefit (from			4,022,640. 4,022,640. 64,939,665.	7,542,003.	4,022,640. 4,022,640. 57,397,662.		5.82 5.82	ક

Sche		SHRINERS' HOSP					04-212			age <b>2</b>
Pa	rt II Community Building A	Activities Compl	lete this table if the	e organization	conducted ar	y comm	unity building act	ivities d	uring t	he
	tax year, and describe in Par	t VI how its commu	unity building activ	ities promoted	the health of	the con	nmunities it serves	S.		
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expen	offsetting	Direct grevenue	(e) Net community building expense	1 '	Percental exper	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
4	Environmental improvements									
5	Leadership development and									
	training for community members									
_6	Coalition building									
7	Community health improvement									
_	advocacy							+		
8_	Workforce development							+		
<u>9</u> 10	Other Total							+		
	rt III   Bad Debt, Medicare, &	Collection Pr	ractices							
	tion A. Bad Debt Expense								Yes	No
1	Did the organization report bad deb	t expense in accord	dance with Health	care Financial	Management	Associa	tion			
•	Statement No. 15?	•			· ·			1		x
2	Enter the amount of the organization									
	methodology used by the organizati	on to estimate this	amount		<u>:</u>	2				
3	Enter the estimated amount of the c	organization's bad	debt expense attril	outable to						
	patients eligible under the organizat	ion's financial assis	stance policy. Exp	lain in Part VI t	:he					
	methodology used by the organizati	on to estimate this	amount and the r	ationale, if any	′,					
	for including this portion of bad deb	t as community be	nefit		<u>.</u>	3				
4	Provide in Part VI the text of the foo	tnote to the organi	zation's financial s	tatements tha	t describes ba	ıd debt				
	expense or the page number on whi	ich this footnote is	contained in the a	ttached financ	cial statements	S.				
Sect	tion B. Medicare				ı					
5	Enter total revenue received from M	edicare (including I	DSH and IME)			5				
6	Enter Medicare allowable costs of c		•			6		4		
7	Subtract line 6 from line 5. This is the					7		_		
8	Describe in Part VI the extent to whi									
	Also describe in Part VI the costing		urce used to dete	rmine the amo	unt reported o	on line 6	•			
	Check the box that describes the m			7 04						
Cont	Cost accounting system	Cost to cha	rge ratio	_ Other						
	Did the organization have a written of	debt collection poli	cy during the tay y	(par?				9a		x
	If "Yes," did the organization's collection							34		
	collection practices to be followed for pa							9b		
Pa	rt IV   Management Compar	nies and Joint	Ventures (owner	d 10% or more by o	fficers, directors, tr	ustees, key	employees, and physic	ians - see	instructi	ons)
	(a) Name of entity		scription of primar		(c) Organization		) Officers, direct-		hysicia	
	,		ctivity of entity	´	profit % or ste	ock (	ors, trustees, or		ofit % d	
					ownership <sup>9</sup>		key employees' profit % or stock		stock	07
							ownership %	OWI	ership	<b>%</b>
				+		-				
		1								
-										
		1				-				

Part V   Facility Information										
Section A. Hospital Facilities					tal					
(list in order of size, from largest to smallest)		surgical	_	_	Critical access hospital					
How many hospital facilities did the organization operate	ital	surç	pite	oital	) h	ity				
during the tax year? 2	hospital	∞ _	l S	dso	Ses	acil	Ş			
Name, address, primary website address, and state license number	р	Gen. medical &	Children's hospital	eaching hospital	acc	Research facility	ER-24 hours	ř		Facility
(and if a group return, the name and EIN of the subordinate hospital	icensed	me	ا طو	hi.	g	ear	24 F	the		reporting
organization that operates the hospital facility)	ice	ien.	[ 美	eac	<u>‡</u>	Ses	:R-2	ER-other	Other (describe)	group
1 SHRINERS HOSPITAL FOR CHILDREN-BOSTON	1_		Γ	_	Γ				(	
51 BLOSSOM STREET										
BOSTON, MA 02114-2699										
www.shrinershospitalsforchildren.org	1									
2316	x		х	х		х				A
2 SHRINERS HOSPITAL FOR CHILDREN-SPRINGF										
516 CAREW STREET	1									
SPRINGFIELD, MA 01104	1									
WWW.SHRINERSHOSPITALSFORCHILDREN.ORG	1									
2152	x		x	х						A
	+									
	1									
	-									
	-									
	1									
	-									
	-									
	-									
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	1									
	1									
	1									
	1									1

## Part V | Facility Information (continued)

#### Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group SHRINERS HOSPITAL FOR CHILDREN-GROUP A

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):  $\frac{1}{2}$ , 2

			Yes	No
С	ommunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1_		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	A definition of the community served by the hospital facility			
k	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
C				
e	, , , , , , , , , , , , , , , , , , ,			
f	,,,,,			
	groups  The process for identifying and prioritizing community health needs and services to meet the community health needs			
ç	, , , , , , , , , , , , , , , , , , , ,			
r :				
i :	(-)			
, ,	Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA:  20 15			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
J	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	х	
68	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	ا ا		
-	hospital facilities in Section C	6a	х	
k	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a	THE STATE OF THE S			
k	Other website (list url):			
c	Made a paper copy available for public inspection without charge at the hospital facility			
c	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 12			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
a	a If "Yes," (list url): WWW.SHRINERSHOSPITALSFORCHILDREN.ORG			
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		Х
	b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

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Ра	rt V	racility information (continued)			
Fina	ncial A	ssistance Policy (FAP)			
Nan	ne of ho	spital facility or letter of facility reporting group  SHRINERS HOSPITAL FOR CHILDREN-GROUP A			
				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explain	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
	If "Yes,	" indicate the eligibility criteria explained in the FAP:			
а	77	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of \( \frac{400}{9} \)			
		and FPG family income limit for eligibility for discounted care of %			
b	X	Income level other than FPG (describe in Section C)			
С	$\Box$	Asset level			
d	一	Medical indigency			
е		Insurance status			
f		Underinsurance status			
g		Residency			
h		Other (describe in Section C)			
14		ned the basis for calculating amounts charged to patients?	14	Х	
15		ned the method for applying for financial assistance?	15	Х	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
а		Described the information the hospital facility may require an individual to provide as part of his or her application			
b	$\equiv$	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
_		or her application			
С		Provided the contact information of hospital facility staff who can provide an individual with information			
_		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources			
_		of assistance with FAP applications			
е	Х	Other (describe in Section C)			
		idely publicized within the community served by the hospital facility?	16	Х	
		" indicate how the hospital facility publicized the policy (check all that apply):			
а	T	The FAP was widely available on a website (list url): SEE PART V, PAGE 8			
b	=	The FAP application form was widely available on a website (list url): SEE PART V, PAGE 8			
C	77	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8			
d	=	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	=	The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
•		the hospital facility and by mail)			
g	Х	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
8		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
		a.sp. a, 5			
h		Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i i	H	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
'		spoken by LEP populations			
i		Other (describe in Section C)			

Part V Facility Information (continued)					
Billing and Collections					
Name of hospital facility or letter of facility reporting group  SHRINERS HOSPITAL FOR CHILDREN-GROUP	A				
	_		Yes	No	
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written fir	nancial				
assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take u	upon				
nonpayment?					
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies	during the				
tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:					
a Reporting to credit agency(ies)					
<b>b</b> Selling an individual's debt to another party					
c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayme	ent of a				
previous bill for care covered under the hospital facility's FAP					
d Actions that require a legal or judicial process					
e Other similar actions (describe in Section C)					
f None of these actions or other similar actions were permitted					
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before	making				
reasonable efforts to determine the individual's eligibility under the facility's FAP?		19		Х	
If "Yes," check all actions in which the hospital facility or a third party engaged:					
a Reporting to credit agency(ies)					
b Selling an individual's debt to another party					
c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayme	ent of a				
previous bill for care covered under the hospital facility's FAP					
d Actions that require a legal or judicial process					
e Other similar actions (describe in Section C)					
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions list	ed (whether or				
not checked) in line 19 (check all that apply):					
a Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language	summary of the				
FAP at least 30 days before initiating those ECAs					
<b>b</b> Made a reasonable effort to orally notify individuals about the FAP and FAP application process					
c Processed incomplete and complete FAP applications					
d Made presumptive eligibility determinations					
e Other (describe in Section C)					
f None of these efforts were made					
Policy Relating to Emergency Medical Care					
21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care					
that required the hospital facility to provide, without discrimination, care for emergency medical conditions to					
individuals regardless of their eligibility under the hospital facility's financial assistance policy?		21		Х	
If No," indicate why:					
a X The hospital facility did not provide care for any emergency medical conditions					
b The hospital facility's policy was not in writing					
c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe	e in Section C)				
d Other (describe in Section C)					

Schedule H (Form 990) 2017 THE SHRINERS HOSPITAL FOR CHILDREN 04-2121.	3 / /	Pa	age 1		
Part V Facility Information (continued)					
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)					
Name of hospital facility or letter of facility reporting group SHRINERS HOSPITAL FOR CHILDREN-GROUP A					
		Yes	No		
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.					
a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period					
<b>b</b> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period					
c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior					
12-month period  d The hospital facility used a prospective Medicare or Medicaid method					
During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had					
insurance covering such care?	23		Х		
If "Yes," explain in Section C.					
During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		х		
If "Yes." explain in Section C.					

# Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

PART V, LINE 16A, FAP WEBSITE:

HTTP://WWW.SHRINERSHOSPITALSFORCHILDREN.ORG/EN/FINANCIAL-ASSISTANCE

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

PART V, LINE 16B, FAP APPLICATION WEBSITE:

HTTP://WWW.SHRINERSHOSPITALSFORCHILDREN.ORG/EN/FINANCIAL-ASSISTANCE

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

HTTP://WWW.SHRINERSHOSPITALSFORCHILDREN.ORG/EN/FINANCIAL-ASSISTANCE

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

FACILITY REPORTING GROUP A CONSISTS OF:

- FACILITY 1: SHRINERS HOSPITAL FOR CHILDREN-BOSTON

- FACILITY 2: SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIELD

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 5: THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO

ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE COMMUNITY FOR ITS MOST RECENT

CHNA THROUGH SURVEYS AND FOCUS GROUPS.

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 11: AFTER CONDUCTING THE 2015 CHNA, SHRINERS

HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT

INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH

# Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED

HEALTH CARE NEEDS WITHIN EACH MARKET. HEALTH CARE NEEDS THAT ARE

IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE

SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE

NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA,

AND DRUG & ALCOHOL ABUSE. THEREFORE, PATIENTS/FAMILIES PRESENTING WITH

HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS

RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE.

GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN-BOSTON

PART V, SECTION B, LINE 15E: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE

BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES

AND INTERNAL POLICY.

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

PART V, SECTION B, LINE 5: THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO

ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE COMMUNITY FOR ITS MOST RECENT

CHNA THROUGH SURVEYS AND FOCUS GROUPS.

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

PART V, SECTION B, LINE 6B: BAYSTATE MEDICAL CENTER, BAYSTATE FRANKLIN

MEDICAL CENTER, BAYSTATE MARY LANE HOSPITAL, BAYSTATE NOBLE HOSPITAL

BAYSTATE WING HOSPITAL, COOLEY DICKINSON HOSPITAL, HOLYOKE MEDICAL CENTER

MERCY MEDICAL CENTER, HEALTH NEW ENGLAND

GROUP A-FACILITY 2 -- SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
PART V, SECTION B, LINE 11: AFTER CONDUCTING THE 2015 CHNA, SHRINERS
HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT
INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH,
COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED
HEALTH CARE NEEDS WITHIN EACH MARKET. HEALTH CARE NEEDS THAT ARE
IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE
SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE
NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA,
AND DRUG & ALCOHOL ABUSE. THEREFORE, PATIENTS/FAMILIES PRESENTING WITH
HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS
RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE
PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE.
GROUP A-FACILITY 2 SHRINERS HOSPITAL FOR CHILDREN-SPRINGFIE
PART V, SECTION B, LINE 15E: PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE
BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES
AND INTERNAL POLICY.

Part V   Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed, Registered,	or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)	
	the tax year?
How many non-hospital health care facilities did the organization operate during	the tax year?
Name and address	Type of Facility (describe)
	_
	$\dashv$
	_
	_

# Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:
SHRINERS HOSPITALS FOR CHILDREN OFFERS SPECIALIZED MEDICAL SERVICES
PERTAINING TO ORTHOPAEDIC CONDITIONS, BURNS, SPINAL CORD INJURIES AND
CLEFT LIP AND PALATE. UPON PATIENT ADMITTANCE FOR ONE OF THESE CONDITIONS,
SHRINERS HOSPITALS FOR CHILDREN REVIEWS THE PATIENT'S "ABILITY TO PAY"
USING FEDERAL POVERTY GUIDELINES SPECIFIED IN SCHEDULE H, PART I, LINE 3A,
AND PROVIDES FREE OR DISCOUNTED CARE PURSUANT TO THESE GUIDELINES.
NEVERTHELESS, SHRINERS HOSPITALS FOR CHILDREN WILL ALWAYS SERVE THESE
SPECIALIZED NEEDS FOR ALL OF ITS PATIENTS, REGARDLESS OF THEIR "ABILITY TO
PAY." AS SUCH, SHRINERS HOSPITALS FOR CHILDREN DID NOT APPLY ANY
INCOME-BASED CRITERIA, ASSET TEST, OR OTHER MEANS TEST OR THRESHOLD FOR
PROVIDING FREE CARE TO PATIENTS IN 2017.
PART I, LINE 7:
A GENERAL LEDGER ACCOUNTING SYSTEM WAS USED TO CALCULATE THE AMOUNTS
REPORTED IN PART I, LINE 7. THE SYSTEM ADDRESSES ALL PATIENT SEGMENTS
(INPATIENT AND OUTPATIENT). A COST-TO-CHARGE RATIO IS NOT PART OF THE
SYSTEM AND IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN.

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Part VI Supplemental Information (Continuation)
PART III, LINE 4:
BAD DEBT EXPENSE IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN, AND
AS SUCH, IS NOT PART OF THE FOOTNOTES IN ITS FINANCIAL STATEMENTS.
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR
ABILITY TO PAY. AS SUCH, THERE ARE NO REVENUES AGAINST WHICH A BAD DEBT
COULD ARISE.
PART III, LINE 9B:
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR
ABILITY TO PAY. AS SUCH, THERE IS NO DEBT COLLECTION POLICY.
PART VI, LINE 2:
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PEDIATRIC, ORTHOPAEDIC, AND BURN
CARE REGARDLESS OF THEIR ABILITY TO PAY.
PART VI, LINE 3:
SHRINERS HOSPITALS FOR CHILDREN POSTS ITS CHARITY CARE POLICY IN ADMISSION
AREAS, EMERGENCY ROOMS, AND OTHER AREAS OF FACILITIES WHERE ELIGIBLE
PATIENTS ARE LIKELY TO BE PRESENT, AND PROVIDES A COPY OF ITS POLICY TO
PATIENTS AS PART OF THE INTAKE PROCESS AND WITH DISCHARGE MATERIALS.
PART VI, LINE 4:
SHRINERS HOSPITALS FOR CHILDREN (THROUGH THIS ENTITY AND ITS RELATED
ENTITY) SERVE CHILDREN IN NEED OF SPECIALIZED ORTHOPAEDIC AND BURN CARE
ACROSS THE UNITED STATES AND WORLD-WIDE.

# SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. · Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

Department of the Treasury

THE SHRINERS' HOSPITAL FOR CHILDREN

**Employer identification number** 04-2121377

**Questions Regarding Compensation** Part I Yes No la Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. X First-class or charter travel X Housing allowance or residence for personal use X Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as, maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or X reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Х 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract X Compensation survey or study X Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х a Receive a severance payment or change-of-control payment? 4a Х b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Х c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Х a The organization? 5a Х **b** Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 6 contingent on the net earnings of: Х a The organization? 6a Х **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Х Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Schedule J (Form 990) 2017

Х

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(a)-(i)(a)	reported as deferred on prior Form 990
(1) JAMES MOONEY	()	620,988.	0	0	. 679,3	0	626,967.	0
CHIEF OF STAFF	€	0	0	0	0	0	0	0
(2) PRERANA PATEL	(i)	476,669.	0	18,000.	3,516.	0	498,185.	• 0
ORTHOPEDIC SURGEON, ASST PROF	∷	0	0	0	0	0	0	• 0
(3) RUBINI PATHY	()	391,917.	0	0.	1,450.	0	393,367.	• 0
ORTHOPEDIC SURGEON, ASST PROF	(ii)	0	• 0	• 0	• 0	0.	• 0	• 0
(4) JOHN DEWEESE	(i)	307,138.	0	0	4,539.	0	311,677.	0
ORTHOPEDIC SURGEON, ASST PROF	∷	0	0	0	0	0	0	• 0
(5) JOHN O'NEILL	Ξ	279,970.	0	4,851.	1,657.	0	286,478.	• 0
ADMINISTRATOR	∷	0	0	0	0	0	0	• 0
	(i)							
	⊞							
	(i)							
	⊞							
	()							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	Ξ							
	(ii)							
	Ξ							
	(ii)							
	Ξ							
	(ii)							
	(i)							
	(ii)							
	Ξ							
	(ii)							
							Schedu	Schedule J (Form 990) 2017

schedule J (Form 990) 2017 THE SHRINERS' HOSPITAL FOR CHILDREN	04-2121377	Page 3
ormation		
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	is part for any additional information.	
ART I, LINE 1A:		
IRST CLASS TRAVEL IS AVAILABLE ONLY TO BOARD MEMBERS AND EXECUTIVE STAFF		
ND ONLY IF THE FLIGHT IS LONGER THAN TWO AND A HALF HOURS. A COMPANION		
NLY QUALIFIES FOR TRAVEL IF HE OR SHE IS A COMPANION OF A BOARD MEMBER AND		
S ACTIVIELY PARTICIPATING IN SHRINE BUSINESS DURING THE TRIP, FOR SOME KEY		
LOYEES, IF RELOCATION IS REQUIRED, A TEMPORARY HOUSING		
ROVIDED AS A MEANS TO RECRUIT TOP INDIVIDUALS.		
	Schedule J (Form 990) 2017	990) 2017

### **SCHEDULE 0**

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Internal Revenue Service Name of the organization

THE SHRINERS' HOSPITAL FOR CHILDREN

**Employer identification number** 04-2121377

THE BINTING HOSTITUE FOR CHILDREN	04 2121377
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
SHRINERS HOSPITALS FOR CHILDREN IN BOSTON AND SPRINGFIELD OFFER	
"CHARITY CARE" AS PART OF AN INTERNATIONAL NETWORK OF PEDIATRIC	
HOSPITALS DEDICATED TO PROVIDING EXCELLENT PATIENT CARE, RESEARCH, AND	
EDUCATION FOR ORTHOPAEDIC CONDITIONS AND BURNS REGARDLESS OF THE	
FAMILY'S ABILITY TO PAY.	
SHRINERS HOSPITALS FOR CHILDREN-BOSTON SPECIALIZES IN PROVIDING	
COMPREHENSIVE ACUTE CARE AND RECONSTRUCTIVE AND REHABILITATIVE CARE TO	
CHILDREN WHO HAVE BEEN BURNED, INCLUDING ACUTE BURNS, SMOKE INHALATION	
INJURY, RECONSTRUCTIVE SURGERY FOR HEALED BURNS, AND OTHER RELATED	
CONDITIONS.	
	_
SHRINERS HOSPITALS FOR CHILDREN-SPRINGFIELD SPECIALIZES IN CARING FOR	_
CHILDREN WITH ORTHOPAEDIC CONDITIONS AND INJURIES SUCH AS SCOLIOSIS,	
CLUBFOOT, AND ORTHOPAEDIC CONDITIONS RELATED TO CEREBRAL PALSY AND	
SPINA BIFIDA. FOR MORE INFORMATION, VISIT	_
HTTP://www.shrinershospitalsforchildren.org/ or call 1-800-241-GIFT.	_
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:	_
OUR SPECIALIZED CARE EXTENDS BEYOND THE CONVENTIONAL WALLS OF THE	
HOSPITAL. SHRINERS HOSPITALS FOR CHILDREN ALSO SEEKS TO DELIVER CARE TO	
THOSE INTERNATIONALLY THROUGH OUR TELEHEALTH PROGRAM, WHICH ALLOWS	
PATIENTS TO RECEIVE OUR WRAP-AROUND CARE VIA VIDEO CONFERENCING. WE	
ALSO STRIVE TO HELP THOSE IN NEED - ESPECIALLY WHEN DISASTER STRIKES.	
MOST RECENTLY, SHC SENT GO-TEAMS TO BOTH MEXICO CITY AND GUATEMALA IN	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2017)

Name of the organization  THE SHRINERS' HOSPITAL FOR CHILDREN	Employer identification number 04-2121377
THE WAKE OF DISASTER TO HELP THOSE AFFECTED BY THE TRAGEDIES.	
FORM 990, PART VI, SECTION A, LINE 6:	
THE ORGANIZATION IS ORGANIZED AS A NONPROFIT CORPORATION WITH MEMBERS.	
MEMBERS HAVE THE RIGHT TO ELECT PERSONS BELONGING TO THE GOVERNING BODY,	
AND TO APPROVE SIGNIFICANT DECISIONS OF THE GOVERNING BODY. COMPENSATION	
IS NOT PROVIDED FOR BEING A MEMBER.	
FORM 990, PART VI, SECTION A, LINE 7A:	
THE ORGANIZATION HAS APPROXIMATELY 1,400 MEMBERS WHOM ARE APPOINTED FROM	
THE TOTAL MEMBERSHIP OF SHRINERS INTERNATIONAL (A RELATED ORGANIZATION).	
MEMBERS MAY ELECT PERSONS ON THE ORGANIZATION'S GOVERNING BODY, AND MAY	
APPROVE SIGNIFICANT DECISIONS OF THE ORGANIZATION.	
FORM 990, PART VI, SECTION A, LINE 7B:	
UNDER THE BYLAWS OF THE ORGANIZATION, SIGNIFICANT DECISIONS OF THE	
GOVERNING BODY REQUIRE APPROVAL BY THE ORGANIZATION'S 1,400 MEMBERS (SUCH	
AS CHANGES TO THE BYLAWS, OR SIGNIFICANT RESTRUCTURING OR EXTRAORDINARY	
EVENTS). THE ORGANIZATION'S MEMBERS ALSO MAY ELECT PERSONS TO SERVE ON THE	
ORGANIZATION'S GOVERNING BODY. THE ORGANIZATION'S MEMBERS DO NOT HAVE	
CONTROL OVER THE GENERAL OPERATIONS OR FINANCIAL MATTERS OF THE	
ORGANIZATION. ELECTIONS ARE HELD ANNUALLY BY THE MEMBERS AT VARYING	
LOCATIONS IN THE U.S. VOTING IS DECIDED WITH SIMPLE MAJORITY, WHERE EACH	
MEMBER'S VOTE IS EQUAL WEIGHTED. ELECTED PERSONS SERVE A THREE-YEAR TERM	
ON THE BOARD OF TRUSTEES, A ONE-YEAR TERM ON THE BOARD OF DIRECTORS, A	
ONE-YEAR TERM FOR THE ORGANIZATION'S PRESIDENT, AND A ONE-YEAR TERM FOR THE	
ORGANIZATION'S TREASURER. THE ORGANIZATION'S OFFICERS ARE NOT ELECTED, AND	
TNOMEAD ARE HITRED BY CONTINUES	

Name of the organization  THE SHRINERS' HOSPITAL FOR CHILDREN		Employer identification number 04-2121377
FORM 990, PART VI, SECTION B, LINE 11B:		
A COMPLETE COPY OF FORM 990 IS REVIEWED BY THE AUDIT AND F	INANCE COMMITTEE.	
SUBSEQUENTLY, A COMPLETE COPY OF FORM 990 IS PROVIDED TO TO		
MANAGEMENT REVIEWS THE FORM WITH THE BOARD PRIOR TO FILING	•	
FORM 990, PART VI, SECTION B, LINE 12C:		
THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY	AND ALL MEMBERS	
ARE REQUIRED TO DISCLOSE ANY CONFLICTING INTERESTS OR STAT	E "NONE" ON THE	
ANNUAL CONFLICT OF INTEREST FORM. POTENTIAL CONFLICTS ARE	DETERMINED BY	
THE BOARD OF DIRECTORS. THE PERSON(S) HAVING A POTENTIAL	CONFLICT OF	
INTEREST ARE PROHIBITED FROM PARTICIPATING IN DELIBERATION	S/DECISIONS IN	
THE TRANSACTION.		
FORM 990, PART VI, SECTION B, LINE 15:		
A SALARY AND PERSONNEL COMMITTEE IS INVOLVED WITH ALL COMP.	ENSATION AND	
APPROVES WAGES FOR MANAGEMENT AND COMPARES THESE SALARIES	TO VARIOUS MARKET	
INDICATORS.		
FORM 990, PART VI, SECTION C, LINE 19:		
THE ORGANIZATION'S GOVERNING DOCUMENTS (INCLUDING ITS CONF.	LICT OF INTEREST	
POLICY AND FINANCIAL STATEMENTS) ARE AVAILABLE TO THE PUBL	IC UPON WRITTEN	
REQUEST.		
FORM 990, PART IX, LINE 11G, OTHER FEES:		
MEDICAL SERVICES:		
PROGRAM SERVICE EXPENSES	13,253,860.	
MANAGEMENT AND GENERAL EXPENSES	250.	

Name of the organization THE SHRINERS' HOSPITAL FOR CHILDREN	Employer identification number 04-2121377
	1
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 13,265,332.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
INTERCOMPANY EQUITY -21,959,030.	
FORM 990, PART XII, LINE 2C EXPLANATION:	
THE ORGANIZATION HAS AN AUDIT AND FINANCE COMMITTEE RESPONSIBLE FOR	
OVERSIGHT OF THE FINANCIAL STATEMENT AUDIT AND SELECTION OF THE	
INDEPENDENT ACCOUNTANT. THE COMMITTEE MEETS THREE TIMES A YEAR AND	
COORDINATES THE AUDIT WITH THE INDEPENDENT AUDITORS. ANY FINANCIAL	
CONCERN ENCOUNTERED IN THE SYSTEM IS ROUTED TO THIS COMMITTEE FOR	
REVIEW. ALL MEMBERS OF THE COMMITTEE HOLD A CPA LICENSE. THIS PROCESS	
HAS NOT CHANGED FROM PRIOR YEARS.	

# SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

2017

OMB No. 1545-0047

Open to Public Inspection

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

THE SHRINERS' HOSPITAL FOR CHILDREN

Name of the organization

Part I

Department of the Treasury Internal Revenue Service

**Employer identification number** 04-2121377

Direct controlling End-of-year assets **e** Total income ூ Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Part II

(a)	(q)	(0)	(p)	(e)	(4)	(6)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b) controlled	2(b)(13) led
of related organization		foreign country)	section	status (if section	entity	entity?	ن
				501(c)(3))		Yes	No
SHRINERS HOSPITALS FOR CHILDREN EMPLOYEE					SHRINERS		
DISASTER RELIEF FUND - 26-3733381, 2900					HOSPITALS FOR		
ROCKY POINT DRIVE, TAMPA, FL 33607	DISASTER RELIEF	DISTRICT OF COLUMBIA 501(C)(3)	501(C)(3)	LINE 7	CHILDREN		×
SHRINERS HOSPITALS FOR CHILDREN - 36-2193608							
POST OFFICE BOX 31356					SHRINERS		
TAMPA, FL 33631-3356	HOSPITAL SYSTEM	COLORADO	501(C)(3)	LINE 3	INTERNATIONAL		×
SHRINERS INTERNATIONAL - 36-2158164							
POST OFFICE BOX 31356	FOUNDED SHRINERS HOSPITALS						
TAMPA, FL 33631-3356	FOR CHILDREN	IOWA	501(C)(10)	N/A	N/A		×
SHRINERS HOSPITALS FOR CHILDREN, A CANADIAN					SHRINERS		
CORPORATION, 1529 CEDAR AVE, MONTREAL,			501(C)(3)		HOSPITALS FOR		
QUEBEC, CANADA H36 1A6	HOSPITAL SYSTEM	CANADA	EQUIVALENT	LINE 3	CHILDREN		×
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	s for Form 990.				Schedule R (Form 990) 2017	Form 990	) 2017

SEE PART VII FOR CONTINUATIONS

THE SHRINERS' HOSPITAL FOR CHILDREN

04-2121377

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(q)	(3)	(b)	(e)	<b>(</b>	(a)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13) controlled	2(b)(13) led
of related organization		foreign country)	section	status (if section 501(c)(3))	entity	organization?	ion?
SHRINERS HOSPITALS FOR CHILDREN (QUEBEC) INC., 1529 CEDAR AVE, MONTREAL, QUEBEC, CANADA H36 1A6	HOSPITAL SYSTEM	CANADA	501(C)(3) EQUIVALENT	LINE 3	SHRINERS HOSPITALS FOR CHILDREN		×
SHRINERS HOSPITALS FOR CHILDREN, A MEXICAN ASSOCIATION, MX AV. DEL IMAN NO 257, MEXICO CITY MEXICO 04600	HOSPITAL SYSTEM	MEXICO		LINE 3	SHRINERS HOSPITALS FOR CHILDREN		×
ERNATIONAL EDUCATION FOUNDATION POST OFFICE BOX 25251, TAMPA,		TEXAS			SHRINERS		×
SHRINERS HOSPITALS FOR CHILDREN AMBULATORY CLINIC AT HIC AC, BOSQUE DE DURAZNOS NO. 61 PISO 4, BOSQUE DE LAS LOMAS, MEXICO CITY,	HOSPITAL SYSTEM	MEXICO	501(C)(3) EQUIVALENT	LINE 3	SHRINERS HOSPITALS FOR CHILDREN		×
732222 04-01-17		7					

04-2121377

Page 2

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(j) (k) General or Percentage managing ownership			
(j) ieneral or nanaging bartner?	Ves No		
(i) Code V-UBI amount in box Co of Schedule	K-1 (Form 1065)   Y		
	Ves No		
(g) Share of end-of-year assets			
(f) Share of total income			
(e) Predominant income (related, unrelated, excluded from tax under	sections 512-514)		
(d) Direct controlling entity			
(c) Legal domicile (state or foreign	country)		
(b) Primary activity			
(a) Name, address, and EIN of related organization			

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

	_1	I	Ī	Ī	Ī
(i) ction (b)(13) trolled rtity?	8				
Se 512 con	Yes				
(h) Section Percentage 572(b)(13) controlled entity?					
(g) Share of end-of-year assets					
(f) Share of total income					
(e) Type of entity (C corp, S corp, or trust)					
(d) Direct controlling entity					
(c) Legal domicile (state or foreign)	country)				
<b>(b)</b> Primary activity					
<b>(a)</b> Name, address, and EIN of related organization					

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04 - 2121377

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

olipodos cida de Maso III I opod ai podali si ratano una di basali se nella se maso i secondo.					_	1
Note: Complete line in any entity is listed in raits in, in, or it of this schedule.  1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more rel	ated organizations listed i	n Parts II-IV?	-	TES	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	λ			1a	×	
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b	×	
				10	×	
				1d	×	
:				1e	X	
f Dividends from related organization(s)				11	×	
g Sale of assets to related organization(s)				19	×	
				ŧ	×	١.
i Exchange of assets with related organization(s)				¥	×	١.
j Lease of facilities, equipment, or other assets to related organization(s)				į	×	١.
k Lease of facilities, equipment, or other assets from related organization(s)				1	×	
l Performance of services or membership or fundraising solicitations for related organization(s)	anization(s)			=	X	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)	ınization(s)			1m	×	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ion(s)			1n	×	
o Sharing of paid employees with related organization(s)				10	x	
<b>p</b> Reimbursement paid to related organization(s) for expenses				1р	X	
<b>q</b> Reimbursement paid by related organization(s) for expenses				19	×	
r Other transfer of cash or property to related organization(s)				+	×	
s Other transfer of cash or property from related organization(s)				18	×	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete thi	s line, including covered r	elationships and transaction thresholds.			
<b>(a)</b> Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	volved		
(1)						
(2)						
(3)						
(4)						
(5)						
(9)						
723-162 00 11 17			oli bodos	Schodiile B (Earm 990) 2017	.00 lubo	7

Schedule R (Form 990) 2017 THE SHRINERS' HOSPITAL FOR CHILDREN

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

age qir					l				I						ļ	117
(h)   (i)   (j)   (k)																Schedule R (Form 990) 2017
(j) General or F managing partner? Yes No	2															(Form
31 X 20 ma X-1 ps <b>Y</b>	2															dule R
(i) ode V-Ul int in bc chedule orm 106																Sche
amou s? of S.																
(h) Disproportionate allocations?	3															
(g) Share of end-of-year assets																
(f) Share of total income																
(e) Are all partners sec. 501(c)(3) er orgs.? Yes No	3															
Predominant income per (related, unrelated, excluded from tax under sections 512-514)																
(c) Legal domicile (state or foreign country)																
(b) Primary activity																
(a) Name, address, and EIN of entity																

732165 09-11-17 Schedule R (Form 990) 2017

Electronic Filing PDF Attachment

Pai	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
с	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a. b. or c. provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	140
'				
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
360	tion B. All Type III Supporting Organizations		V	
_	Did the constitution and the code of the constitution and the first beautiful fills.		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
-	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b				
~	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	ng Organ	izations	r age <b>c</b>
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on I	Nov. 20, 1970 (explain in F	Part VI.) See instructions. A
	other Type III non-functionally integrated supporting organizations must c	omplete Se	ctions A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	lly integrate	ed Type III supporting orga	nization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2017

Par	נ ע	ype III Non-Functionally integrated 509(	a)(3) Supporting Orga	nizations (continued)	
Secti	on D - Di	stributions		•	Current Year
1	Amounts	s paid to supported organizations to accomplish exer	npt purposes		
2	Amounts	s paid to perform activity that directly furthers exempt	t purposes of supported		
	organiza	tions, in excess of income from activity			
3	Administ	rative expenses paid to accomplish exempt purpose	s of supported organizations	3	
4	Amounts	s paid to acquire exempt-use assets			
5	Qualified	set-aside amounts (prior IRS approval required)			
6	Other dis	stributions (describe in <b>Part VI</b> ). See instructions.			
7	Total an	nual distributions. Add lines 1 through 6.			
8	Distributi	ions to attentive supported organizations to which th	e organization is responsive		
	(provide	details in <b>Part VI</b> ). See instructions.	·		
9		able amount for 2017 from Section C, line 6	<u> </u>		
		mount divided by line 9 amount			
		stribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distribut	able amount for 2017 from Section C, line 6			
2	Underdis	stributions, if any, for years prior to 2017 (reason-			
	able cau	se required- explain in Part VI). See instructions.			
3	Excess c	listributions carryover, if any, to 2017			
а					
b	From 20	13			
С	From 20	14			
d	From 20	15			
е	From 20	16			
f	Total of	lines 3a through e			
g	Applied t	to underdistributions of prior years			
h	Applied t	to 2017 distributable amount			
i	Carryove	er from 2012 not applied (see instructions)			
<u>i</u>	Remaind	ler. Subtract lines 3g, 3h, and 3i from 3f.			
		ions for 2017 from Section D,			
	line 7:	\$			
а	Applied t	to underdistributions of prior years			
b	Applied t	to 2017 distributable amount			
С	Remaind	ler. Subtract lines 4a and 4b from 4.			
5	Remainir	ng underdistributions for years prior to 2017, if			
	any. Sub	tract lines 3g and 4a from line 2. For result greater			
	than zero	o, explain in <b>Part VI.</b> See instructions.			
6		ng underdistributions for 2017. Subtract lines 3h			
		rom line 1. For result greater than zero, explain in			
		See instructions.			
7		distributions carryover to 2018. Add lines 3j			
	and 4c.	-,			
8		wn of line 7:			
		rom 2013			
		rom 2014			
		rom 2015			
		rom 2016			
		rom 2017			

Schedule A (Form 990 or 990-EZ) 2017

Part V   Facility Inform	mation (continued)	
	are Facilities That Are Not Licensed, Registered, or S	Similarly Recognized as a Hospital Facility
(list in order of size, from larg	gest to smallest)	
How many non-hospital health	h care facilities did the organization operate during the	tax year?0
Name and address		Type of Facility (describe)
Name and address		Type of Facility (describe)

# Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:
SHRINERS HOSPITALS FOR CHILDREN OFFERS SPECIALIZED MEDICAL SERVICES
PERTAINING TO ORTHOPAEDIC CONDITIONS, BURNS, SPINAL CORD INJURIES AND
CLEFT LIP AND PALATE. UPON PATIENT ADMITTANCE FOR ONE OF THESE CONDITIONS,
SHRINERS HOSPITALS FOR CHILDREN REVIEWS THE PATIENT'S "ABILITY TO PAY"
USING FEDERAL POVERTY GUIDELINES SPECIFIED IN SCHEDULE H, PART I, LINE 3A,
AND PROVIDES FREE OR DISCOUNTED CARE PURSUANT TO THESE GUIDELINES.
NEVERTHELESS, SHRINERS HOSPITALS FOR CHILDREN WILL ALWAYS SERVE THESE
SPECIALIZED NEEDS FOR ALL OF ITS PATIENTS, REGARDLESS OF THEIR "ABILITY TO
PAY." AS SUCH, SHRINERS HOSPITALS FOR CHILDREN DID NOT APPLY ANY
INCOME-BASED CRITERIA, ASSET TEST, OR OTHER MEANS TEST OR THRESHOLD FOR
PROVIDING FREE CARE TO PATIENTS IN 2017.
PART I, LINE 7:
A GENERAL LEDGER ACCOUNTING SYSTEM WAS USED TO CALCULATE THE AMOUNTS
REPORTED IN PART I, LINE 7. THE SYSTEM ADDRESSES ALL PATIENT SEGMENTS
(INPATIENT AND OUTPATIENT). A COST-TO-CHARGE RATIO IS NOT PART OF THE
SYSTEM AND IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN.

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Part VI   Supplemental Information (Continuation)
PART III, LINE 4:
BAD DEBT EXPENSE IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN, AND
AS SUCH, IS NOT PART OF THE FOOTNOTES IN ITS FINANCIAL STATEMENTS.
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR
ABILITY TO PAY. AS SUCH, THERE ARE NO REVENUES AGAINST WHICH A BAD DEBT
COULD ARISE.
PART III, LINE 9B:
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR
ABILITY TO PAY. AS SUCH, THERE IS NO DEBT COLLECTION POLICY.
PART VI, LINE 2:
SHRINERS HOSPITALS FOR CHILDREN PROVIDES PEDIATRIC, ORTHOPAEDIC, AND BURN
CARE REGARDLESS OF THEIR ABILITY TO PAY.
PART VI, LINE 3:
SHRINERS HOSPITALS FOR CHILDREN POSTS ITS CHARITY CARE POLICY IN ADMISSION
AREAS, EMERGENCY ROOMS, AND OTHER AREAS OF FACILITIES WHERE ELIGIBLE
PATIENTS ARE LIKELY TO BE PRESENT, AND PROVIDES A COPY OF ITS POLICY TO
PATIENTS AS PART OF THE INTAKE PROCESS AND WITH DISCHARGE MATERIALS.
PART VI, LINE 4:
SHRINERS HOSPITALS FOR CHILDREN (THROUGH THIS ENTITY AND ITS RELATED
ENTITY) SERVE CHILDREN IN NEED OF SPECIALIZED ORTHOPAEDIC AND BURN CARE
ACROSS THE UNITED STATES AND WORLD-WIDE.